



CAYMAN ISLANDS
GOVERNMENT

Purchase Agreements

For the 2020 Financial Year:
1 January to 31 December 2020

&

For the 2021 Financial Year:
1 January to 31 December 2021





PURCHASE AGREEMENTS

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

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PREFACE

In accordance with the requirements of the Public Management and Finance Law (2018 Revision), this document contains Purchase Agreements between Cabinet and each Statutory Authority, Government Company and each Non-Governmental Output Supplier from which the Government is purchasing outputs.

The Government expects goods or services (outputs) to be delivered in exchange for the funding it provides these organisations. The purpose of the Purchase Agreement is to specify the quantity, quality, timeliness, location, and cost of outputs the supplier and/or organisation has agreed to produce during the 2020 and 2021 financial years. All forecasts for 2019 shown in this document are unaudited.

The Purchase Agreement specifies the invoicing and payment arrangements that will apply in each of the purchase relationships.

In addition to the purchase relationship, the Government also has an ownership relationship with Statutory Authorities and Government Companies. This performance is specified in the Ownership Agreements.

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

ACADEMY SPORTS CLUB

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND
FINANCE LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and Academy Sports Club have agreed that Academy Sports Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Academy Sports Club is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by Academy Sports Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Academy Sports Club during the 2020 and 2021 financial years are documented below.

ASC 1	Sports Programmes		
DESCRIPTION Provision of sports programmes in football.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of sports programmes/teamsNumber of reports	5 – 7 1	5 – 7 1	5 – 7 1
QUALITY <ul style="list-style-type: none">Rules and standards of play in keeping with those of the International governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100% 100%	100% 100%	100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	90 – 100%	90 – 100%	90 – 100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$12,065	\$12,065	\$12,065
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Academy Sports Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by Academy Sports Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Academy Sports Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Academy Sports Club will be delivered for the 2020 and 2021 financial years.

A handwritten signature in blue ink, appearing to read "Honourable Juliana O'Connor-Connolly, JP".

Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

A handwritten signature in blue ink, appearing to read "Director, Academy Sports Club".

Director

Academy Sports Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

AUDITORS OVERSIGHT AUTHORITY

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE
LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Auditors Oversight Authority have agreed that the Auditors Oversight Authority will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Auditors Oversight Authority is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Auditors Oversight Authority during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Auditors Oversight Authority during the 2020 and 2021 financial years are documented below.

AOA 1	Auditors Oversight Authority		
DESCRIPTION			
The function of the Auditors Oversight Authority is to regulate and supervise auditors who audit the financial statements of market traded, Authority specified and designated companies.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of hours engaged in regulatory activity	2,750	3,000	2,500
QUALITY			
<ul style="list-style-type: none">All regulatory activities to be performed in accordance with statutory obligations by qualified and experienced personnel	100%	100%	100%
TIMELINESS			
<ul style="list-style-type: none">All regulatory activities to be provided within requested timelines	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">All regulatory activities to be conducted within the Cayman Islands	100%	100%	100%
COST	\$335,000	\$340,000	\$315,000
RELATED BROAD OUTCOME			
Stable, Effective and Accountable Government			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Auditors Oversight Authority for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Financial Services and Home Affairs by the Auditors Oversight Authority. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Auditors Oversight Authority undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Auditors Oversight Authority will be delivered for the 2020 and 2021 financial years.



Honourable Tara Rivers, JP

Minister for Financial Services and Home Affairs

On behalf of Cabinet



Chairman of the Board

Auditors Oversight Authority

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

BODDEN TOWN FOOTBALL CLUB

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE
LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Bodden Town Football Club have agreed that the Bodden Town Football Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Bodden Town Football Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Bodden Town Football Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Bodden Town Football Club during the 2020 and 2021 financial years are documented below.

BTF 1	Sports Programmes			
DESCRIPTION				
Provision of sports programmes in football within the district of Bodden Town.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of sports programmes/teamsNumber of reports		5 –7 1	5 –7 1	5 –7 1
QUALITY				
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the international governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports		90 – 100% 100%	90 – 100% 100%	90 – 100% N/A
TIMELINESS				
<ul style="list-style-type: none">Ongoing throughout the year		90 – 100%	90 – 100%	90 – 100%
LOCATION				
<ul style="list-style-type: none">Grand Cayman		100%	100%	100%
COST		\$12,065	\$12,065	\$12,065
RELATED BROAD OUTCOME				
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Bodden Town Football Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports Agriculture and Lands by the Bodden Town Football Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Bodden Town Football Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

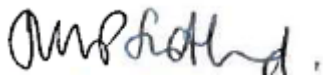
We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Bodden Town Football Club will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Chairman of the Board

Bodden Town Football Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

BRITISH RED CROSS CAYMAN ISLANDS BRANCH

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE
LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the British Red Cross Cayman Islands Branch have agreed that the British Red Cross Cayman Islands Branch will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the British Red Cross Cayman Islands Branch is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the British Red Cross Cayman Islands Branch during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the British Red Cross Cayman Islands Branch during the 2020 and 2021 financial years are documented below.

BRC 1	HIV/AIDS and First Aid Public Education Programmes		
DESCRIPTION British Red Cross Cayman Islands Branch Health Care Education Programme to increase safe sex practices among youth between the ages of 13 and 19 years old by providing information and education about the means of transmitting and preventing the spread of HIV/AIDS and other sexually transmitted infections.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY • Number of courses	3	3	3
QUALITY • Programmes are delivered by trained educators that meet the standards of International Federation of Red Cross and Red Crescent Society, UNAIDS, and World Health Organisation	100%	100%	100%
TIMELINESS • Ongoing: A report will be submitted one week after the end of each quarter	90–100%	90–100%	90–100%
LOCATION • Cayman Islands			
COST	\$39,325	\$39,325	\$22,325
RELATED BROAD OUTCOME Access to Quality, Affordable Healthcare			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the British Red Cross Cayman Islands Branch for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment, Culture and Housing by the British Red Cross Cayman Islands Branch. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The British Red Cross Cayman Islands Branch undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the British Red Cross Cayman Islands Branch will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Minister for Health, Environment, Culture and Housing
On behalf of Cabinet



Chairman of the Board
British Red Cross Cayman Islands Branch

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN AIRWAYS LIMITED

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND
FINANCE LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Airways Limited have agreed that Cayman Airways Limited will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Airways Limited is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Airways Limited during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Cayman Airways Limited during the 2020 and 2021 financial years are documented below.

CAL 1	Strategic Domestic Air Services		
DESCRIPTION Provision of air service between Grand Cayman and the Sister Islands of Cayman Brac and Little Cayman using Twin Otter aircraft and specific jet supplemental flights.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">One-way flights between Grand Cayman and Cayman Brac or Little CaymanOne-way flights between Cayman Brac and Little CaymanOne-way passengers carried	4,000–4,400 1,800–2,100 78,000–86,000	4,000–4,400 1,800–2,100 78,000–86,000	4,000–4,400 1,800–2,100 78,000–86,000
QUALITY <ul style="list-style-type: none">All flights will be operated in accordance with the airline’s safety, operating and maintenance standards	100%	100%	100%
TIMELINESS <ul style="list-style-type: none">All flights will be operated with due regard for timeliness and reliability	80%	80%	80%
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$3,134,137	\$3,134,137	\$3,134,137
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

CAL 2	Strategic Tourism, Regional and Core Air Service		
DESCRIPTION Cayman Airways provides direct air service to strategic US and regional gateways identified as key source markets for expanding the Cayman Islands tourism base and for facilitating the economic development of the Cayman Islands.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of direct, one-way flights per annumNumber of one ways passengers carried	4,400–5,000 340,000–370,000	4,400–5,000 340,000–370,000	4,400–5,000 340,000–370,000
QUALITY <ul style="list-style-type: none">All flights will be operated in accordance with the airline’s operating, safety, and maintenance standards	100%	100%	100%
TIMELINESS <ul style="list-style-type: none">Operates each month of the year with seasonal fluctuationsFlights are expected to operate on schedule (departure and/or arrival within 15 minutes of schedule)	80% 100%	80% 100%	80% 100%
LOCATION <ul style="list-style-type: none">Strategic US gateways including: New York, Miami, Tampa, Dallas, and ChicagoRegional gateways including: Kingston, Montego Bay, La Ceiba, Roatan and Havana	100% 100% 100%	100% 100% 100%	100% 100% 100%
COST	\$15,388,663	\$15,321,056	\$16,139,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Airways Limited for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Deputy Premier and Minister for District Administration, Tourism and Transport by Cayman Airways Limited. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of receipt of the invoice for the prior month.

IN SIGNING THIS AGREEMENT

Cayman Airways Limited undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Cayman Airways Limited will be delivered for the 2020 and 2021 financial years.



Honourable Moses Kirkconnell, JP

Minister for District Administration, Tourism and Transport

On behalf of Cabinet



Chairman of the Board

Cayman Airways Limited

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ATHLETIC SPORTS CLUB

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND
FINANCE LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Athletic Sports Club have agreed that the Cayman Athletic Sports Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Athletic Sports Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Athletic Sports Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Athletic Sports Club during the 2020 and 2021 financial years are documented below.

CAS 1	Sports Programmes			
DESCRIPTION				
Provision of sports programmes in football.				
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast	
QUANTITY				
<ul style="list-style-type: none">Number of sports programmes/teamsNumber of reports	5–7 1	5–7 1	5–7 1	
QUALITY				
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the International governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100% 100%	100% 100%	100% 100%	
TIMELINESS				
<ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%	
LOCATION				
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%	
COST	\$12,065	\$12,065	\$12,065	
RELATED BROAD OUTCOMES: Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Athletic Sports Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Athletic Sports Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Athletic Sports Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Athletic Sports Club will be delivered for the 2020 and 2021 financial years.

A handwritten signature in blue ink, appearing to read "Juliana O'Connor-Connolly".

Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

A handwritten signature in black ink, appearing to read "General Secretary/Treasurer".

General Secretary/Treasurer

Cayman Athletic Sports Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN DRAMA SOCIETY

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND
FINANCE LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Drama Society have agreed that the Cayman Drama Society will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Drama Society is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Drama Society during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Drama Society during the 2020 and 2021 financial years are documented below.

CDS 1	Cultural Programmes		
DESCRIPTION Provision of cultural programmes.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of cultural programmes	1	1	1
QUALITY <ul style="list-style-type: none">Programmes must be in line with the Cayman Drama Society and relevant international standards	90–100%	90–100%	90–100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	90 – 100%	90 – 100%	90 – 100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$20,000	\$20,000	\$15,000
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Drama Society for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment, Culture and Housing by the Cayman Drama Society. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Drama Society undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Drama Society will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Minister for Health, Environment, Culture and Housing
On behalf of Cabinet



Chairman of the Board
Cayman Drama Society

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN FINANCE

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND
FINANCE LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Finance have agreed that Cayman Finance will deliver and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Finance is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Finance during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by the Cabinet and delivered by Cayman Finance during the 2020 and 2021 financial years are documented below.

CF 1	International Activities		
DESCRIPTION International engagement with industry stakeholders and marketing activities that proactively protect the reputation of the Cayman Islands Financial Services Industry (CIFSI) and its value to the global financial system, while reinforcing the jurisdictional brand, and attracting appropriate business for the jurisdiction. Cayman Finance will coordinate with the Ministry of Financial Services on the key promotional messages for the jurisdiction. Completion of research projects with input from the Ministry of Financial Services that are informed by sound research and well-defined parameters that can be used to educate individuals and institutions about the CIFSI.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
• Number of research project(s) completed	0-1	1	N/A
• Number of trips to jurisdictions of interest for industry stakeholder meetings and/or speaking engagements, media engagement and attendance/sponsorship at conferences	0-10	5-10	N/A
• Number of remote stakeholder engagement projects	1	0-1	N/A
• Number of international events hosted by Cayman Finance for industry stakeholders	1	1	N/A
• Number of thought leadership pieces published via traditional or new media and industry channels	1	1	N/A
• Media and Stakeholder Engagement Strategy	1	1	N/A
• Number of paid articles, editorials, or advertisements in international publications or other appropriate media	4-12	6-12	N/A

QUALITY	<ul style="list-style-type: none"> Research conducted by reputable persons according to well-defined parameters and as part of a research programme agreed by the Ministry 	100%	100%	N/A
	<ul style="list-style-type: none"> Completed research project(s) content approved by the Ministry 	100%	100%	N/A
	<ul style="list-style-type: none"> Trips will be scheduled to maximize participation of Ministry and local industry partners, where possible; focus will be on meetings with senior industry executives who conduct or are likely to conduct business with the Cayman Islands (either as clients or service providers to clients of the jurisdiction). Trips that coincide with a hosted event are not counted separately from the event 	100%	100%	N/A
	<ul style="list-style-type: none"> Remote stakeholder engagement will be designed to focus on engagement with key international industry stakeholders 	100%	100%	N/A
	<ul style="list-style-type: none"> Events structured for attendance of 25+ senior executives from jurisdictions of interest, held in conjunction with the Ministry for Ministerial participation if appropriate 	100%	100%	N/A
	<ul style="list-style-type: none"> Thought leadership conducted by reputable persons according to well-defined parameters and as part of an engagement strategy agreed by the Ministry 	100%	100%	N/A
	<ul style="list-style-type: none"> Engagement Strategy prepared by a reputable International firm and to include a scope of work determined in consultation with the Ministry; selected firm(s) must be of expert knowledge in subject area 	100%	100%	N/A
	<ul style="list-style-type: none"> Articles, editorials and advertisements will use messaging developed with input from/in coordination with the Ministry and placed in publications appropriate for the relevant industry sectors 	100%	100%	N/A
TIMELINESS	<ul style="list-style-type: none"> Research project(s) completed within timelines agreed with the Ministry 	100%	100%	N/A
	<ul style="list-style-type: none"> Trips scheduled, where possible, to allow for multiple engagement activities (e.g. meetings, conference attendance) 	100%	100%	N/A
	<ul style="list-style-type: none"> Remote stakeholder engagement designed to coincide with other Cayman Finance or Ministry engagement activities 	100%	100%	N/A
	<ul style="list-style-type: none"> Events arranged with enough lead-time to ensure maximum effectiveness 	100%	100%	N/A
	<ul style="list-style-type: none"> Thought leadership project(s) completed within timelines agreed with the Ministry 	100%	100%	N/A
	<ul style="list-style-type: none"> Engagement tactics conducted according to an agreed plan 	100%	100%	N/A
	<ul style="list-style-type: none"> Articles, editorials and advertisements scheduled at times in consultation with the Ministry to maximize positive exposure for the jurisdiction 	100%	100%	N/A
LOCATION				
	<ul style="list-style-type: none"> US, UK, Europe, China, Brazil, and other Asian and Latin American countries 	100%	100%	N/A
COST		\$500,000	\$500,000	N/A
RELATED BROAD OUTCOME				
A Strong Economy to Help Families and Businesses				

CF 2	Local Activities			
DESCRIPTION				
Activities that are designed to raise the awareness and understanding of the financial services industry with domestic stakeholders, and which contribute to pathways to future career opportunities for young Caymanians.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
• Number of Student Education and Work Experience Programmes		0-1	0-1	-
• Number of Student Education CIFS Textbook Development Projects		1	0-1	-
• Number of Local Events and Seminars		0-2	1-2	-
• Number of Local Awareness Campaigns executed		1-2	1-2	-
QUALITY				
• Student Programmes will involve facilitated workshops, mentorship opportunities, and coordinated work experience targeting a minimum of 50 students		100%	100%	N/A
• CIFS Textbook Development Project designed to explain Cayman’s financial services industry and its sectors, address myths, and inform students about career opportunities		100%	100%	N/A
• Local events and/or seminars hosted by Cayman Finance will provide an opportunity for local stakeholders to learn more about the financial services industry in accordance with jointly agreed messaging		100%	100%	N/A
• Local Awareness Campaigns will use a variety of media to clearly and succinctly explain the importance of the financial services industry to the general public, key messages to be developed with input from the Ministry		100%	100%	N/A
TIMELINESS				
• Student Programmes organized at end of school year to allow for maximum availability of participants		100%	100%	N/A
• CIFS Textbook Development Project(s) completed within timelines agreed with the Ministry		100%	100%	N/A
• Local Events scheduled with input from Ministry		100%	100%	N/A
• Local Awareness Campaigns to run over a period of time determined with input from the Ministry		100%	100%	N/A
LOCATION				
• Cayman Islands		100%	100%	N/A
COST		\$50,000	\$50,000	N/A
RELATED BROAD OUTCOME				
A Strong Economy to Help Families and Businesses				
The Best Education Opportunities for All Our Children				

CF 3	Cayman Finance Annual Business Plan			
DESCRIPTION				
Production of an Annual Business Plan with proposed outputs to be mutually agreed between Cayman Finance and the Minister of Financial Services with quarterly reporting on progress to deliver on the activities outlined and budget incurred.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">One (1) Annual Business Plan producedQuarterly Report on Output Deliver		1 4	1 4	- -
QUALITY				
<ul style="list-style-type: none">Business Plan to clearly describe activities to be pursued during the year with estimated costs and accompanying indicators to measure success of delivering on the underlying objective for each activity		100%	100%	N/A
<ul style="list-style-type: none">Quarterly Reports to provide evidence of successfully completed activities; an indication of work in progress; and an indication of any challenges with the delivery of the business plan; and Cayman Finance financial reports		100%	100%	N/A
TIMELINESS				
<ul style="list-style-type: none">Annual Business Plan to be submitted before the end of January in the relevant year		100%	100%	N/A
<ul style="list-style-type: none">Quarterly Reports to be submitted within two weeks of the end of a quarter		100%	100%	N/A
LOCATION				
<ul style="list-style-type: none">Cayman Islands		100%	100%	N/A
COST		\$200,000	\$200,000	N/A
RELATED BROAD OUTCOME				
A Strong Economy to Help Families and Businesses				

3. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Finance for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Ministry of Financial Services and Home Affairs by Cayman Finance. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

Cayman Finance undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

MEMORANDUM OF UNDERSTANDING

Given the importance of a cooperative, coordinated approach to the success of the Outputs listed in Section 2, a separate Memorandum of Understanding (MOU) will provide further details on the operational aspects of the Ministry/Cayman Finance relationship. The existing MOU will remain in effect until both parties agree to a replacement MOU, expected to be developed and agreed on, or before, 30 September 2020.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Cayman Finance will be delivered for the 2020 and 2021 financial years.



Honourable Tara Rivers, JP

Minister for Financial Services and Home Affairs

On behalf of Cabinet



Chairman of the Board

Cayman Finance

3 September 2020

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

JASMINE

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Jasmine have agreed that Jasmine will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Jasmine is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Jasmine during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Jasmine during the 2020 and 2021 financial years are documented below.

HOC 1	Palliative Care Nursing		
DESCRIPTION Jasmine provides total care to patients at any time from diagnosis of cancer or of any other end stage non–malignant disease to a time when life expectancy is very short. Controlling pain and other symptoms, facilitating the patients’ remaining at home if they wish, providing psychosocial support to patients’ and their families and interfacing with the patient primary care physician with end of life decisions are the programmes primary goals. Advanced Home Care which comprises care in a dedicated home– mainly to individuals whose own homes are not safe, suitable or perhaps where families need short breaks. The rate below is the minimum amount needed to fund one Jasmine nurse for one year. We currently employ three full–time nurses, one part time nurse and two full time care–givers to provide our services.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY • Number of patients visited/cared for	75 – 85	75 – 85	120
QUALITY • Care should be in accordance with requests/needs of each patient	90 – 100%	90 – 100%	90 – 100%
TIMELINESS • Service will be provided as needed	90 – 100%	90 – 100%	90 – 100%
LOCATION • Grand Cayman – in patients’ homes, in hospital	100%	100%	100%
COST	\$80,158	\$80,158	\$120,237
RELATED BROAD OUTCOME Access to Quality, Affordable Healthcare			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Jasmine for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment, Culture and Housing by Jasmine. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Jasmine undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Jasmine will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Minister for Health, Environment, Culture and Housing
On behalf of Cabinet



Chairman of the Board
Jasmine

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMANIAN LAND AND SEA COOPERATIVE
SOCIETY LIMITED**

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Caymanian Land and Sea Cooperative Society Limited have agreed that the Caymanian Land and Sea Cooperative Society Limited will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Caymanian Land and Sea Cooperative Society Limited is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Caymanian Land and Sea Cooperative Society Limited during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Caymanian Land and Sea Cooperative Society Limited during the 2020 and 2021 financial years are documented below.

LSC 1	Management of Small Business Development		
DESCRIPTION			
Management assistance for small business development within the tourism industry.			
Services include:			
<ul style="list-style-type: none">• Receipt and dispatching of pre-booked tours• Administrative matters pertaining thereto including liaising with cruise ship representatives, fundraising, human resources, marketing, banking, pay-outs to all operators and vendors• Corporate matters and all other matters relative thereto			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">• Number of members consisting of boat owners, taxi drivers, bakers, owners of water-sports businesses, machinery repair shops, pest control, taxi and tour services; divers, upholstery cleaners, condo managers and members of staff with water-sports, corporate, accounting, banking, tourism and computer related experience	100–200	100–200	100–200
<ul style="list-style-type: none">• Number of active members	30–45	30–45	30–45
<ul style="list-style-type: none">• Number of land tours organised	1,250–1,500	1,250–1,500	1,250–1,500
<ul style="list-style-type: none">• Number of sea tours organised	400–600	400–600	400–600
<ul style="list-style-type: none">• Average number of tours per boat operator	25–35	25–35	25–35
<ul style="list-style-type: none">• Average number of tours per taxi/bus operator	55–70	55–70	55–70
<ul style="list-style-type: none">• Number of tourism sub-sector represented	10	10	10
QUALITY			
<ul style="list-style-type: none">• Quarterly reports will provide accurate, relevant and timely information	100%	100%	100%
<ul style="list-style-type: none">• Tourism career activities will be accurate and relevant to audience	100%	100%	100%
TIMELINESS			
<ul style="list-style-type: none">• Members queries answered within 24 hours, within the hour if urgent	100%	100%	100%
<ul style="list-style-type: none">• General reports issued as required	100%	100%	100%
<ul style="list-style-type: none">• Quarterly financial reports provided to Ministry of District Administration, Tourism and Transport within 30 days of end of quarter	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">• Grand Cayman	100%	100%	100%
COST	\$230,000	\$230,000	\$345,000
RELATED BROAD OUTCOME			
A Strong Economy to Help Families and Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Caymanian Land and Sea Cooperative Society Limited for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Deputy Premier and Minister for District Administration, Tourism and Transport by the Caymanian Land and Sea Cooperative Society Limited. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Caymanian Land and Sea Cooperative Society Limited undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Caymanian Land and Sea Cooperative Society Limited will be delivered for the 2020 and 2021 financial years.

A handwritten signature in black ink, appearing to read "M. Kirkconnell".

Honourable Moses Kirkconnell, JP

Minister for District Administration, Tourism and Transport

On behalf of Cabinet

A handwritten signature in blue ink, appearing to read "D. Kirkconnell".

Chairman of the Board

Caymanian Land and Sea Cooperative Society Limited

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS AGRICULTURAL SOCIETY

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Agricultural Society have agreed that the Cayman Islands Agricultural Society will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Agricultural Society is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Agricultural Society during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Agricultural Society during the 2020 and 2021 financial years are documented below.

CAG 1	Cayman Islands Agricultural Society		
DESCRIPTION Contribution towards the coordination of the annual Cayman Islands Agricultural Show and a smaller agricultural/harvest festival for the public as a means to support the agricultural industry by exhibiting the produce, plants, animals, recreational activities, etc. associated with agriculture and animal husbandry.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of Agricultural ShowNumber of reports on the Cayman Islands Agricultural Show	1 1	1 1	1 1
QUALITY <ul style="list-style-type: none">Events will be organised by qualified personnel with input received from all stakeholdersStaff member has relevant skills and receives suitable training in their role	100% 100%	100% 100%	100% 100%
TIMELINESS <ul style="list-style-type: none">Agricultural Show takes place on Ash WednesdayReport on the Cayman Islands Agricultural Show submitted one month after the event	100% 100%	100% 100%	100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$75,600	\$75,600	\$30,000
RELATED BROAD OUTCOME Strong Economy To Help Families And Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Agricultural Society for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice monthly provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Agricultural Society. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Agricultural Society undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Agricultural Society will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Cayman Islands Agricultural Society

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS ANGLING CLUB

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Angling Club have agreed that the Cayman Islands Angling Club will deliver, and the Cabinet will purchase during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Angling Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Angling Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Angling Club during the 2020 and 2021 financial years are documented below.

CAC 1	Cayman Islands Angling Club		
DESCRIPTION Organise, administer and execute the Cayman Islands International Fishing Tournament to promote sport fishing in the Cayman Islands. Key focal points of the tournament will be to attract international anglers and secure international media coverage to promote the Cayman Islands as a World Class Sport Fishing destination. Tournament rules will match that of International Game Fish Association, target entries will be 40+ teams.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY • One International Sport Fishing Tournament each calendar year	1	1	1
QUALITY • Well organised and promoted internationally at the Miami and Fort Lauderdale boat shows as well as through international fishing magazines and television shows. Tournament to span a one-week period containing the Registration event, 4 fishing days and an Awards Ceremony. The tournament will be a qualifying event for the Offshore World Championships. Key focal points of the tournament will be to attract international anglers and secure international media coverage to promote the Cayman Islands as a World Class Sport Fishing destination. Tournament rules will match that of International Game Fish Association, target entries will be 40+ teams	100%	100%	100%
TIMELINESS • April/May 2020 and April/May 2021	100%	100%	100%
LOCATION • Grand Cayman	100%	100%	100%
COST	\$30,000	\$30,000	\$30,000
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Angling Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Deputy Premier and the Minister for District Administration, Tourism and Transport by the Cayman Islands Angling Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of receipt of the invoice for the prior quarter.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Angling Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Angling Club will be delivered for the 2020 and 2021 financial years.

A handwritten signature in blue ink, appearing to read "Moses Kirkconnell".

Honourable Moses Kirkconnell, JP

Minister for District Administration, Tourism and Transport

On behalf of Cabinet

A handwritten signature in blue ink, appearing to read "Franklin Thomas Jr".

President

Cayman Islands Angling Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS ATHLETIC ASSOCIATION

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that Cabinet of the Cayman Islands Government and the Cayman Islands Athletic Association have agreed that Cayman Islands Athletic Association will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Athletic Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Islands Athletic Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Athletic Association during the 2020 and 2021 financial years are documented below.

CIA 1	Cayman Islands Athletics Association		
DESCRIPTION To provide an avenue for all persons living in the Cayman Islands to participate in local track and field activities including but not limited to road races/marathon and organised CIAA meets which could lead to participating in internationally recognised track meets sanctioned and approved by International Association of Athletics Federations (IAAF), North American, Central American and Caribbean Championships(NACAC), Pan–Am Games, Commonwealth Games, Islands Games and ultimately Olympics. Sports programme to include the following components: <ul style="list-style-type: none">• Talent Identification• Coaches development• Increased grassroots participation• Local and International competition• Athlete training and development			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">• Number of sports programmes• Number of meetings attended as part of Organising Committee for the Inter–Secondary Track and Field Championships• Number of reports• Long–term Strategic Development Plan• Audited Financials	1 4 –14 5 1 1	1 4 –14 5 0 1	1 6 – 18 5 0 N/A
QUALITY <ul style="list-style-type: none">• Programmes and competition in accordance with IAAF, 10c Standards and in accordance with policies of the Ministry and the Department of Sports and guided by the Technical Director• Reports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports• Strategic development plan must be developed in line with the National Sports Policy and Strategic Plan for the Cayman Islands 2013–2020 and the principles of Long–term Athlete Development (LTAD)• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm	90 –100% 100% 100% 100%	90 –100% 100% 100% 100%	90 –100% 100% 100% N/A
TIMELINESS <ul style="list-style-type: none">• Ongoing throughout the year	100%	100%	100%
LOCATION <ul style="list-style-type: none">• Grand Cayman	100%	100%	100%
COST	\$71,725	\$71,725	\$90,175
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Islands Athletic Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education, Youth, Sports, Agriculture and Lands by Cayman Islands Athletic Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Cayman Islands Athletic Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Athletic Association will be delivered for the 2020 and 2021 financial years.

Honourable Juliana O'Connor–Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

President

Cayman Islands Athletic Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMAN ISLANDS AQUATIC SPORTS
ASSOCIATION**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Aquatic Sports Association (formally Cayman Islands Amateur Swimming Association) have agreed that the Cayman Islands Aquatic Sports Association will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Aquatic Sports Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Aquatic Sports Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Aquatic Sports Association during the 2020 and 2021 financial years are documented below.

SWI 1	Sports Programmes		
DESCRIPTION Provision of sports programmes in swimming.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of sports programmesNumber of reportsAudited Financials	1 5 1	1 5 1	1 5 1
QUALITY <ul style="list-style-type: none">Sports programmes guided by Technical Director and rules and standards of play in keeping with those of the international governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of SportsAudited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm	90–100% 100% 100%	90–100% 100% 100%	90–100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$71,725	\$71,725	\$71,725
RELATED BROAD OUTCOME Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Aquatic Sports Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Aquatic Sports Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Aquatic Sports Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Aquatic Sports Association will be delivered for the 2020 and 2021 financial years.

A handwritten signature in blue ink, appearing to read "Juliana O'Connor-Connolly".

Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

A handwritten signature in black ink, appearing to read "Archie Mack".

Treasurer

Cayman Islands Aquatic Sports Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS BASKETBALL ASSOCIATION

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Basketball Association have agreed that the Cayman Islands Basketball Association will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Basketball Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Basketball Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Basketball Association during the 2020 and 2021 financial years are documented below.

CBB 2	Sports Programmes		
DESCRIPTION Provision of sports programmes in basketball.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of sports programmesNumber of reportsAudited Financials	1 5 1	1 5 1	1 5 1
QUALITY <ul style="list-style-type: none">Sports programmes will be guided by the Technical Director and rules and standards of play in keeping with those of the international governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of SportsAudited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm	90–100% 100% 100%	90–100% 100% 100%	90–100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$71,725	\$71,725	\$71,725
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Basketball Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Basketball Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Basketball Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Basketball Association will be delivered for the 2020 and 2021 financial years.

Honourable Juliana O'Connor–Connolly, JP
Minister for Education, Youth, Sports, Agriculture and Lands
On behalf of Cabinet

President
Cayman Islands Basketball Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS BOXING ASSOCIATION

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Boxing Association have agreed that the Cayman Islands Boxing Association will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Boxing Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Boxing Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Boxing Association during the 2020 and 2021 financial years are documented below.

CBB 3	Sports Programmes		
DESCRIPTION			
Provision of sports programmes in boxing.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">• Number of sport programmes• Number of reports• Audited Financials	3 5 1	3 5 1	3 5 1
QUALITY			
<ul style="list-style-type: none">• Sports programmes will be guided by the National Coach and/ or Community Coaches and rules and standards of play in keeping with those of the International governing body and the Department of Sports	90–100%	90–100%	90–100%
<ul style="list-style-type: none">• Reports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100%	100%	100%
<ul style="list-style-type: none">• Audited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm	100%	100%	100%
TIMELINESS			
<ul style="list-style-type: none">• Programmes ongoing throughout the year	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">• Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$97,325	\$97,325	\$97,325
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable			
Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Boxing Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Boxing Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Boxing Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Boxing Association will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Cayman Islands Boxing Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS CADET CORPS COMMITTEE

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Cadet Corps Committee have agreed that the Cayman Islands Cadet Corps Committee will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Cadet Corps Committee is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Cadet Corps Committee during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Cadet Corps Committee during the 2020 and 2021 financial years are documented below.

CAD 1	Cayman Islands Cadet Corps Committee		
DESCRIPTION			
Provision of programme support to deliver the functions of the Cayman Islands Cadet Corps.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 Budget Forecast
QUANTITY			
<ul style="list-style-type: none">Number of supervision/command hoursNumber of reportsAnnual financial statements for the most recent financial year	1,600–1,800 1 1	1,600–1,800 1 1	1,600–1,800 1 1
QUALITY			
<ul style="list-style-type: none">Volunteers meet agreed attendance requirementsSupervisory/Command Hours recorded and verified in accordance with agreed internal control proceduresAnnual Report prepared in accordance with Ministry of Youth requirementsAnnual financial statements for the most recent financial year reviewed and signed by an independent licensed accountant	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the yearTime Sheet Reports submitted along with invoice by January 5th of the following yearSubmission of Annual Report within 5 days following the end of the budget period	90–100% 100% 100%	90–100% 100% 100%	100% 100% 100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$25,000	\$25,000	\$25,000
RELATED BROAD OUTCOME			
The Best Education Opportunities for All Our Children			
Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Cadet Corps Committee for delivery of the outputs described in section 2 of this Agreement.

Payment will be made of the basis of an invoice provided yearly to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Cadet Corps Committee. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoice will be paid within 20 days of receipt of the invoice for the prior quarter.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Cadet Corps Committee undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

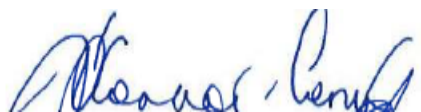
The party will take no more than 15 working days to consider the proposed amendments or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Cadet Corps Committee will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP
Minister for Education, Youth, Sports, Agriculture and Lands
On behalf of Cabinet



Chairman of the Committee
Cayman Islands Cadet Corps Committee

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS CHAMBER OF COMMERCE

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Chamber of Commerce have agreed that the Cayman Islands Chamber of Commerce will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Chamber of Commerce is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Chamber of Commerce during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Chamber of Commerce during the 2020 and 2021 financial years are documented below.

CHC 1	Mentoring Cayman Programme		
DESCRIPTION Mentoring of higher-performing Year 11 high school students by business leaders in work and business practices.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of students linked to professional mentorsNumber of sessions for all mentors and studentsNumber of mentor 'brainstorming' sessionsNumber of reports	30–50 2 4–6 1	30–50 2 4–6 1	30–50 2 4–6 1
QUALITY <ul style="list-style-type: none">Experienced and suitable business persons selected as mentorsMentors trained by a professional facilitator	95–100% 95–100%	95–100% 95–100%	95–100% 95–100%
TIMELINESS <ul style="list-style-type: none">Throughout the school year	100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman – extending to Cayman Brac (if suitable mentors available)	100%	100%	100%
COST	\$9,000	\$9,000	\$9,000
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Chamber of Commerce for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Chamber of Commerce. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Chamber of Commerce undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Chamber of Commerce will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP
Minister for Education, Youth, Sports, Agriculture and Lands
On behalf of Cabinet



Chief Executive Officer
Cayman Islands Chamber of Commerce

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN CRICKET

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Cricket have agreed that Cayman Cricket will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Cricket is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Cricket during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Cayman Cricket during the 2020 and 2021 financial years are documented below.

CCA 1	Sports Programmes		
DESCRIPTION Provision of sports programmes in cricket.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of sports programmesNumber of reportsAudited Financials	1 5 1	1 5 1	1 5 1
QUALITY <ul style="list-style-type: none">Rules and standards of play in keeping with those of the International governing bodySports programmes will be guided by the Technical DirectorReports to be done in accordance with the criteria and procedures of the Ministry and the Department of SportsAudited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$71,725	\$71,725	\$71,725
RELATED BROAD OUTCOME Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Cricket for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education, Youth, Sports, Agriculture and Lands by Cayman Cricket. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Cayman Cricket undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.


The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

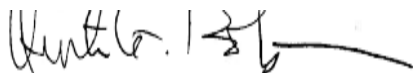
We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Cayman Cricket will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Cayman Cricket

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS CRISIS CENTRE

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Crisis Centre have agreed that the Cayman Islands Crisis Centre will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Crisis Centre is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Crisis Centre during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Crisis Centre during the 2020 and 2021 financial years are documented below.

CIC 1	Emergency Shelter for Women and their Children		
DESCRIPTION Short-term emergency shelter including confidential case management, counselling and support services for women and their children who are victims of domestic violence and/or sexual violence.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Provision of a 21-bed emergency shelter facility	1	1	1
QUALITY <ul style="list-style-type: none">Shelter provides residents and staff with 24-hour securityShelter services provided by qualified, trained persons with relevant skills	100% 100%	100% 100%	100% 100%
TIMELINESS <ul style="list-style-type: none">Shelter services are available 24 hours a day, 7 days a week	100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$196,310	\$196,310	\$196,310
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

CIC 2	Crisis Line			
DESCRIPTION Twenty-four-hour Crisis Hotline that provides confidential crisis counselling, community referrals and support for individuals who are affected by domestic abuse and/or sexual assault. The Crisis Hotline is the main access for emergency shelter and emergency transportation.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Provision of a 24–hour Crisis Hotline		1	1	1
QUALITY <ul style="list-style-type: none">Hotline answered by qualified, trained persons with relevant skills		100%	100%	100%
TIMELINESS <ul style="list-style-type: none">Crisis Hotline is available 24 hours a day, 7 days a week		100%	100%	100%
LOCATION <ul style="list-style-type: none">Cayman Islands		100%	100%	100%
COST		\$63,896	\$63,896	\$63,896
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable				

CIC 3	Community Outreach Programme			
DESCRIPTION The Community Outreach Programme increases awareness and educates community professionals and lay persons on issues surrounding domestic abuse, sexual assault and child abuse prevention. The Programme is available for Cayman Brac, Little Cayman and Grand Cayman.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of public education presentations		24–36	24–36	24–36
QUALITY <ul style="list-style-type: none">Programme is provided by qualified, trained persons with relevant skillsProgramme is culturally specific and age appropriate		100% 100%	100% 100%	100% 100%
TIMELINESS <ul style="list-style-type: none">Services are offered to suite the community needs and schedule		100%	100%	100%
LOCATION <ul style="list-style-type: none">Cayman Islands		100%	100%	100%
COST		\$32,397	\$32,397	\$32,397
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable				

CIC 4	Shelter Follow Up Programme			
DESCRIPTION				
The follow-up programme provides women and their children a continuum of care after they leave the shelter. Services include supportive listening, assistance with problem solving, community referrals and psycho-educational groups.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
• Provision of a shelter follow-up programme		1	1	1
QUALITY				
• Programme is provided by qualified, trained persons with relevant skills		100%	100%	100%
TIMELINESS				
• Services are offered throughout the year		100%	100%	100%
LOCATION				
• Cayman Islands		100%	100%	100%
COST		\$32,397	\$32,397	\$32,397
RELATED BROAD OUTCOME				
Stronger Communities and Support for the Most Vulnerable				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Crisis Centre for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Community Affairs by the Cayman Islands Crisis Centre. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.



IN SIGNING THIS AGREEMENT

The Cayman Islands Crisis Centre undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Crisis Centre will be delivered for the 2020 and 2021 financial years.

Honourable Alden McLaughlin, MBE, JP
On Behalf of the Minister for Community Affairs
On behalf of Cabinet

Chairman of the Board
Cayman Islands Crisis Centre

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS CYCLING ASSOCIATION

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Cycling Association have agreed that the Cayman Islands Cycling Association will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Cycling Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Cycling Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Cycling Association during the 2020 and 2021 financial years are documented below.

CCC 1	Sports Programmes		
DESCRIPTION Provision of sports programmes.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of sports programmesNumber of reports	1 1	1 1	1 1
QUALITY <ul style="list-style-type: none">Rules and standards of play in keeping with those of the international governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	90–100% 90–100%	90–100% 100%	100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$ 5,000	\$5,000	\$5,000
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Cycling Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Cycling Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Cycling Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Cycling Association will be delivered for the 2020 and 2021 financial years.

A handwritten signature in blue ink, appearing to read "Juliana O'Connor-Connolly".

Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

A handwritten signature in black ink, appearing to read "CIC".

President

Cayman Islands Cycling Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS DARTS ASSOCIATION

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Islands Darts Association have agreed that the Cayman Islands Darts Association will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Darts Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Darts Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Darts Association during the 2020 and 2021 financial years are documented below.

CDA 1	Sports Programmes			
DESCRIPTION				
Provision of sports programmes in darts.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of sports programmesNumber of reports		1 1	1 1	1 1
QUALITY				
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the International governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports		90–100% 100%	90–100% 100%	90–100% 100%
TIMELINESS				
<ul style="list-style-type: none">Ongoing throughout the school year		90–100%	90–100%	90–100%
LOCATION				
<ul style="list-style-type: none">Grand Cayman and Cayman Brac		100%	100%	100%
COST		\$6,175	\$6,175	\$6,175
RELATED BROAD OUTCOME				
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Darts Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Darts Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Darts Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Darts Association will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Cayman Islands Darts Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS DEVELOPMENT BANK

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Development Bank have agreed that the Cayman Islands Development Bank will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Development Bank is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Development Bank during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Development Bank during the 2020 and 2021 financial years are documented below.

CDB 1	Government Scholarship Funding Programme		
DESCRIPTION Administration of scholarship funding for the Education Council on behalf of the Government by: <ul style="list-style-type: none">Issuing and monitoring disbursements to approved recipientsGenerating periodic performance reports			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of payments to facilitate Education Council scholarship recipients (inclusive of local, overseas, and direct institutions)Number of performance reports	400–525 10–12	400–525 10–12	800 18
QUALITY <ul style="list-style-type: none">Ensure that Education Council scholarships payments are administered in accordance with agreed arrangements as submitted from time to time by the Ministry of Education.Submit required performance reports with accuracy and relevance of reports as agreed with the Ministry of Education	100% 100%	100% 100%	100% 100%
TIMELINESS <ul style="list-style-type: none">Administer all scholarships in a timely manner to ensure that recipients are in receipt of funds as requested and submitted by the Ministry of Education to CIDB.Maximum time of 7 working days between end of month and submission of reports	100% 100%	100% 100%	100% 100%
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$40,451	\$40,451	\$40,451
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Development Bank for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Development Bank. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Development Bank undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Development Bank will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Chairman of the Board

Cayman Islands Development Bank

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS DEVELOPMENT BANK

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Islands Development Bank have agreed that the Cayman Islands Development Bank will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Development Bank is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Development Bank during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Development Bank during the 2020 and 2021 financial years are documented below.

CIB 1	Programme of Direct Lending for Human Resource Development		
DESCRIPTION Administer a programme of direct lending for Human Resource Development at the tertiary level and for vocational training by: <ul style="list-style-type: none">• promoting the programme through media advertising• providing a counselling Maximum turn-around time of two working days between receipt of all application particulars and the approval of loan• Maximum time of 15 days between end of quarter and submission of reports and information service• appraising loans considered for financing• ensuring adequate loan documentation• monitoring the loan portfolio• enforcing debt collection measures• generating periodic performance reports			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">• Number of enquiries responded to• Number of loans processed• Number of new loans approved• Number of counselling sessions• Number of loans under special debt service arrangements• Number of loans under litigation• Number of performance reports	45–55 25–35 30–40 20–30 15–20 15–20 4	45–55 25–35 30–40 20–30 20–25 10–25 4	38–45 20–30 15–20 15–25 10–15 10–15 4
QUALITY <ul style="list-style-type: none">• Minimum percent of customers expressing satisfaction with service when surveyed• Percent accuracy and relevance of reports as determined by internal peer review• Percent of borrowers over 90 days in arrears• Percent value of loan portfolio over 90 days in arrears• Percent of loan portfolio written off annually	90–100% 90–100% 35–40% 35–40% 3–5%	90–100% 90–100% 35–40% 35–40% 3–5%	90–100% 90–100% 35–40% 35–40% 3–5%
TIMELINESS <ul style="list-style-type: none">• Maximum turn-around time of two working days between receipt of all application particulars and the approval of loan• Maximum time of 15 days between end of quarter and submission of reports	80–100% 80–100%	80–100% 80–100%	80–100% 80–100%
LOCATION <ul style="list-style-type: none">• Grand Cayman	100%	100%	100%
COST	\$121,353	\$121,353	\$121,353
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

CIB 2	Programme of Direct Lending for Micro and Small Business Development		
DESCRIPTION Administer a programme of direct lending for micro and small business development by: <ul style="list-style-type: none">• promoting the programme through media advertising• providing a counselling and information service• appraising loans considered for financing• ensuring adequate loan documentation• monitoring the loan portfolio• enforcing debt collection measures• generating periodic performance reports			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">• Number of loans approved• Number of enquiries responded to• Number of on-site technical assistance• Number of counselling sessions• Number of loans under special debt service arrangements• Number of loans under litigation• Number of performance reports	10–20 50–100 10–20 10–20 22–30 35–40 4	15–25 50–100 10–20 10–20 22–30 30–35 4	5–10 50–100 10–20 9–30 22–30 30–35 6
QUALITY <ul style="list-style-type: none">• Minimum percent of customers expressing satisfaction with service when surveyed• Percent accuracy and relevance of reports as determined by internal peer review• Percent of borrowers over 90 days in arrears• Percent value of loan portfolio over 90 days in arrears• Percent of loan portfolio written off annually	90–100% 90–100% 60–70% 50–60% 5–10%	90–100% 90–100% 50–60% 40–50% 5–10%	90–100% 90–100% 70–80% 70–80% 5–10%
TIMELINESS <ul style="list-style-type: none">• Maximum turn-around time of two working days between receipt of all application particulars and the approval of loan• Maximum time of 15 days between end of quarter and submission of reports	80–100% 80–100%	80–100% 80–100%	80–100% 80–100%
LOCATION <ul style="list-style-type: none">• Grand Cayman	100%	100%	100%
COST	\$156,025	\$156,025	\$156,025
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

CIB 3	Mortgage Finance Programme		
DESCRIPTION			
Administer a mortgage finance programme including direct lending and support services to assist:			
<ul style="list-style-type: none">• low to middle income Caymanians in owning their own homes• owners of sub–standard housing in improving their housing accommodation by:• promoting the programme through media advertising• monitoring projects in progress• providing a counselling and information service• appraising loans considered for financing• ensuring adequate loan documentation• monitoring the loan portfolio• enforcing debt collection measures• generating periodic performance reports			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">• Number of enquiries responded to• Number of projects appraised• Number of new loans approved• Number of site visits• Number of counselling sessions• Number of loans under special debt servicing arrangements• Number of loans under litigation• Number of performance reports	35–40 15–25 15–20 15–20 20–35 20–35 25–30 4	35–40 20–30 20–25 20–25 20–35 25–30 25–30 4	30–40 10–15 5–10 5–10 15–20 15–20 20–25 4
QUALITY			
<ul style="list-style-type: none">• Minimum percent of customers expressing satisfaction with service when surveyed• Percent accuracy and relevance of reports as determined by internal peer review• Percent of borrowers over 90 days in arrears• Percent value of loan portfolio over 90 days in arrears• Percent of loan portfolio written off annually	90–100% 90–100% 40–45% 40–45% 5–10%	90–100% 90–100% 30–40% 35–40% 5–10%	90–100% 90–100% 45–52% 45–53% 5–10%
TIMELINESS			
<ul style="list-style-type: none">• Maximum turn–around time of two working days between receipt of all application particulars and the approval of loan• Maximum time of 15 days between end of quarter and submission of reports	80–100% 80–100%	80–100% 80–100%	80–100% 80–100%
LOCATION			
<ul style="list-style-type: none">• Grand Cayman	100%	100%	100%
COST	\$231,152	\$231,152	\$231,152
RELATED BROAD OUTCOME			
A Strong Economy to Help Families and Businesses			

CIB 4	Government Guaranteed Student/Home Loan Schemes		
DESCRIPTION Administer, as Executing Agent for the Government, a Government guaranteed student loan scheme funded by leading local commercial banks by: <ul style="list-style-type: none">• providing a secretarial service for the scheme• monitoring loan portfolio• monitoring Government’s exposure and liability• enforcing debt collection measures against defaulting borrowers• generating periodic performance reports			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">• Number of items of correspondence with participating banks• Number of loans under special debt servicing arrangements• Number of performance reports	8–12 1 4	8–12 1 4	12–18 1 4
QUALITY <ul style="list-style-type: none">• Percent accuracy and relevance of reports as determined by internal peer review• Percent of borrowers over 90 days in arrears• Percent value of loan portfolio over 90 days in arrears• Percent of loan portfolio written off annually	90 –100% 90 –100% 90 –100% 90 –100%	90 –100% 90 –100% 90 –100% 90 –100%	90 –100% 90 –100% 90 –100% 90 –100%
TIMELINESS <ul style="list-style-type: none">• Maximum time of 15 working days between end of quarter and submission of reports	90 –100%	90 –100%	90 –100%
LOCATION <ul style="list-style-type: none">• Grand Cayman	100%	100%	100%
COST	\$17,787	\$17,787	\$26,681
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Development Bank for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Finance and Economic Development by the Cayman Islands Development Bank. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered. Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The Cayman Islands Development Bank undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Development Bank will be delivered for the 2020 and 2021 financial years.



Honourable Roy McTaggart, JP

Minister for Finance and Economic Development

On behalf of Cabinet



Chairman of the Board

Cayman Islands Development Bank

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS EQUESTRIAN FEDERATION

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content

2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Equestrian Federation have agreed that the Cayman Islands Equestrian Federation will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Equestrian Federation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Equestrian Federation during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Equestrian Federation during the 2020 and 2021 financial years are documented below.

CEF 1	Sports Programmes		
DESCRIPTION Provision of sports programmes in equestrian.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of sports programmesNumber of reports	1 1	1 1	1 1
QUALITY <ul style="list-style-type: none">Rules and standards of play in keeping with those of the international governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	90–100% 90–100%	90–100% 90–100%	90–100% 90–100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the school year	90–100%	90–100%	90–100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$10,000	\$10,000	\$3,000
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

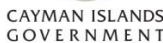
3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Equestrian Federation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Equestrian Federation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Equestrian Federation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Equestrian Federation will be delivered for the 2020 and 2021 financial years.

Thomas, Louis

Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

Goodbye

President

Cayman Islands Equestrian Federation

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS HUMANE SOCIETY

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Humane Society have agreed that the Cayman Islands Humane Society will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Humane Society is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Humane Society during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Humane Society during the 2020 and 2021 financial years are documented below.

HUS 1	Cayman Islands Humane Society		
DESCRIPTION Provide the community with low cost, financially assisted spay/neuter of local companion animals (dogs and cats).			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of reports on the shelter operations/costs submitted one month after the end of each quarterNumber of companion animals spayed or neutered	4 720	4 720	N/A 720
QUALITY <ul style="list-style-type: none">Shelter operations are run by qualified personnel, and all procedures will be supervised by trained professionals to ensure treatment is done in a humane manner	100%	100%	100%
TIMELINESS <ul style="list-style-type: none">A report will be submitted one month after the end of each quarterSpay/Neuter Programme is available throughout the year	100% 100%	100% 100%	100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$30,000	\$30,000	\$43,000
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Humane Society for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Humane Society. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Humane Society undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Humane Society will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Chairman of the Board

Cayman Islands Humane Society

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMAN ISLANDS LEGAL PRACTITIONERS
ASSOCIATION LTD.**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government have agreed that the Cayman Islands Legal Practitioners Association Ltd. (CILPA) will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of the document is to ensure that the performance expected of CILPA is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the CILPA during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the CILPA during the 2020 and 2021 financial years are documented below.

NGS 89	Cayman Islands Legal Practitioners Association Ltd.		
DESCRIPTION			
Regulation of Attorneys for AML/CFT purposes.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of onsite and offsite inspections of Attorneys and enforcement	30-50	40-60	N/A
QUALITY			
<ul style="list-style-type: none">In accordance with standard industry professional practice	100%	100%	N/A
TIMELINESS			
<ul style="list-style-type: none">Throughout the year	100%	100%	N/A
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	N/A
COST	\$1,087,523	\$1,212,000	N/A
RELATED BROAD OUTCOME			
Stable, Effective and Accountable Government			

3. PAYMENT ARRANGEMENTS

Cabinet will pay CILPA for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Portfolio of Legal Affairs by the CILPA. The invoice will contain sufficient evidence of the outputs delivered for the Attorney General to be able to satisfy himself that the outputs have in fact been delivered.

Invoice will be paid within 20 days following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Legal Practitioners Association Ltd. undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability; and provided that the outputs as specified are delivered, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

Procedures for Changing this Agreement

Changes to this Agreement may be made during the period only with the express and explicit agreement of both parties to the Agreement.

Changes will be made as Follows:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than fifteen (15) working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where consensus has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

TERMINATION:

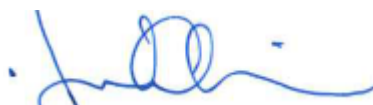
This Agreement will automatically terminate when alternative arrangements for the issuance of practising certificates by a regulatory body come into effect under an intended Legal Services Law (or any similar legislation that provides for same).

Agreement

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Portfolio of Legal Affairs will be delivered for the 2020 and 2021 financial years.



Honourable Samuel Bulgin, JP, QC
Attorney General
On behalf of Cabinet



President
Cayman Islands Legal Practitioners Association
Ltd.
31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMAN ISLANDS MARATHON
KELLY HOLDING**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Marathon–Kelly Holding have agreed that the Cayman Islands Marathon–Kelly Holding will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Marathon–Kelly Holding is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Marathon–Kelly Holding during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Marathon–Kelly Holding during the 2020 and 2021 financial years are documented below.

CIM 1	Provision of Sports Programme			
DESCRIPTION				
Provision of the Cayman Islands Marathon weekend event.				
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast	
QUANTITY				
<ul style="list-style-type: none">Sponsorship of The CI Marathon Kids Fun RunNumber of reportsNumber of public relation strategies	1 1 1	1 1 1	1 1 1	
QUALITY				
<ul style="list-style-type: none">Promotion and marketing of event to attract a diverse field of local and international participantsFree entry to 500 Local School Children into the CI Marathon Kids Fun RunReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	90–100% 90–100% 100%	90–100% 90–100% 100%	90–100% 90–100% 100%	
TIMELINESS				
<ul style="list-style-type: none">Promoted from July 1 until event date in December	100%	100%	100%	
LOCATION				
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%	
COST	\$10,000	\$10,000	\$7,000	
RELATED BROAD OUTCOME				
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment				

3. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Islands Marathon–Kelly Holding for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by Cayman Islands Marathon–Kelly Holding. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Cayman Islands Marathon–Kelly Holding undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

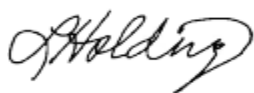
We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Marathon–Kelly Holding will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Director

Cayman Islands Marathon

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS MONETARY AUTHORITY

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Monetary Authority have agreed that the Cayman Islands Monetary Authority will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Monetary Authority is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Monetary Authority during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Monetary Authority during the 2020 and 2021 financial years are documented below.

MOA 6	Regulation of the Cayman Islands Currency		
DESCRIPTION Regulation of the Cayman Islands Currency, in accordance with Monetary Authority Law, involving the issue and redemption of currency notes and coins.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of Currency transactionsNumber of banknotes sorting sessionsNumber of banknotes destruction sessionsNumber of banknote and coin re-order	100–110 150–200 25–30 2–4	100–110 150–200 20–30 3–5	80–90 150–200 20–30 3–5
QUALITY <ul style="list-style-type: none">All procedures necessary for issuance and redemption of currency are carried out in accordance with internal policies and verified by management.Sorting – Carried out by a minimum of two Currency Officers with any discrepancies verified by Management in accordance with internal policies and the Indemnity Agreement with the banks.Destruction – Carried out by at least two Currency Officers in the presence of at least two external parties who sign off on the minutes detailing the happenings of each session	100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Issuance and redemption of CIC notes once per weekSorting conducted at least an average of 2 per weekBanknotes Destruction 1 per month	100% 100% 100%	100% 100% 100%	100% 100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$1,400,000	\$1,400,000	\$1,400,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

MOA 8	Collection of Fees		
DESCRIPTION Collection of fees on behalf of the Cayman Islands Government as set out in the Regulatory Laws and Regulations. Reporting and analysis on actual and projected fees.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of receipts processedNumber of refunds processedNumber of reports produced	35,000–40,000 75–100 3–5	32,000–40,000 80–100 3–5	35,000–40,000 50–85 3–5
QUALITY <ul style="list-style-type: none">All fee payments and bank deposits are processed in accordance with internal policies and verified by ManagementThe information related to the deposited fees is entered in the Government’s accounting system according to the established proceduresReports are compiled by knowledgeable and professional personnel, to ensure that quality standards are met	100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Deposits are prepared and lodged with the bank within the same dayReports are prepared in accordance with reporting timelines and as agreed and required	100% 100%	100% 100%	100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$300,000	\$300,000	\$300,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

MOA 12	Regulation of the Financial Services Industry		
DESCRIPTION			
To regulate and supervise financial services business carried on in or from within the Islands in accordance with the Regulatory Laws, namely:			
<div><div><ul style="list-style-type: none">• The Bank and Trust Companies Law• The Companies Management Law• The Insurance Law• The Money Services Law• The Mutual Funds Law</div><div><ul style="list-style-type: none">• The Securities Investment Business Law• Development Bank Law• Building Societies Law• Cooperative Societies Law</div></div>			
To perform any other regulatory or supervisory duties that may be imposed on the Authority by any other law. To create and maintain a high quality and effective regulatory environment to attract users and providers of financial services. To monitor compliance with Money Laundering Regulations.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">• Number of applications for new licenses/registrations processed	1,600–2,000	1,600–2,000	1,600–1,800
<ul style="list-style-type: none">• Number of applications for cancellations of licenses/registrations processed	1,500–2,000	1,800–2,000	1,800–2,000
<ul style="list-style-type: none">• Number of applications for the approval of new auditors processed	2–5	2–5	2–4
<ul style="list-style-type: none">• Number of industry queries and other prudential matters processed.	23,000–27,000	23,000–27,000	23,000–27,000
<ul style="list-style-type: none">• Number of incoming/outgoing ORAs (overseas request for assistance) matters processed.	200–400	200–400	180–330
<ul style="list-style-type: none">• Number of statistical returns of licensees and registrants processed	1,400–1,800	1,400–1,800	1,300–1,500
<ul style="list-style-type: none">• Number of financial statements and returns collected and processed	15,000–17,000	15,000–17,000	15,000–17,000
<ul style="list-style-type: none">• Number of additional analysis and supervisory reports on financial statements and returns	750–1,000	750–1,000	750–1,000
<ul style="list-style-type: none">• Number of on-site inspections conducted /facilitated (locally and overseas)	110–175	110–175	110–170
<ul style="list-style-type: none">• Number of prudential and non-routine meetings conducted with licensees	500–750	600–800	475–600
<ul style="list-style-type: none">• Number of meetings held and presentations made to local market participants and associations	125–150	100–150	90–150
<ul style="list-style-type: none">• Number of meetings with External Bodies and overseas groups, attended or at which CIMA’s position was represented or presented	250–300	250–300	200–250
<ul style="list-style-type: none">• Number of rules, statement of guidance and principle, and policies and procedures issued	25–50	25–50	25–50
<ul style="list-style-type: none">• Number of reviews of regulatory functions of the jurisdiction and judicial reviews processed	100–200	100–200	75–200
<ul style="list-style-type: none">• Number of public notices, publications, advisories, and press releases on which CIMA provided technical advice, information and support to financial services businesses and the general public	10–20	10–20	10–20
<ul style="list-style-type: none">• Number of issues addressed regarding problem entities	500–750	500–750	500–750
<ul style="list-style-type: none">• Number of Enforcement Actions (including Court Proceedings) taken	60–90	60–90	60–90
<ul style="list-style-type: none">• Number of serious breaches investigated	100–150	100–150	100–150
<ul style="list-style-type: none">• Number of Due Diligence applications processed	450–550	450–550	400–500
<ul style="list-style-type: none">• Number of Investigative matters such as Onward Disclosures from the Financial Reporting Authority, investor complaints and whistle blowing obligations of auditors.	45–55	45–55	45–55

QUALITY <ul style="list-style-type: none"> Licensing and supervisory matters approved timely and with little or no industry complaints Statistical returns processed in accordance with guidelines Regulatory functions and advice are carried out in accordance with applicable legislation, CIMA rules, statements of guidance, policies, procedures and Board directives Professional litigation services in accordance with expectations of attorneys-at-law in the Courts of the Cayman Islands 	90–100%	90–100%	90–100%
TIMELINESS <ul style="list-style-type: none"> Process applications for new licensees/registrants within 6 weeks Process applications for cancellation of licensees/registrants within 6 weeks Process incoming/outgoing ORA's, industry queries and other prudential matters within 6 weeks Information and statistics submitted to requesting party on (mutually) agreed timetable Statistics processed according to established schedules Analyse financial statements and returns filed with CIMA within 6 months of receipt Conduct on-site inspections and issue final report within 4 months Rules, SOGs internal guidance and procedures papers submitted, posted to web-site, gazetted and notification provided to private sector in accordance with approved deadlines Prepare submissions for approval within 3 to 5 weeks of: <ul style="list-style-type: none"> (i) receiving a referral from a regulatory division; (ii) receiving a report from an appointed person; or (iii) the end of a representation period in connection with a Warning Notice Comply with statutory deadlines for filing of documents in court proceedings Process due diligence applications within 2 to 4 weeks of receiving the request Investigative Onward Disclosures from the Financial Reporting Authority, investor complaints and whistle blowing obligations of auditors in a timely manner 	95–100%	95–100%	95–100%
LOCATION <ul style="list-style-type: none"> Grand Cayman and Overseas 	100%	100%	100%
COST	\$12,778,100	\$12,778,100	\$12,778,100
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

MOA 13	Assistance to Overseas Regulatory Authorities		
DESCRIPTION			
Provision of assistance to Overseas Regulatory Authorities in accordance with the Monetary Authority Law.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of requests for assistance processedNumber of Memoranda of Understanding negotiatedNumber of meetings—Attend, represent or present CIMA’s position to external bodies and overseas groups on Co-operative functionsNumber of Court Proceedings attended and/or conducted	200–300 10–15 0–1 15–25	200–300 5–10 0–1 15–25	200–300 15–20 0–1 15–25
QUALITY			
<ul style="list-style-type: none">Co-operative functions are carried out in accordance with Monetary Authority Law and relevant procedure manuals developed by the Authority and published as part of its Handbook	95–100%	95–100%	95–100%
TIMELINESS			
<ul style="list-style-type: none">Complete initial request for assistance form within 1 to 3 days of receiving the request from the overseas regulatory authority.Provide information requested by overseas regulatory authority within 8 to 10 weeks of receiving the request.Attend meetings/proceedings within the agreed time frame	95–100% 75–100% 100%	95–100% 75–100% 100%	95–100% 75–100% 100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman and Overseas	100%	100%	100%
COST	\$980,000	\$980,000	\$980,00
RELATED BROAD OUTCOME			
A Strong Economy to Help Families and Businesses			

MOA 14	Policy Advice and Ministerial Services		
DESCRIPTION			
Provision of advice to Cabinet on Matters set out above with regard to:			
<ul style="list-style-type: none">the regulatory functions and the co-operative function being consistent with functions discharged by an overseas regulatory authoritythe regulatory laws being consistent with the laws and regulations of countries and territories outside the Islands; andthe recommendations of international organisationsPreparation of Cabinet papers/notes/briefings; drafting of new and amending Financial Services Industry legislationImplementation of Cayman Islands Statutory requirementsPolicy and economic issues regarding Financial Services affecting the Cayman Islands			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Cabinet papers/notes/briefingsLegislative Proposals (Laws and Regulations)Meetings attended and participated in, at the request of CabinetNumber of international fora, participated in and attendedProvide technical advice and support to the Minister for Finance and other Government AgenciesFreedom of Information operations	15–25 20–35 15–25 10–20 50–75 5–10	15–25 20–35 15–25 10–20 50–75 5–10	15–25 30–40 15–25 10–20 75–90 5–10
QUALITY			
<ul style="list-style-type: none">Legislative proposals are produced in the form of draft bills and regulations after appropriate consultation with the private and public sectorsCabinet papers, notes, and briefings are prepared showing accurately all pertinent information required to support legislative proposals, recommendations or other issues being addressed; reviewed by the MD and CIMA Board of DirectorsPolicy position determined after appropriate consultation (CIMA, Industry, Cabinet etc.) and Cayman Islands position then presented to the relevant forum through Cayman delegation at meetingsRules and SOGS submitted to Cabinet, posted to web-site, gazetted and notification provided to private sector	95–100% 95–100% 95–100% 95–100%	95–100% 95–100% 95–100% 95–100%	95–100% 95–100% 95–100% 95–100%

TIMELINESS			
<ul style="list-style-type: none"> Legislative proposals, Cabinet papers, notes, briefings submitted to Cabinet by target date 	90–100%	90–100%	90–100%
<ul style="list-style-type: none"> Policies and Agreements reviewed and updated as the need arises 	90–100%	90–100%	90–100%
<ul style="list-style-type: none"> Information submitted within timeframes agreed by parties involved 	90–100%	90–100%	90–100%
LOCATION			
<ul style="list-style-type: none"> Grand Cayman and Overseas 	100%	100%	100%
COST	\$875,000	\$875,000	\$875,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

MOA 25	Monitor compliance with the Anti–Money Laundering Regulations (“AMLRs”)
<p>DESCRIPTION</p> <p>Provision of advice to Cabinet on Matters set out above with regard:</p> <ul style="list-style-type: none"> • To strengthen the Anti–Money Laundering and Countering the Financing of Terrorism (“AML/CFT”) supervisory framework • To engage adequate staff members for conducting risk–based AML/CFT supervision • To collect and analyse information for understanding the Money Laundering and Terrorism Financing (“ML/TF”) risks associated with the sectors under the Authority’s remit • To conduct more AML/CFT specific on–site inspections • To enhance the regime for the regulation of Excluded Persons (“EPs”) under the Securities and Investments Business Law (including registration of EPs and Fit and Proper assessments) • To monitor regulated entities’ compliance with the applicable AML/CFT obligations • To provide necessary guidance to the private sector to assist them in complying with the applicable AML/CFT obligations • To conduct outreach to the private sector to assist them in understanding the ML/TF risks, emerging trends and applicable AML/CFT obligations • To impose administrative fines and enforcement actions as necessary • To make recommendations to the Cabinet to rectify the gaps identified in the Mutual Evaluation Report of the Cayman Islands and enhance the jurisdiction’s AML/CFT regime 	

MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none"> Number of applications for (re)registration of EPs processed Number of industry queries with regards to the (new) AML/CFT obligations processed. Number of cash flow and data collection and other AML/CFT returns of licensees and registrants processed Number of ML/TF risk assessments conducted Number of on-site inspections conducted /facilitated (locally and overseas) Number of meetings held and presentations made to local market participants and associations Number of meetings with External Bodies and overseas groups, attended or at which CIMA's position was represented or presented Number of rules, statement of guidance ("SOG") and principle, and policies and procedures issued Number of reviews of regulatory functions of the jurisdiction and judicial reviews processed Number of public notices, publications, advisories, and press releases on which CIMA provided technical advice, information and support to financial services businesses and the general public Number of issues addressed regarding problem entities Number of Enforcement Action taken, administrative fines (including Court Proceedings) imposed Number of serious breaches investigated Number of Due Diligence applications processed (mainly for EPs) Number of Investigative matters such as Onward Disclosures from the Financial Reporting Authority. Legislative Proposals (Laws and Regulations) Number of international fora, participated in and attended Cabinet papers/notes/briefings Provide technical advice and support to the Minister for Finance and other Government Agencies 	2,000–3,000 3,000–6,000 16,000–17,000 4,000–6,000 90–170 120–175 50–75 5–15 3–5 20–40 20–30 20–55 20–55 4,000–6,000 10–20 3–5 5–10 3–10 5–15	2,000–3,000 2,000–4,000 16,000–17,000 4,000–6,000 90–170 120–175 65–90 5–15 3–5 25–40 20–55 20–55 20–55 4,000–6,000 10–20 3–5 5–10 3–10 5–10	2,000–3,000 4,000–7,000 16,000–17,000 4,000–6,000 150–220 60–100 25–50 5–15 3–5 15–25 10–25 5–20 15–35 10,000–15,000 5–15 3–5 5–10 3–5 5–10
QUALITY			
<ul style="list-style-type: none"> Registration of EPs within the transition period allowed under the SIBL Cash flow and AML/CFT returns processed in accordance with the guidelines Regulatory functions and advice are carried out in accordance with applicable legislation, CIMA rules, statement of guidance, policies, procedures and Board directives Rules and SOGS submitted to Cabinet, posted to web-site, gazetted and notification provided to private sector Professional litigation services in accordance with expectations of attorneys-at-law in the Courts of the Cayman Islands Cabinet papers, notes, and briefings are prepared showing accurately all pertinent information required to support legislative proposals, recommendations or other issues being addressed and reviewed by the MD and CIMA Board of Directors 	90–100% 90–100% 95–100% 95–100% 95–100% 95–100%	90–100% 90–100% 95–100% 95–100% 95–100% 95–100%	90–100% 90–100% 95–100% 95–100% 95–100% 95–100%

TIMELINESS <ul style="list-style-type: none"> • Process (re)registration applications for EPs within the transition period allowed in the SIBL amendments • Conduct AML/CFT specific on-site inspections according to the established Calendar • Cash flow statements and other AML/CFT returns processed according to established schedules • Rules, SOGs internal guidance and procedures papers submitted, consulted where necessary, posted to web-site, gazetted and notification provided to private sector in accordance with approved deadlines • Prepare submissions for approval within 3 to 5 weeks of: <ul style="list-style-type: none"> (i) receiving a referral from a regulatory division; (ii) receiving a report from an appointed person; or (iii) the end of a representation period in connection with a Warning Notice • Comply with statutory deadlines for filing of documents in court proceedings • Process due diligence applications (mainly for EPs) per the scheduled calendar • Investigative Onward Disclosures from the Financial Reporting Authority in a timely manner • Legislative proposals, Cabinet papers, notes, briefings submitted to Cabinet by target date 	95–100%	95–100%	95–100%
	85–100%	85–100%	85–100%
	90–100%	90–100%	90–100%
	80–100%	80–100%	80–100%
	75–100%	75–100%	75–100%
	100%	100%	100%
	95–100%	95–100%	95–100%
	95–100%	95–100%	95–100%
	95–100%	95–100%	95–100%
LOCATION <ul style="list-style-type: none"> • Grand Cayman and Overseas 	100%	100%	100%
COST	\$6,807,000	\$6,807,000	\$3,000,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Monetary Authority for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Financial Services and Home Affairs by the Cayman Islands Monetary Authority. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered. Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The Cayman Islands Monetary Authority undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Monetary Authority will be delivered for the 2020 and 2021 financial years.



Honourable Tara Rivers, JP

Minister for Financial Services and Home Affairs

On behalf of Cabinet



Chairman of the Board

Cayman Islands Monetary Authority

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMAN ISLANDS NATIONAL INSURANCE
COMPANY LIMITED**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Islands National Insurance Company Limited have agreed that the Cayman Islands National Insurance Company Limited will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands National Insurance Company Limited is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Islands National Insurance Company Limited during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Cayman Islands National Insurance Company Limited during the 2020 and 2021 financial years are documented below.

CIN 1	Health Insurance for Seamen and Veterans		
DESCRIPTION			
Provision of Health Insurance for Seamen and Veterans (Cayman Islands local health providers excluding tertiary care).			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">Total number of insured persons fully paid by CabinetTotal number of persons insured—premiums partially paid by Cabinet (Veterans)	1,085 12	1,074 12	1,085 12
QUALITY			
<ul style="list-style-type: none">All eligible Seamen, Veterans and their dependents are insured who met the definition under the Health Insurance Law and as maintained by the Ministry of Finance	98–100%	98–100%	98–100%
TIMELINESS			
<ul style="list-style-type: none">Insurance cards issued within 15 days of notification of eligibility	98–100%	98–100%	98–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman, Cayman Brac and Little Cayman	100%	100%	100%
COST	\$13,048,000	\$13,688,332	\$12,124,718
RELATED BROAD OUTCOME			
Access to Quality, Affordable Healthcare			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Islands National Insurance Company Limited for delivery of the outputs described in section 2 of this Agreement.

Payment will be made on the basis of an invoice provided monthly to the Minister for Finance and Economic Development by the Cayman Islands National Insurance Company Limited. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be issued up to 7 working days before the start of the month to which they relate and will be paid before the start of the month to which they relate.

The estimated amount of each invoice for outputs to be delivered during the year is outlined in the following table. This is only an estimate and the actual value will vary dependent on the number of Pensioners enrolled.

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IN SIGNING THIS AGREEMENT

Cayman Islands National Insurance Company Limited undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands National Insurance Company Limited will be delivered for the 2020 and 2021 financial years.

A blue ink signature of Honourable Roy McTaggart, JP.

Honourable Roy McTaggart, JP
Minister for Finance and Economic Development
On behalf of Cabinet

A black ink signature of the Chairman of the Board.

Chairman of the Board
Cayman Islands National Insurance Company Limited

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMAN ISLANDS NATIONAL INSURANCE
COMPANY LIMITED**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND
FINANCE LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Islands National Insurance Company Limited have agreed that the Cayman Islands National Insurance Company Limited will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected by the Cayman Islands National Insurance Company Limited is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Islands National Insurance Company Limited during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Cayman Islands National Insurance Company Limited during the 2020 and 2021 financial years are documented below.

CIN 2	Health Insurance for Civil Servant Pensioners		
DESCRIPTION			
Provision of Health Insurance for Civil Servant Pensioners and their Dependants.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">Total number of insured persons (Insured = Enrolees + Dependants)	2,234-2,256	2,256-2,279	2,234
QUALITY			
<ul style="list-style-type: none">All eligible pensioners and dependents are insured who are deemed eligible by the Public Service Pensions Board (PSPB) and the Portfolio of the Civil Service (POCS)	98–100%	98–100%	98–100%
<ul style="list-style-type: none">As PSBP and POCS have accountability for the eligible members it is important that they update changes accurately	98–100%	98–100%	98–100%
TIMELINESS			
<ul style="list-style-type: none">Insurance cards issued within 15 days of notification of eligibility	98–100%	98–100%	98–100%
<ul style="list-style-type: none">PSPB – update changes to eligibility within 5 days	98–100%	98–100%	98–100%
LOCATION			
<ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$28,742,309	\$30,792,995	\$27,161,810
RELATED BROAD OUTCOME			
Access to Quality, Affordable Healthcare			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Islands National Insurance Company Limited for delivery of the outputs described in section 2 of this Agreement.

Payment will be made on the basis of an invoice provided monthly to the Hon. Deputy Governor by the Cayman Islands National Insurance Company Limited. The invoice will contain sufficient evidence of the outputs delivered for the Deputy Governor to be able to satisfy himself that the outputs have in fact been delivered.

Invoices will be issued up to 7 working days before the start of the month to which they relate and will be paid before the start of the month to which they relate.

The estimated amount of each invoice for outputs to be delivered during the 2020 and 2021 financial years is outlined in the following table. This is only an estimate and the actual value will vary dependent on the number of Pensioners enrolled.

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IN SIGNING THIS AGREEMENT

Cayman Islands National Insurance Company Limited undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands National Insurance Company Limited will be delivered for the 2020 and 2021 financial years.

A handwritten signature in black ink, appearing to read "Franz Manderson".

Franz Manderson, MBE, Cert Hon., J.P.
Deputy Governor
On behalf of Cabinet

A handwritten signature in black ink, appearing to read "Barrie".

Chairman of the Board
Cayman Islands National Insurance Company Limited

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS NATIONAL MUSEUM

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands National Museum have agreed that the Cayman Islands National Museum will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands National Museum is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands National Museum during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands National Museum during the 2020 and 2021 financial years are documented below.

CNM 1	Collection and Preservation of Significant Material Evidence		
DESCRIPTION Collection and preservation of material evidence significant to our culture, history and heritage, including: <ul style="list-style-type: none">Collection, documentation and preservation of materialProtection, scientific research of, and limited public access to Museum collections, and materials of Caymanian heritage			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of artifacts collected and ProcessedNumber of new accessions registeredGeneral care and preservation of all the Museum’s collectionsNumber of artifacts conservedNumber of artifacts de-accessionedNumber of new terrestrial sitesNumber of new underwater sitesNumber of site visitsNumber of sites having data processedResearch into natural/cultural history topicsReports, papers, films, lecturesDocumentary research and field work	50–100 20–40 9,800–9,900 50–100 1–5 1–3 1–3 1–5 1–5 1–6 1–6 4–8 weeks	50–100 20–40 9,900–10,000 50–100 1–5 1–3 1–3 1–5 1–5 1–6 1–6 4–8 weeks	450–500 20–40 9,750–9,800 50–100 1–5 1–3 1–3 1–5 1–5 1–6 1–6 4–8 weeks
QUALITY <ul style="list-style-type: none">Managed in accordance with the Collections Management Policy, AAM Code of Ethics, SHA Code of Ethics. Standards set by the following Standing Professional Committees: AAM Curators Committee, Registrars Committee, ICOM/ ICCROM/ ICOMOSResearch conducted with due professional care as established in the Museum written Collections Management Policy	100% 100%	100% 100%	100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing	100%	100%	100%
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$147,744	\$147,744	\$147,744
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

CNM 2	Museum Facilities, Exhibitions and Displays		
DESCRIPTION			
Public access to and educational services from, displays, exhibitions, library, publications, research collections and programmes of the Cayman Islands National Museum including:			
<ul style="list-style-type: none">• Providing museum facilities, exhibitions, displays and general public access to them• Provision of a land-based Maritime Heritage Trail and Shipwreck Preserves• Provision of restaurants, shops and other facilities for the use by the public and in furtherance of the mission and purposes of the Cayman Islands National Museum• Liaising with local and international groups having similar objectives, for loan or exchange of artefacts and exhibits, and the exchange of knowledge and information			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">• Permanent cultural history exhibition	1	1	1
<ul style="list-style-type: none">• Permanent natural history exhibition	1	1	1
<ul style="list-style-type: none">• Permanent Old Gaol exhibition	1	1	1
<ul style="list-style-type: none">• Traveling exhibition	1	1	1
<ul style="list-style-type: none">• Special displays and exhibitions	4–6	4–6	4–6
<ul style="list-style-type: none">• Protection and security for:			
<ul style="list-style-type: none"><ul style="list-style-type: none">• visitors	15,000–20,000	15,000–20,000	15,000–20,000
<ul style="list-style-type: none"><ul style="list-style-type: none">• artefacts	9,800–9,900	9,900–10,000	9,750–9,800
<ul style="list-style-type: none"><ul style="list-style-type: none">• buildings	3	3	3
<ul style="list-style-type: none">• Land-based maritime heritage trail	2	2	2
<ul style="list-style-type: none">• Shipwreck preserves	0–1	0–2	0–1
<ul style="list-style-type: none">• Number of visitors to the museum and shop	15,000–20,000	15,000–20,000	15,000–20,000
<ul style="list-style-type: none">• Number of tours	50–100	50–100	50–100
<ul style="list-style-type: none">• Number of library users	5–20	5–20	5–20
<ul style="list-style-type: none">• Number of researchers accessing research collections	1–5	1–5	1–5
<ul style="list-style-type: none">• Number of participants in programmes	50–100	50–100	50–100
<ul style="list-style-type: none">• Membership plan that offers a range of benefits	1	1	1
<ul style="list-style-type: none">• Number of weeks staff are available to participate in conferences, meetings, delivering speeches and lectures	4–8 weeks	4–8 weeks	4–8 weeks
<ul style="list-style-type: none">• Number of responses to public enquiries	30–50 per day	30–50 per day	30–50 per day
<ul style="list-style-type: none">• Number of special events and activities	5–12	5–12	5–12
<ul style="list-style-type: none">• Restaurant, shop and other facilities	3	3	3
<ul style="list-style-type: none">• Newsletters	1–4	1–4	1–4
QUALITY			
<ul style="list-style-type: none">• Exhibitions and displays to accepted international museum standards as set by the National Association of Museum Exhibitions, Smithsonian Guidelines for Accessible Exhibition Design, ICOM, AAM	100%	100%	100%
<ul style="list-style-type: none">• Professional standards of protection and security including a fully implemented disaster/ emergency preparedness plan and full insurance	80%	80%	80%
TIMELINESS			
<ul style="list-style-type: none">• Ongoing	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">• Cayman Islands	100%	100%	100%
COST	\$575,928	\$575,928	\$575,928
RELATED BROAD OUTCOME			
The Best Education Opportunities for All Our Children			

CNM 3	Services to Support the Ministry, Cabinet and Other Departments		
DESCRIPTION			
Provision of services to support the Ministry:			
<ul style="list-style-type: none">• Direct, manage and assist the Cayman Islands National Museum to fulfil its mission and purposes• Support Government’s request for information to further the cultural well-being of the Cayman Islands• Assist the Ministry in creating national cultural policies and plans and any necessary legislation• Provide reports and other documentation requested by the Ministry, Cabinet and other Government Departments.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">• Replies to questions from Cabinet, Legislative Assembly and others• Draft replies to correspondence• Information requests• Quarterly and annual reports• Briefings for meetings• Specified and additional papers	2–15 1–10 25–50 4/1 1–6 1–6	2–15 1–10 25–50 4/1 1–6 1–6	2–15 1–10 25–50 4/1 1–6 1–6
QUALITY			
<ul style="list-style-type: none">• All papers will define issues clearly and succinctly, with the nature and scope of the issues being clear, and have recommendations which are unambiguous• All replies to questions, correspondence and reports must be comprehensive and accurate and to professional standards	100% 100%	100% 100%	100% 100%
TIMELINESS			
<ul style="list-style-type: none">• Within timeframes required	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">• Cayman Islands	100%	100%	100%
COST	\$131,328	\$131,328	\$131,328
RELATED BROAD OUTCOME			
The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands National Museum for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment, Culture and Housing by the Cayman Islands National Museum. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands National Museum undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands National Museum will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Minister for Health, Environment, Culture and Housing
On behalf of Cabinet



Chairman of the Board
Cayman Islands National Museum

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMAN ISLANDS NATIONAL SQUASH
ASSOCIATION**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands National Squash Association have agreed that the Cayman Islands National Squash Association will deliver and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands National Squash Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands National Squash Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands National Squash Association during the 2020 and 2021 financial years are documented below.

CSQ 1	Sports Programmes		
DESCRIPTION Provision of sports programmes in squash.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of sports programmesNumber of reports	1 1	1 1	1 1
QUALITY <ul style="list-style-type: none">Rules and standards of play in keeping with the international governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100% 100%	100% 100%	90 –100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$10,000	\$10,000	\$7,000
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands National Squash Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands National Squash Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands National Squash Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands National Squash Association will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Cayman Islands National Squash Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS NETBALL ASSOCIATION

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Netball Association have agreed that the Cayman Islands Netball Association will deliver and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Netball Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Netball Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Netball Association during the 2020 and 2021 financial years are documented below.

NET 1	Sports Programmes		
DESCRIPTION			
Provision of sports programmes in netball.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of sports programmesNumber of reportsAudited Financials	1 5 1	1 5 1	1 5 1
QUALITY			
<ul style="list-style-type: none">Sports programmes guided by the Technical Director and rules and standards of play in keeping with those of the international governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of SportsAudited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm	100% 100% 100%	100% 100% 100%	90 –100% 100% 100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$90,175	\$90,175	\$71,725
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable			
Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Netball Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Netball Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Netball Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

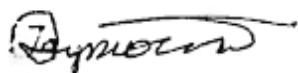
We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Netball Association will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Chairman of the Board

Cayman Islands Netball Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS OLYMPIC COMMITTEE

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Olympic Committee have agreed that the Cayman Islands Olympic Committee will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Olympic Committee is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Olympic Committee during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Olympic Committee during the 2020 and 2021 financial years are documented below.

COC 1	Sports Programmes		
DESCRIPTION <ul style="list-style-type: none">Provision of services to coordinate the attendance and enhance the performance of generally Caymanian athletes at Olympic sanctioned events and the development of Olympic Sports and provision of services as the National Olympic Committee.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Coordination of attendance at multi–sport gamesCoordination of National Anti–Doping organization (NADO)Number of reportsAudited Financials	1 1 2 1	2 1 2 1	2 1 3 1
QUALITY <ul style="list-style-type: none">Rules and standards of play in keeping with those of the International Olympic CommitteeNADO to operate in accordance with the UNESCO Convention on Doping in Sport and the World Anti–Doping Agency (WADA)Reports to be done in accordance with the criteria and procedures of the Ministry and the Department of SportsAudited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm	90–100% 100% 100% 100%	90–100% 100% 100% 100%	90–100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Olympics - 2020Commonwealth Youth Games - 2021Island Games - 2021	100% 100% 100%	100% 100% 100%	100% 100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$84,125	\$84,125	\$84,125
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Olympic Committee for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided semi-annually to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Olympic Committee. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Olympic Committee undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Olympic Committee will be delivered for the 2020 and 2021 financial years.

A handwritten signature in blue ink, appearing to read "Juliana O'Connor-Connolly".

Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

A handwritten signature in blue ink, appearing to read "Carmel Elia".

President

Cayman Islands Olympic Committee

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMAN ISLANDS PRIVATE SCHOOLS'
ASSOCIATION**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Private Schools' Association have agreed that the Cayman Islands Private School Association will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Private Schools' Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Private Schools' Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Private Schools' Association during the 2020 and 2021 financial years are documented below.

PSA 1	Compulsory Primary and Secondary Education by Assisted Schools			
DESCRIPTION				
The provision of a grant to private schools providing primary and secondary education in the Cayman Islands.				
Assisted schools in receipt of these funds are responsible for the delivery of education, in such a manner as to comply with the Education Law, 2016 and Ministry of Education Policies and Guidelines.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY				
<ul style="list-style-type: none">• Number of assisted schools• Approximate number of students enrolled in Primary Education• Approximate number of students enrolled in Secondary Education		12–14 2,000–2,500 1,200–1,600	N/A N/A N/A	12 2,015 1,364
QUALITY				
All assisted schools must:				
<ul style="list-style-type: none">• Be registered and in good standing with the Ministry of Education• Be subject to external school inspections by the Office of Education Standards• Submit complete and accurate information on standards of achievement and progress of compulsory age students• Submit complete and accurate enrolment and attendance data of compulsory age students• Submit evidence of provision of full–time education for compulsory age students• Submit evidence of mandatory subjects taught for compulsory aged students and where applicable, evidence of technical and vocational education and training• Submit strategic and/or school improvement plans and annual progress reports• Submit outline of Special Education Needs (SEN) provision• Submit evidence of Ministry approved child protection/prevention training for all staff members• Submit complete and accurate staffing information• Submit evidence of participation in national cultural and sporting initiatives, including but not limited to the National Children’s Festival of the Arts, inter–Primary and Inter–Secondary Sporting competitions		100% 95–100% 100% 100% 100% 100% 100% 100% 100% 100%	N/A N/A N/A N/A N/A N/A N/A N/A N/A	100% 95–100% 100% 100% 100% 100% 100% 100%

TIMELINESS <ul style="list-style-type: none"> Enrolment and attendance data, staffing information and SEN provision to be submitted by October 31, January 31 and June 30 Progress reports and evidence of participation in national cultural and sporting initiatives to be submitted at the end of the school year, by June 30 All other required documentation to be submitted by October 31 	100%	N/A	100%
	100%	N/A	100%
	100%	N/A	100%
LOCATION <ul style="list-style-type: none"> Cayman Academy, Cayman Prep and High School, Cayman International School, First Baptist Christian School, Grace Christian Academy, Hope Academy, Montessori By the Sea, St Ignatius Catholic School, Triple C School, Truth for Youth School, Wesleyan Christian Academy 	100%	N/A	100%
COST	\$500,000	\$0	\$500,000
RELATED BROAD OUTCOME The Best Education Opportunities For All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Private Schools' Association for delivery of the outputs described in section 2 of this Agreement.

Payment will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Private Schools' Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

IN SIGNING THIS AGREEMENT

The Cayman Islands Private Schools' Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Private School Association will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

31 December 2019

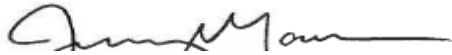
Cayman Islands Private Schools' Association:



Calvary Baptist Christian Academy



Cayman Academy



Cayman International School



Cayman Prep and High School



First Baptist Christian School



Grace Christian Academy



Hope Academy



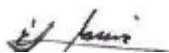
Montessori by the Sea



St. Ignatius Catholic School



Triple C School



Truth for Youth School



Wesleyan Christian Academy

31 December 2019

PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS PROTECTIVE SERVICES

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

4. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Cayman Islands Protective Services have agreed that Cayman Islands Protective Services will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Cayman Islands Protective Services is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Cayman Islands Protective Services during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

5. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Cayman Islands Protective Services during the 2020 and 2021 financial years are documented below.

NGS 79	K-9 Security Services		
DESCRIPTION Provision of K-9 security services to detect illegal drugs and deter drug activity within the three high schools on Grand Cayman.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of days of service provided per yearNumber of hours of service provided each dayNumber of trained/certified K-9 and handlersNumber of schools visited per week	190 8.25 1 3	190 8.25 1 3	168.7 8.25 1 3
QUALITY <ul style="list-style-type: none">K-9 security services to be provided by a trained/certified K-9 and handler	100%	100%	100%
TIMELINESS <ul style="list-style-type: none">K-9 services to be delivered over academic year from September through JuneActivity reports filed with Ministry liaison officer on a monthly basisFinal Annual Report of programme outcomes to Ministry by January 31, 2021 & January 31, 2022	100% 100% 100%	100% 100% 100%	100% 100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$50,000	\$50,000	\$43,497
RELATED BROAD OUTCOME Reducing Crime and the Fear of Crime			

6. PAYMENT ARRANGEMENTS

Cabinet will pay Cayman Islands Protective Services for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice monthly provided to the Minister for Education, Youth, Sports, Agriculture and Lands by Cayman Islands Protective Services. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Cayman Islands Protective Services undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Protective Services will be delivered for the 2020 and 2021 financial years.

A handwritten signature in blue ink, appearing to read "Juliana O'Connor-Connolly".

Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

A handwritten signature in black ink, appearing to read "Operational Manager".

Operational Manager

Cayman Islands Protective Services

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS RUGBY CLUB / UNION

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Rugby Club / Union have agreed that the Cayman Islands Rugby Club / Union will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Rugby Club / Union is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Rugby Club / Union during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Rugby Club / Union during the 2020 and 2021 financial years are documented below.

CRC 1	Sports Programmes		
DESCRIPTION Provision of Rugby Youth development programmes–school and community Youth and Elite programmes.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of reportsNumber of sports programmesAudited Financials	1 8 1	1 8 1	1 8 1
QUALITY <ul style="list-style-type: none">Reports to be done in accordance with the criteria and procedures of the Ministry and the Department of SportsSports programmes will be in accordance with International Rugby Board rules and guided by Technical DirectorAudited financials must be submitted for the most recent financial year and must be conducted by a certified Auditor / Firm	100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman and International Locations as determined	100%	100%	100%
COST	\$50,175	\$50,175	\$50,175
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Rugby Club / Union for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided biannually to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Rugby Club / Union. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Rugby Club / Union undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Rugby Club / Union will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Cayman Islands Rugby Club / Union

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS SAILING CLUB

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Sailing Club have agreed that the Cayman Islands Sailing Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Sailing Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Sailing Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Sailing Club during the 2020 and 2021 financial years are documented below.

CSC 1	Sports Programmes		
DESCRIPTION Provision of sport programme in sailing as part of the school physical education curriculum. Promotion and opportunity for sailing to all schools and youth groups within term time. Development of elite sailing through the Talent Identification Programme (TIPS) and the national sailing squad.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of sports programmesNumber of reportsAnnual financial statements for the most recent financial year	1 2 1	1 2 1	1 3 1
QUALITY <ul style="list-style-type: none">Instruction of Fundamental Sailing skills to be on par with the standards of the International Sailing Federation (ISAF)Rules and standards of play to be in keeping with the international governing body (ISAF), the Department of Sports and the Cayman Islands Olympic CommitteeReports to be done in accordance with the criteria and procedures of the Ministry and the Department of SportsAnnual financial statements for the most recent financial year reviewed and signed by an independent licensed accountant	90–100% 90–100% 100% 100%	90–100% 90–100% 100% 100%	90–100% 90–100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the school year	90–100%	90–100%	90–100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$37,525	\$37,525	\$37,525
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Sailing Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided biannually to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Sailing Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Sailing Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Sailing Club will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Cayman Islands Sailing Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS SCOUTS ASSOCIATION

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Scouts Association have agreed that the Cayman Islands Scouts Association will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Scouts Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Scouts Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Scouts Association during the 2020 and 2021 financial years are documented below.

CIS 1	Youth Development Programmes		
DESCRIPTION Programmes offered to develop the character, creative, spiritual, physical and social values of a young person.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of programmes – Grand CaymanNumber of programmes – Cayman BracNumber of reportsAnnual Operational PlanAudited Financials	12–14 1–2 1 1 1	12–14 1–2 1 1 1	10–14 0 1 N/A N/A
QUALITY <ul style="list-style-type: none">Programmes evaluated and approved by Youth Services UnitProgrammes must be in line with the Cayman Islands Scouts Association and International Scouting StandardsReports to be done in accordance with the criteria and procedures of the Ministry and Youth Services UnitSafety measures for children and youth must be implemented in programmesProgrammes provided by leaders with appropriate training	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$50,000	\$50,000	\$6,175
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Scouts Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Scouts Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Scouts Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Scouts Association will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Chairman of the Board

Cayman Islands Scouts Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN ISLANDS VOLLEYBALL FEDERATION

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Islands Volleyball Federation have agreed that the Cayman Islands Volleyball Federation will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Volleyball Federation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Volleyball Federation during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Volleyball Federation during the 2020 and 2021 financial years are documented below.

CVF 1	Sports Programmes		
DESCRIPTION			
Provision of sports programme in volleyball.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of sports programmes	1	1	1
<ul style="list-style-type: none">International North, Central America and Caribbean Volleyball Confederation (NORCECA) event	1	1	1
<ul style="list-style-type: none">Number of reports	2	2	2
<ul style="list-style-type: none">Annual financial statements for the most recent financial year	1	1	1
QUALITY			
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the international governing body	90–100%	90–100%	90–100%
<ul style="list-style-type: none">Reports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100%	100%	100%
<ul style="list-style-type: none">Annual financial statements for the most recent financial year reviewed and signed by an independent licensed accountant	100%	100%	100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman, Cayman Brac	100%	100%	100%
COST	\$25,000	\$25,000	\$25,000
RELATED BROAD OUTCOME			
Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Volleyball Federation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided semi-annually to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Volleyball Federation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Volleyball Federation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Volleyball Federation will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Cayman Islands Volleyball Federation

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMAN ISLANDS YOUTH DEVELOPMENT
CONSORTIUM**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Youth Development Consortium have agreed that the Cayman Islands Youth Development Consortium will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Islands Youth Development Consortium is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Islands Youth Development Consortium during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Islands Youth Development Consortium during the 2020 and 2021 financial years are documented below.

YDC 1	Cayman Islands Youth Development Consortium		
DESCRIPTION			
Provision of Youth Development Activities.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">A leadership and prevention camp targeting young people from each districtConduct an asset building community workshop in each district, including the Sister IslandsCelebrate Our Youth Day outreach event during Youth Month CelebrationsNumber of reports	1 1 1 2	1 1 1 2	1 1 1 2
QUALITY			
<ul style="list-style-type: none">Camps be conducted by persons trained and vetted in youth development and empowerment (e.g. trained in child abuse prevention, guidance counselling)Community workshops be conducted by persons trained to facilitate asset building workshopsCelebrate Our Youth Day event set up to maximise promoting the developmental assets and interests of young people, i.e. Displays, games and activities etc.	100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS			
<ul style="list-style-type: none">Camps to be held during the summer vacation months.Provide report on camp activities within one month of the completion of campFull schedule of activities and logistics worked out three months prior to youth month in JanuaryProvide report on Support Our Youth month activities held in January each year within one month of the completion	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$ 10,000	\$10,000	\$10,000
RELATED BROAD OUTCOME			
The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Islands Youth Development Consortium for delivery of the outputs described in section 2 of this Agreement.

Payment will be made on the basis of an invoice provided twice yearly to the Minister for Education, Youth, Sports, Agriculture and Lands by the Cayman Islands Youth Development Consortium. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoice will be paid within 20 days of receipt of the invoice for the prior quarter.

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IN SIGNING THIS AGREEMENT

The Cayman Islands Youth Development Consortium undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Islands Youth Development Consortium will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Chairman of the Board

Cayman Islands Youth Development Consortium

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CAYMAN MUSIC AND ENTERTAINMENT
ASSOCIATION**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman Music and Entertainment Association have agreed that the Cayman Music and Entertainment Association will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman Music and Entertainment Association is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman Music and Entertainment Association during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman Music and Entertainment Association during the 2020 and 2021 financial years are documented below.

CME 1	Cultural Programme		
DESCRIPTION Provision of cultural programme – Music Annual Cayman Music and Arts Festival that features awards for contributions to the music and entertainment industry as well as an art exhibit of paintings of local musicians by Caymanian artist. Included are Live Bands, DJ’s and Young Musicians Showcases.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of cultural programmes	1	1	1
QUALITY <ul style="list-style-type: none">Programmes must be in line with standards established by the Cayman Music and Entertainment Association	100%	100%	100%
TIMELINESS <ul style="list-style-type: none">Yearly (usually in January)	100%	100%	100%
LOCATION <ul style="list-style-type: none">Harquail Theatre, Grand Cayman	100%	100%	100%
COST	\$20,000	\$20,000	\$5,700
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman Music and Entertainment Association for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment, Culture and Housing by the Cayman Music and Entertainment Association. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Cayman Music and Entertainment Association undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman Music and Entertainment Association will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Ministry of Health, Environment, Culture and Housing
On behalf of Cabinet



Director / President
Cayman Music and Entertainment Association

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

CAYMAN NATIONAL CULTURAL FOUNDATION

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Cayman National Cultural Foundation have agreed that the Cayman National Cultural Foundation will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Cayman National Cultural Foundation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Cayman National Cultural Foundation during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Cayman National Cultural Foundation during the 2020 and 2021 financial years are documented below.

NCF 1	Arts and Culture Preservation, Documentation and Promotion		
DESCRIPTION			
<ul style="list-style-type: none">Managing the ongoing conservation and promotion of Mind’s Eye (Miss Lassie’s House), the more than one-hundred-year–old cultural heritage site that is a unique and exceptional example of both traditional Caymanian architecture and of internationally recognised home–grown artistic talentPreservation of the national collection of 126 Gladwyn K. Bush artworks acquired on behalf of the people of the Cayman Islands. This may include periodically exhibiting the works, upon invitationProducing an annual Arts Awards presentation recognising individuals or groups whose work, or work with others, has made or is expected to make, in the long term, a meaningful contribution to the exploration, promotion or preservation of Caymanian cultural heritage and the development of Caymanian artsMaintaining a resource library of video and audio recordings, prints, photographs, books, magazines and other literature on or about art / culture (some of these materials are purchased; some, such as FOUNDATION arts and culture journal and other literary works, are published by the CNCF)			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
Mind’s Eye, the Visionary World of Gladwyn K Bush (Miss Lassie’s House):			
<ul style="list-style-type: none">Number of inspections by preservation specialist	0	1	1
<ul style="list-style-type: none">Number of visitors to the property	800–1,000	1,000–1,250	300–400
National Collection of GK Bush artworks:			
<ul style="list-style-type: none">Number of works in the collection	126–130	126–130	126
<ul style="list-style-type: none">Number of inspections by art conservationist	0	1	1
<ul style="list-style-type: none">Number of exhibitions	3–4	3–4	3–4
<ul style="list-style-type: none">Arts awards presentation	1	1	1
Cultural Resource Library:			
<ul style="list-style-type: none">Number of titles/materials available for public access	745–760	750–770	745–760
<ul style="list-style-type: none">Number of new materials added/developed	5–10	5–10	5–10
<ul style="list-style-type: none">Number of new literary works/cultural journals and newsletters published	1–2	1–2	1
QUALITY			
<ul style="list-style-type: none">Conserve and preserve the art on the interior surfaces and on the windows and doors of Miss Lassie’s house	80%	80%	80%
<ul style="list-style-type: none">Make further restorations and repairs to Miss Lassie’s house and grounds to international heritage standards	80%	80%	80%
<ul style="list-style-type: none">Paintings to be maintained in a stable environment to international standards for art collections, and to be inspected annually by an art conservationist/restoration expert, who will prepare a report regarding their condition	100%	100%	100%
<ul style="list-style-type: none">Arts Awards nominations reviewed and winners selected by panel of experienced persons in relevant fields	100%	100%	100%
<ul style="list-style-type: none">Library materials preserving or promoting Caymanian cultural heritage and the arts, and/or culture and the arts in general	100%	100%	100%
<ul style="list-style-type: none">CNCF produced publications to be reflective and inclusive of a range of local artists/and cultural organisations	80%	80%	80%

TIMELINESS			
<ul style="list-style-type: none"> • Conservation, maintenance and protection of the Mind's Eye property–Ongoing • GK Bush Collection Inspection–Biannually • Arts Awards–3rd Quarter • Public Access to Library–Normal Office Hours 	100%	100%	100%
LOCATION <ul style="list-style-type: none"> • Mind's Eye (Miss Lassie's House), Grand Cayman • The Harquail Theatre, Grand Cayman 	100%	100%	100%
COST	\$99,873	\$99,873	\$149,810
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

NCF 2	Cultural Festivals / International Exchange/Local Partnerships		
DESCRIPTION			
<ul style="list-style-type: none">Hosting/sharing the Caymanian arts and cultural experience at local and international arts and culture events, such as the Cayman Islands International Storytelling Festival, GIMISTORY; the Cayman Islands National Festival of Arts, CAYFEST; and/or at overseas arts and culture festivals/conferences/seminarsManaging other Government-funded festivals and carnivals, including the Pirates Week Festival and Cayman Carnival			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
Gimistory			
<ul style="list-style-type: none">Number of district touring presentations arranged	6–8	6–8	6–8
<ul style="list-style-type: none">Number of culinary events/competitions arranged	1	1	1
Cayfest and/or arts and culture festivals/conferences/seminars			
<ul style="list-style-type: none">Number of national / international arts and culture events hosted or attended/number of papers presented	3–5	3–5	2–4
Pirates Week			
<ul style="list-style-type: none">Number of musical presentations arranged	6–9	6–9	N/A
<ul style="list-style-type: none">Number of pageantry (landing/parade) organised	2	2	N/A
<ul style="list-style-type: none">Number of heritages displays organised	7	7	N/A
<ul style="list-style-type: none">Number of art exhibitions organised	3	3	N/A
<ul style="list-style-type: none">Number of visual displays (fireworks/confetti) arranged	8–10	8–10	N/A
<ul style="list-style-type: none">Number of kids’ fun day arranged	3–5	3–5	N/A
<ul style="list-style-type: none">Number of volunteers and awards night arranged	1	1	N/A
<ul style="list-style-type: none">Number of publications available for promotion	2	2	N/A
<ul style="list-style-type: none">Number of gift shops managed	1	1	N/A
Cayman Carnival			
<ul style="list-style-type: none">Number of consolidated carnivals for which funding is to be administered	1	1	N/A
QUALITY			
<ul style="list-style-type: none">Professional standards of production of Gimistory are applied, as determined by Artistic Director.	80%	80%	80%
<ul style="list-style-type: none">Professional / experienced Gimistory storytellers should be selected based on Board approved criteria.	80%	80%	80%
<ul style="list-style-type: none">Events/conferences/seminars relevant to the Caymanian context and/or the work of the Cultural Foundation, as approved by Board	100%	100%	100%
TIMELINESS			
<ul style="list-style-type: none">Cayman Islands arts and culture festival(s) produced / presented (1st and 2nd quarters)	100%	100%	100%
<ul style="list-style-type: none">Events / Conferences / Seminars presented at /attended (3rd Quarter)	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">Various indoor and outdoor venues in Grand Cayman and Cayman Brac	100%	100%	100%
<ul style="list-style-type: none">Locations in the Cayman Islands and overseas.	100%	100%	100%
COST	\$572,018	\$572,018	\$193,216
RELATED BROAD OUTCOME			
The Best Education Opportunities for All Our Children			

NCF 3	Management of Operations and Maintenance of FJ Harquail Cultural Centre			
DESCRIPTION				
<ul style="list-style-type: none">Actively promote the use of the FJ Harquail Cultural Centre, which fulfils the function of the national theatre of the Cayman Islands and is held in trust for the people of the Cayman Islands for the staging of plays, concerts, conferences, receptions and other events. Manage rentals and maintain the physical plant to a high standardPresentation of performing arts events, including at least one locally created theatrical production				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Health and safety inspections of the FJ Harquail Cultural CentreNumber of rentals of the FJ Harquail Cultural CentreNumber of Cayman National Cultural Foundation produced / presented stage showsMechanical systems upkeep and repairs		4–6 145–150 1–3 Ongoing	4–6 145–150 1–3 Ongoing	4–6 145–150 1–3 Ongoing
QUALITY				
<ul style="list-style-type: none">Facilities maintained to a high standard to ensure compliance with fire, health and other safety regulations, as confirmed by annual inspection by Fire Department, Environmental Health and other services.Customer satisfaction with the maintenance and facilities offered at the venue, evidenced by the receipt of fewer than 2 substantiated complaints per year on a customer service evaluation form or other means.Production script(s) to have sound technical structure and production potential.Production script/repertoire to be locally created, or culturally relevant, and / or educational.Production elements to be in keeping with the conventions of theatre, as determined by the Artistic Director.		100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS				
<ul style="list-style-type: none">Available for rental –Year RoundPresentation of Stage Productions – 2nd and 4th Quarter		100% 100%	100% 100%	100% 100%
LOCATION				
<ul style="list-style-type: none">The Harquail TheatreOther stages/auditoria		100% 100%	100% 100%	100% 100%
COST		\$305,320	\$305,320	\$433,830
RELATED BROAD OUTCOME				
The Best Education Opportunities for All Our Children				

NCF 4	Training and Support for Artistic Development			
DESCRIPTION				
<ul style="list-style-type: none">Provision of training programmes in the performing, visual and/or literary arts in the form of workshops, screening, seminars or residencies for local performers, teachers and studentsAdministration of arts grants and other assistance to individuals and groups to facilitate opportunities for artists to explore, practice, share, learn and benefit from their work				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Workshops in Traditional, Visual, Literary and/or Performing ArtsArtistic grants awarded		1–3 8–16	1–3 8–16	3–6 12–20
QUALITY				
<ul style="list-style-type: none">Workshops to be taught by professional tutors or other talented persons with expertise in relevant disciplines such as: Dramaturgy, Creative Writing, Theatre-in-Education, Dance-in-Education, Music-in-Education, Traditional Arts and Crafts, Storytelling or Performance TechniquesAward of grants based on merit to individuals, and/or organisations that:<ul style="list-style-type: none">Not-for-profit, or are units of government, or educational institutions.Produce, present or support dance, literary arts, media arts, music, theatre, visual, traditional arts and crafts, and/or related arts.In accordance with CNCF policy, are legally resident in the Cayman Islands and meet the determined criteria for a specific programme		100%	100%	100%
		100%	100%	100%
		100%	100%	100%
TIMELINESS				
<ul style="list-style-type: none">Workshops held– 2nd QuarterGrants publicised–Ongoing		100% 100%	100% 100%	100% 100%
LOCATION				
<ul style="list-style-type: none">The Harquail Theatre and other venues in the Cayman Islands		100%	100%	100%
COST		\$105,987	\$105,987	\$55,987
RELATED BROAD OUTCOME				
The Best Education Opportunities for All Our Children				

NCF 5	Youth Arts Programme			
DESCRIPTION				
Provision of youth programmes involving the artistic disciplines of drama, dance, traditional arts and crafts, storytelling and music through the Young–At–Arts extra–curricular classes, performances and field trips, which will culminate in work–shows to showcase to a public audience the participants’ progress over the course of the workshops.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of courses/workshops/field trips		3–6	3	4–6
<ul style="list-style-type: none">Number of public performances resulting from summer intensive in performing arts		2–5	2–5	4–8
<ul style="list-style-type: none">Number of summer arts camps		1	1	4
QUALITY				
<ul style="list-style-type: none">Classes/programmes are delivered by qualified tutors in the respective field		100%	100%	100%
<ul style="list-style-type: none">Students and youth to have a variety of learning opportunities and experiences aimed at developing skills in and appreciation for arts and culture.		100%	100%	100%
TIMELINESS				
<ul style="list-style-type: none">Courses/workshops–Summer Holidays		100%	100%	100%
<ul style="list-style-type: none">Performances–Summer Holidays		100%	100%	100%
<ul style="list-style-type: none">Summer Arts Camp –Summer Holidays		100%	100%	100%
LOCATION				
<ul style="list-style-type: none">The Harquail Theatre and other venues in Grand Cayman and Cayman Brac		100%	100%	100%
COST		\$5,602	\$5,602	\$8,403
RELATED BROAD OUTCOME				
The Best Education Opportunities for All Our Children				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Cayman National Cultural Foundation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment, Culture and Housing by Cayman National Cultural Foundation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered. Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The Cayman National Cultural Foundation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Cayman National Cultural Foundation will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Minister for Health, Environment, Culture and Housing
On behalf of Cabinet



Chairman of the Board
Cayman National Cultural Foundation

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**CHILDREN AND YOUTH SERVICES
FOUNDATION**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Children and Youth Services Foundation have agreed that the Children and Youth Services Foundation will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Children and Youth Services Foundation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Children and Youth Services Foundation during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Children and Youth Services Foundation during the 2020 and 2021 financial years are documented below.

CAY 2	Children and Youth Services Foundation		
DESCRIPTION Children and Youth Services (CAYS) Foundation will manage and operate the Frances Bodden Children’s Home, Bonaventure Boys' Home and Phoenix House. Frances Bodden Children’s Home (FBCH) is a 24-hour residential facility for Youth who have been court ordered into residential care due to needing Care and Protection. This will be achieved through the delivery of programmes within a structured, positive environment which will assist residents to develop appropriate behaviour and coping skills that will assist with their integration into their family, school and community. In addition, family education and preparation for independent living is also provided. Bonaventure Boys' Home (BBH) is a twenty–four-hour residential facility for youth who have been remanded or committed by the Courts for youth rehabilitative services. This will be achieved through the use of the Cayman Model Treatment Approach which will cover therapeutic services, educational services (vocational and academic), and multi–agency and community partnerships and after care. Phoenix House, located on the BBH site, is designated as an assisted community home under the Children Law (2012 Revision) for the purposes of secure accommodation.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of residential homes managedNumber of placements offered at Frances Bodden Children HomeNumber of placements offered at Bonaventure Boys' HomeNumber of groups offered to residents per weekNumber of family education groups offeredNumber of monthly reports submitted to the MinistryNumber of annual reports submitted to the Ministry	4 22 10 14 12 24 1	4 22 10 14 18 36 1	4 22 10 14 18 36 1
QUALITY			
<ul style="list-style-type: none">Percentage of children who have comprehensive individual treatment plans developedPercentage of residents who successfully complete programme as measured by achievement of treatment plan goalsTreatment plan goals achieved prior to reintegration into societyAccurate, timely and current reports submitted on the Ministry	90–100% 50–70% 80–100% 80–100%	90–100% 50–70% 80–100% 80–100%	90–100% 50–70% 80–100% 80–100%
TIMELINESS			
<ul style="list-style-type: none">Care plans developed within 45 days of admissionTreatment team meeting to discuss resident progress held monthlyDischarge planning to occur within 90 days of dischargeMonthly reports submitted on the 10th working day of the month with the approval of the CAYS Foundation BoardAnnual reports submitted within one month after the end of the budget year with the approval of the CAYS Foundation Board	90–100% 90–100% 90–100% 80–100% 80–100%	90–100% 90–100% 90–100% 80–100% 80–100%	90–100% 90–100% 90–100% 80–100% 80–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$3,100,000	\$3,100,000	\$3,100,000
RELATED BROAD OUTCOME Reducing Crime and the Fear of Crime			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Children and Youth Services Foundation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Community Affairs by the Children and Youth Services Foundation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Children and Youth Services Foundation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Children and Youth Services Foundation will be delivered for the 2020 and 2021 financial years.



Honourable Alden McLaughlin, MBE, JP
On Behalf of the Minister for Community Affairs
On behalf of Cabinet



Chairman of the Board
Children and Youth Services Foundation

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**DUKE OF EDINBURGH'S INTERNATIONAL
AWARD**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Duke of Edinburgh's International Award have agreed that the Duke of Edinburgh's International Award will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Duke of Edinburgh's International Award is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Duke of Edinburgh's International Award during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Duke of Edinburgh's International Award during the 2020 and 2021 financial years are documented below.

DOE 1	Youth Development Programmes		
DESCRIPTION			
Programmes offered to develop the character, creative, spiritual, physical and social values of a young person.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of programmesNumber of reports	1 1	1 1	1 1
QUALITY			
<ul style="list-style-type: none">Programmes evaluated and approved by Youth Services UnitReports to be done in accordance with the criteria and procedures of the Ministry and Youth Services UnitProgrammes must meet criteria of The Duke of Edinburgh’s International AwardSafety measures for children and youth must be implemented in programmesProgrammes provided by leaders with appropriate training	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$8,000	\$8,000	\$8,000
RELATED BROAD OUTCOME			
The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Duke of Edinburgh's International Award for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Duke of Edinburgh's International Award. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Duke of Edinburgh's International Award undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Duke of Edinburgh's International Award will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



National Chairman

Duke of Edinburgh's International Award

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

EAST END UNITED SPORTS CLUB

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet and the East End United Sports Club has agreed that the East End United Sports Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of the document is to ensure that the performance expected of East End United Sports Club is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Cabinet and delivered by the East End United Sports Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the East End United Sports Club during the 2020 and 2021 financial years are documented below.

EEC 1	Sports Programmes		
DESCRIPTION Provision of sports programmes in football.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">• Number of sports programmes/teams• Number of reports	3-5 1	3-5 1	N/A N/A
QUALITY <ul style="list-style-type: none">• Rules and standards of play in keeping with those of the International governing body• Reports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100% 100%	100% 100%	N/A N/A
TIMELINESS <ul style="list-style-type: none">• Ongoing throughout the year	90–100%	90–100%	N/A
LOCATION <ul style="list-style-type: none">• Grand Cayman	100%	100%	N/A
COST	\$12,000	\$12,000	\$0
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the East End United Sports Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by East End United Sports Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

East End United Sports Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with East End United Sports Club will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

East End United Sports Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

ELITE SPORTS CLUB

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1 PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Elite Sports Club have agreed that Elite Sports Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Elite Sports Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Elite Sports Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2 OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Elite Sports Club during the 2020 and 2021 financial years are documented below.

ESC 1	Sports Programmes		
DESCRIPTION			
Provision of sports programmes in football.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of sports programmes/teamsNumber of reports	5–7 1	5–7 1	5–7 1
QUALITY			
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the International governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	90100%	90–100%	90–100%
	100%	100%	100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$12,065	\$12,065	\$12,065
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3 PAYMENT ARRANGEMENTS

Cabinet will pay Elite Sports Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by Elite Sports Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Elite Sports Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

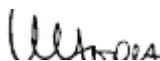
We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Elite Sports Club will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Elite Sports Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

EMPLOYEE ASSISTANCE PROGRAMMEME

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Employee Assistance Programme have agreed that the Employee Assistance Programme will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Employee Assistance Programme is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Employee Assistance Programme during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Employee Assistance Programme during the 2020 and 2021 financial years are documented below.

EAP 1	Employee Assistance Programme		
DESCRIPTION Provision of counselling, consultation and training services to managers, employees and their families.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Counselling sessions providedManagers/employees trained	1,100–1,200 200-300	1,100–1,300 250-350	1,100-1,300 250-350
QUALITY <ul style="list-style-type: none">Managers/employees rating training effective. With copies of quality assurance survey summaries of all trainings to be provided	90–100%	90–100%	90–100%
TIMELINESS <ul style="list-style-type: none">Counselling commenced within four working days of requestTraining provided in accordance with timetable agreed with Training Service Manager	100% 100%	100% 100%	100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$189,000	\$198,450	\$145,333
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Employee Assistance Programme for delivery of the outputs described in Section 2 of this Agreement.

Payment will be made on the basis of an invoice provided monthly to the Hon. Deputy Governor by the Employee Assistance Programme. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Employee Assistance Programme undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Employee Assistance Programme will be delivered for the 2020 and 2021 financial years.



Franz Manderson, MBE, Cert Hon., J.P.

Deputy Governor

On behalf of Cabinet



On Behalf of Chairman of the Board

Employee Assistance Programme

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

FC INTERNATIONAL FOOTBALL CLUB

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and FC International Football Club have agreed that FC International Football Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of FC International Football Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by FC International Football Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by FC International Football Club during the 2020 and 2021 financial years are documented below.

FCI 1	Sports Programmes		
DESCRIPTION			
Provision of summer camps for football.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of summer campsNumber of reports	5 1	5 1	5 2
QUALITY			
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the International governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	90–100% 100%	90–100% 100%	90–100% 100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$4,275	\$4,275	\$4,275
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay FC International Football Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by FC International Football Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

FC International Football Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the FC International Football Club will be delivered for the 2020 and 2021 financial years.

A handwritten signature in blue ink, appearing to read "Honourable Juliana O'Connor-Connolly, JP".

Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

A stylized, bold signature in black ink, appearing to read "Neilson Kennedy Elom".

President

FC International Football Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

FLOWERS SEA SWIM

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Flowers Sea Swim have agreed that the Flowers Sea Swim will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Flowers Sea Swim is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Flowers Sea Swim during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Flowers Sea Swim during the 2020 and 2021 financial years are documented below.

FSS 1	Sports Programmes		
DESCRIPTION			
Provision of sports programmes – Swimming.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Flowers 1-mile Sea SwimNumber of reports	1 1	1 1	1 1
QUALITY			
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the International governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100% 100%	100% 100%	100% 100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$10,000	\$10,000	\$10,000
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Flowers Sea Swim for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Flowers Sea Swim. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Flowers Sea Swim undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Flowers Sea Swim will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Flowers Sea Swim

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

FUTURE SPORTS CLUB

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Future Sports Club have agreed that Future Sports Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Future Sports Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Future Sports Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Future Sports Club during the 2020 and 2021 financial years are documented below.

FSC 1	Sports Programmes		
DESCRIPTION			
Provision of sports programmes in football.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of sports programmes/teamsNumber of reports	5–7 1	5–7 1	5–7 1
QUALITY			
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the International governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100% 100%	100% 100%	100% 100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$12,000	\$12,000	\$12,065
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Future Sports Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by Future Sports Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Future Sports Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Future Sports Club will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Future Sports Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

THE GARDEN CLUB OF GRAND CAYMAN

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and The Garden Club of Grand Cayman have agreed that the Garden Club of Grand Cayman will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of The Garden Club of Grand Cayman is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by The Garden Club of Grand Cayman during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by The Garden Club of Grand Cayman during the 2020 and 2021 financial years are documented below.

GCG 1	Garden Projects and Landscaping		
DESCRIPTION To promote gardening and all things related to the enjoyment of the natural beauty of the Cayman Islands, to undertake projects to beautify the community.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12 Months Forecast
QUANTITY • Number of beautification projects	2–4	2–4	2–4
QUALITY • Use local plants wherever possible • Comply with relevant policies and guidelines	100% 100%	100% 100%	100% 100%
TIMELINESS • Projects completed within agreed time frame	100%	100%	100%
LOCATION • Cayman Islands	100%	100%	100%
COST	\$4,000	\$4,000	\$4,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay The Garden Club of Grand Cayman for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided annually to the Honourable Deputy Premier and Minister for District Administration, Tourism and Transport on behalf of Cabinet by The Garden Club of Grand Cayman. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of receipt of the invoice for the prior quarter.

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IN SIGNING THIS AGREEMENT

The Garden Club of Grand Cayman undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with The Garden Club of Grand Cayman will be delivered for the 2020 and 2021 financial years.



Honourable Moses Kirkconnell, JP

Minister for District Administration, Tourism and Transport

On behalf of Cabinet



President

The Garden Club of Grand Cayman

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

GENDER EQUALITY CAYMAN

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Gender Equality Cayman have agreed that Gender Equality Cayman will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial periods.

The purpose of the document is to ensure that the performance expected of Gender Equality Cayman is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Gender Equality Cayman during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial periods.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Gender Equality Cayman during the 2020 and 2021 financial periods are documented below.

GEC 1	Provision of seminars, workshops or training sessions on issues of diversity within the workplace		
DESCRIPTION Learning opportunities for organisations /companies, leaders, Human Resource Professionals and members of the general public to obtain knowledge and skills to address gender diversity with the workplace.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12 Months Forecast
QUANTITY <ul style="list-style-type: none">Number of seminars/workshops or training sessions provided on issues of diversity within the workplace	4	N/A	N/A
QUALITY <ul style="list-style-type: none">Appropriately designed and well-presented sessionsSessions provided by qualified, trained persons with relevant skills	100% 100%	N/A N/A	N/A
TIMELINESS <ul style="list-style-type: none">Sessions offered at least twice in every 6 months of the year	100%	N/A	N/A
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	N/A	N/A
COST	\$6,000	\$0	\$0
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

*New output for 2020

GEC 2	Workplace Diversity Survey and Report			
DESCRIPTION				
Country-wide poll conducted through a “Diversity in the Workplace” survey in order to obtain data on perceptions, trends and practices with regards to gender diversity in workplaces, across various sectors.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12 Months Forecast
QUANTITY				
<ul style="list-style-type: none">Design and distribution of a “Diversity in the Workplace” survey		N/A	1	N/A
<ul style="list-style-type: none">Production of the “State of Diversity in the Cayman Islands Workforce” report utilising findings from the survey		N/A	1	N/A
QUALITY				
<ul style="list-style-type: none">Relevant and appropriately designed survey		N/A	100%	N/A
<ul style="list-style-type: none">Survey designed and analysed by qualified, trained persons with relevant skills		N/A	100%	N/A
<ul style="list-style-type: none">Survey and Report distributed widely		N/A	100%	N/A
<ul style="list-style-type: none">Report is to contain relevant and significant facts and finding, and presented in an appropriate, reader- friendly format		N/A	100%	N/A
TIMELINESS				
<ul style="list-style-type: none">Survey to be conducted within the first 6 months of the year and report to be completed within the last 6 months of the year		N/A	100%	N/A
LOCATION				
<ul style="list-style-type: none">Cayman Islands		N/A	100%	N/A
COST		\$0	\$14,000	\$0
RELATED BROAD OUTCOME				
A Strong Economy to Help Families and Businesses				

*New output for 2021

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Gender Equality Cayman for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided half-yearly / once every six months to the Minister of Community Affairs by the Gender Equality Cayman. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him or her that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date

IN SIGNING THIS AGREEMENT

Gender Equality Cayman undertake to deliver the agreed outputs as set out in Section 2 to the best of its ability; and provided that the outputs as specified are delivered, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the period only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than fifteen (15) working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where Agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Gender Equality Cayman will be delivered for the 2020 and 2021 financial periods.



Honourable Alden McLaughlin, MBE, JP

On Behalf of the Minister for Community Affairs

On behalf of Cabinet



Chairperson of the Board

Gender Equality Cayman

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

GIRLS BRIGADE

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Girls Brigade have agreed that the Girls Brigade will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Girls Brigade is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Girls Brigade during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Girls Brigade during the 2020 and 2021 financial years are documented below.

TGB 1	Youth Development Programmes		
DESCRIPTION Programmes offered to develop the character, creative, spiritual, physical and social values for girls age 5–18 years.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of programmesNumber of reports	4–6 1	4–6 1	8 – 10 1
QUALITY <ul style="list-style-type: none">Programmes must be in line with the Girl Brigade’ missions and must meet criteria of the International Girl Brigade standardsProgrammes evaluated and approved by Youth Services UnitReports to be done in accordance with the criteria and procedures of the Ministry and Youth Services UnitProgrammes provided by leaders with appropriate training	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Programmes held weekly from September to June each year	90–100%	90–100%	90–100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$8,000	\$8,000	\$8,000
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Girls Brigade for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Girls Brigade. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Girls Brigade undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

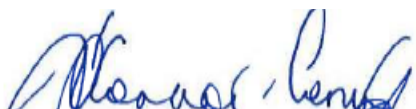
The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Girls Brigade will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Chairman

Girls Brigade

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

GIRL GUIDING

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Girl Guiding have agreed that Girl Guiding will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Girl Guiding is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Girl Guiding during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Girl Guiding during the 2020 and 2021 financial years are documented below.

GGA 1	Youth Development Programmes		
DESCRIPTION Programmes offered to develop the character, creative, spiritual, physical and social values of a young person.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of programmesNumber of reports	4 1	4 1	4 1
QUALITY <ul style="list-style-type: none">Programmes evaluated and approved by Youth Services UnitProgrammes must be in line with the Girl Guides’ missions and International Girl Guiding standardsReports to be done in accordance with the criteria and procedures of the Ministry and Youth Services UnitSafety measures for children and youth must be implemented in programmesProgrammes provided by leaders with appropriate training	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	90 – 100%	90–100%	90–100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	100%	100%	100%
COST	\$10,000	\$10,000	\$5,700
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Girl Guiding for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by Girl Guiding. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Girl Guiding undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Girl Guiding will be delivered for the 2020 and 2021 financial years.

A handwritten signature in blue ink, appearing to read "Honourable Juliana O'Connor-Connolly, JP".

Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet

A handwritten signature in black ink, appearing to read "Allison Taylor".

Director

Girl Guiding

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

HEALTH SERVICES AUTHORITY

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Health Services Authority (HSA) have agreed that the HSA will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the HSA is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the HSA during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Health Services Authority during the 2020 and 2021 financial years are documented below.

HSA 1	Medical Care for Beyond Insurance Coverage/Un–insured Children		
DESCRIPTION Provision of medical care for beyond insurance coverage/un–insured children which includes: General Practice, Specialist clinic visits, emergency medical care, diagnostic and therapeutic support services and inpatient care for children <18 years of age.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of emergency visits to A/ENumber of visits to General PractitionerNumber of specialist clinic visits	1,800–2,400 3,750–5000 3,500–5,000	1,800–2,400 3,750–5000 3,500–5,000	2,447 2,586 1,988
QUALITY <ul style="list-style-type: none">Percentage of compliance with internal quality review programmePercentage of parents satisfied with the service	95–100 % 95–100 %	95–100 % 95–100 %	95% 95%
TIMELINESS <ul style="list-style-type: none">Emergency services available 24 hrs per day, 365 days per yearOutpatient visits scheduled on average within two weeks of requestElective inpatient admissions scheduled within two weeks of request	100% 95–100 % 95–100 %	100% 95–100 % 95–100 %	100% 95% 95%
LOCATION <ul style="list-style-type: none">Grand Cayman and Cayman Brac	95–100%	95–100%	95%
COST	\$1,000,000	\$1,000,000	\$1,000,000
RELATED BROAD OUTCOME Access to Quality, Affordable Healthcare			

HSA 2	Medical Care for Uninsured/Underinsured Pregnant Women			
DESCRIPTION				
Provision of medical care for Caymanian (including spouse of Caymanian) uninsured/under insured pregnant women who include: specialist clinic visits, emergency medical care, diagnostic and therapeutic support services and inpatient care.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
• Number of antenatal visits		1,000–1,600	1,000–1,600	1,874
QUALITY				
• Percentage of pregnant women booking before 16 weeks gestation (as reported per annum)		70–100%	70–100%	75%
• Percentage of pregnant women with at least 8 antenatal visits (as reported per annum)		90–100%	90–100%	98%
TIMELINESS				
• Availability of appointment as per protocol		98–100%	98–100%	100%
LOCATION				
• Grand Cayman and Cayman Brac		100%	100%	100%
COST		\$110,000	\$110,000	\$110,000
RELATED BROAD OUTCOME				
Access to Quality, Affordable Healthcare				

HSA 3	Postnatal and Family Planning Services to Uninsured/Under-Insured Caymanians			
DESCRIPTION				
Provision of Postnatal and Family Planning Services to Uninsured/Under Insured Caymanians (including spouses of Caymanians) beyond Insurance Coverage. The service provides clinic visits, family planning services and methods.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Total number of postnatal clinic visits (ob/gyn)Total number of family planning clinic visits (ob/gyn)		300–450 300–600	300–450 300–600	50 560
QUALITY				
<ul style="list-style-type: none">Percentage compliance with internal quality review programme (periodic audits)Percentage of satisfied clients with the service (periodic survey)		95–100% 95–100%	95–100% 95–100%	95% 95%
TIMELINESS				
<ul style="list-style-type: none">Availability of appointment as per protocol		100%	100%	100%
LOCATION				
<ul style="list-style-type: none">Grand Cayman and Cayman Brac		100%	100%	100%
COST		\$60,000	\$60,000	\$60,000
RELATED BROAD OUTCOME				
Access to Quality, Affordable Healthcare				

HSA 7	Medical Care for Indigents		
DESCRIPTION Provision of medical care to indigent patients which includes: <ul style="list-style-type: none">primary caresecondary care servicesdental and mental health care			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of emergency visits to Accident and EmergencyNumber of GP clinic visitsNumber of specialist clinic visitsNumber of dialysis patient treatment sessionsNumber of in-patient daysNumber of dental clinic visitNumber of Inpatient admissions	1,800–3,800 3,000–6,500 2,500–5,500 1,800–2,400 2,000–5,000 500–1,000 400–1,000	1,800–3,800 3,000–6,500 2,500–5,500 1,800–2,400 2,000–5,000 500–1,000 400–1,000	3,312 4,706 4,218 3,486 6,866 833 892
QUALITY <ul style="list-style-type: none">Percentage of patients satisfied with the serviceEmergency services available 24 hrs. per day, 365 days per yearOutpatient visits scheduled on average within two weeks of requestElective inpatient admissions scheduled within two weeks of request	95–100% 100% 95–100% 95–100%	95–100% 100% 95–100% 95–100%	95% 100% 95% 95%
TIMELINESS <ul style="list-style-type: none">Percentage of patients seen in GP within 30 mins of apt. timePercentage of patients seen in SPC within 30 mins of apt. timePercentage of patients seen in Dental Clinic within 30 mins of apt. time	75–80% 75–80% 75–80%	75–80% 75–80% 75–80%	75% 75% 75%
LOCATION <ul style="list-style-type: none">Cayman Islands Hospital, Faith Hospital and District Clinics (the latter for outpatients only)	100%	100%	100%
COST	\$10,971,005	\$10,971,005	\$10,971,005
RELATED BROAD OUTCOME Access to Quality. Affordable Healthcare			

**The total cost of providing this output in 2018 is \$21 million and 2019 is forecasted to be the same \$21 million. However, revenue from third parties in the amount of \$4.5 million per annum reduces the cost of this output and the rest of the amount to be funded by Cabinet through this output as needed by Indigent patients.

HSA 11	School Health Nursing Services			
DESCRIPTION				
Provision of health education, screening and immunisation services at all schools and treatment of minor ailments in school-based clinics.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of school nurse clinic sessionsNumber of school health screening sessionsNumber of health education sessions		1,000–1,400 800–1,600 300–400	1,000–1,400 800–1,600 300–400	895 528 300
QUALITY				
<ul style="list-style-type: none">Percentage of school aged children fully immunised as per National Immunization Schedule		95–100%	95–100%	95%
TIMELINESS				
<ul style="list-style-type: none">Percentage of students assessed prior to school entry per school year (September – July)		90–100%	90–100%	100%
LOCATION				
<ul style="list-style-type: none">School nursing service – School Health Centres (John Gray and Clifton Hunter High Schools) full time nurse; Red Bay Primary – twice weekly; George Town Primary – twice weekly; Savannah Primary – twice weekly; Prospect Primary–twice weekly; Private schools – twice weekly, Lighthouse School weekly		95–100%	95–100%	100%
COST		\$818,785	\$818,785	\$688,785
RELATED BROAD OUTCOME				
Access to Quality. Affordable Healthcare				

HSA 12	Dental Services to Children and Special Needs Population			
DESCRIPTION				
Provision of routine dental care at the clinics and hospitals.				
Service includes:				
<ul style="list-style-type: none">Examinations, restorative care, preventive care, extractions and specialist referralsOral hygiene/oral health promotion in the form of videos, handouts, lectures and demonstrationsDental screening and epidemiologyArranging and carrying out general anaesthetic sessions				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of dentist clinic sessionsNumber of hygienist clinic sessionsNumber of school dental therapist sessions		300–550 200–600 800–1,400	300–550 200–600 800–1,400	338 434 1,346
QUALITY				
<ul style="list-style-type: none">Percentage compliance with clinical quality programmesPercentage of clients satisfied with the service (periodic survey twice yearly)		95–100% 95–100%	95–100% 95–100%	100% 100%
TIMELINESS				
<ul style="list-style-type: none">Percentage of clinic held as per schedulePercentage new school entrants screened each yearPercentage of children with toothache who are seen within 24 hours		90–100% 95–100% 95–100%	90–100% 95–100% 95–100%	95% 100% 100%
LOCATION				
<ul style="list-style-type: none">This service is provided at our school clinics and the dental clinics at Cayman Islands Hospital, Bodden Town and West Bay dental clinics, Clifton Hunter High School, John Cumber Primary, Savannah Primary, George Town Primary and Prospect Primary		100%	100%	100%
COST		\$901,660	\$901,660	\$781,660
RELATED BROAD OUTCOME				
Access to Quality. Affordable Healthcare				

HSA 21	Medical Services in Cayman Brac and Little Cayman			
DESCRIPTION				
Maintenance of health care facilities in Cayman Brac and Little Cayman.				
Provision of public health, mental health, specialist services and pre–hospital emergency care (ambulance service).				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY				
<ul style="list-style-type: none">Maintenance of facilities including utilities for Faith Hospital, Dental Clinic and Little Cayman Clinic		3	3	3
<ul style="list-style-type: none">Total number of public health visits		2,000–3,000	2,000–3,000	1,391
<ul style="list-style-type: none">Total number of Specialist clinic visits		3,500–6,500	3,500–6,500	5,343
<ul style="list-style-type: none">Total number of mental health visits		250–500	250–500	492
<ul style="list-style-type: none">Total number of ambulance calls, patient transport and home visits		400–700	400–700	448
QUALITY				
<ul style="list-style-type: none">Emergency services available 24 hours per day		100%	100%	100%
<ul style="list-style-type: none">Percentage of school aged children fully immunised as per National Immunization Schedule		90–100%	90–100%	95%
<ul style="list-style-type: none">Percentage of infants (<5yrs) fully immunised as per National Immunization Schedule		95–100%	95–100%	98%
TIMELINESS				
<ul style="list-style-type: none">Outpatient visits scheduled on average within one week of request		95–100%	95–100%	95%
<ul style="list-style-type: none">Elective Inpatient admissions scheduled within two weeks of request		95–100%	95–100%	100%
LOCATION				
<ul style="list-style-type: none">Health Service Authority facilities on Cayman Brac and Little Cayman		100%	100%	100%
COST		\$3,783,158	\$3,783,158	\$3,783,158
RELATED BROAD OUTCOME				
Access to Quality. Affordable Healthcare				

HSA 23	Ambulance Services			
DESCRIPTION				
Provision of 24 hours a day pre–hospital emergency care and non–emergency transport for residents of and visitors to Grand Cayman.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of emergency and non–emergency callsTotal number of transport refusal		4,000–7,500 400–600	4,000–7,500 400–600	6,124 N/A
QUALITY				
<ul style="list-style-type: none">All vehicles and equipment check thoroughly daily (as per protocol) for roadworthiness and operational effectiveness		100%	100%	95%
TIMELINESS				
<ul style="list-style-type: none">Unit responded within 1.5–2 minutes of call (unless unit on another call)All emergency calls for service will receive a response time of 8 minutes (8:59) or less 90% of the times, within their coverage areaAll patients requiring cardiac resuscitation will have the cardiac monitor applied within 3 minutes of arrival (driven by early access defibrillation when warranted)		100% 90% 100%	100% 90% 100%	95% 90% 100%
LOCATION				
<ul style="list-style-type: none">Station at West Bay Clinic, Grand CaymanStation at North Side Clinic, Grand CaymanGeorge Town Hospital, Grand Cayman		100% 100% 100%	100% 100% 100%	100% 100% 100%
COST		\$2,547,293	\$2,547,293	\$2,547,293
RELATED BROAD OUTCOME				
Access to Quality. Affordable Healthcare				

HSA 28	Mental Health Services			
DESCRIPTION				
Provide residents and visitors of the Cayman Islands with 24-hour inpatient and outpatient mental health services. Provide mental health/status assessments and treatment of patients referred for care of psychiatric disorders, diagnostic testing, and psychological consultation. Consultation with other Government departments and assessment and management of acute exacerbation of symptoms.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of bedsNumber of patientsNumber of patient daysNumber of patient days for clients detained under involuntary status (Mental Health Law, Remand)Number of visits to Day CentreNumber of Clients using Day CentreNumber of Outpatient Clinic VisitsNumber of home visits		8 100–200 1,800–3,000 400–800 800–1,550 50–100 3,000–5,500 20–100	8 100–200 1,800–3,000 400–800 800–1,550 50–100 3,000–5,500 20–100	12 132 2,328 288 467 1,577 5,363 55
QUALITY				
<ul style="list-style-type: none">Average length of stay in hospital (days)Percentage of patients requiring re-admission for the same condition within three days of dischargePercentage compliance with an internal clinical quality review programme		10–15 <20% 95%–100%	10–15 <20% 95%–100%	18 <20% 95%
TIMELINESS				
<ul style="list-style-type: none">Percentage of patients seen within 12 hours of emergency callPercentage of admissions accepted within one hour of notificationPercentage of patients seen within 30 minutes of appointment timePercentage of patients who receive appointment within 72 hours of request		100% 75–80% 95–100% 96–100%	100% 75–80% 95–100% 96–100%	100% 76% 95% 96%
LOCATION				
<ul style="list-style-type: none">George Town Hospital, Mental Health In–Patient and Out–Patient Units, Grand Cayman		100%	100%	100%
COST		\$3,481,204	\$3,481,204	\$2,731,204
RELATED BROAD OUTCOME				
Access to Quality. Affordable Healthcare				

HSA 31	Services at Bodden Town District Clinic		
DESCRIPTION			
Provision of primary health care services: routine medical and nursing care, home health care of the elderly and home bound; postnatal care, child health services (growth and development and immunisation), pharmacy services, health education, nutrition counselling and communicable disease surveillance.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of Doctor clinic sessionsNumber of Nurse Clinic sessionsNumber of Pharmacist clinic sessionsNumber of Child Health clinic sessionsNumber of Postnatal clinic sessions<ul style="list-style-type: none">MothersBabies–PaediatricianBabies–Public Health NurseNumber of Nutrition counselling sessionsNumber of Physicians Home visit sessionsNumber of Nurse home visitsNumber of Postnatal home visitsNumber of community health education sessions conducted	350–450 1,200–1,600 350–600 95–200 12–25 18–35 16–24 6–9 40–60 300–500 130–200 2–5	350–450 1,200–1,600 350–600 95–200 12–25 18–35 16–24 6–9 40–60 300–500 130–200 2–5	375 628 368 119 13 24 35 12 29 258 43 0
QUALITY			
<ul style="list-style-type: none">Percentage of infants fully immunised against Diphtheria, Whooping Cough, Tetanus, Polio and Haemophilus Influenza B (annual data)Percentage of postnatal mothers with at least two home visitsPercentage of clients satisfied with the service (periodic survey—twice yearly)	90–100% 90–100% 80–90%	90–100% 90–100% 80–90%	90% 90% 80%
TIMELINESS			
<ul style="list-style-type: none">Monday and Thursday 8:30am– 9:00pmTue, Wed, and Fri 8:30am– 4:30pm, Sat. 8:30am–12:00pmGeneral Practitioner Service – Monday, Wed, Thursday and Friday	98–100% 98–100% 98–100%	98–100% 98–100% 98–100%	98% 98% 98%
LOCATION			
<ul style="list-style-type: none">Bodden Town Health Centre	100%	100%	100%
COST			
	\$181,388	\$181,388	\$181,388
RELATED BROAD OUTCOME			
Access to Quality, Affordable Healthcare			

HSA 32	Services at East End District Health Centre		
DESCRIPTION			
Provision of primary health care services: routine medical and nursing care, home health care of the elderly and home bound; postnatal care, child health services (growth and development and immunisation), pharmacy services, health education, nutrition counselling and communicable disease surveillance.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of Doctor clinic sessionsNumber of Nurse Clinic sessionsNumber of Pharmacist clinic sessionsNumber of Child Health clinic sessionsNumber of Nutrition counselling sessionsNumber of Physicians Home visit sessionsNumber of Nurse home visitsNumber of community health education sessions conducted	150–300 500–800 175–300 25–40 15–20 30–50 150–250 4–6	150–300 500–800 175–300 25–40 15–20 30–50 150–250 4–6	189 546 195 1 7 44 337 0
QUALITY			
<ul style="list-style-type: none">Percentage of infants fully immunised against Diphtheria, Whooping Cough, Tetanus, Polio and Haemophilus Influenza B (annual data)Percentage of clients satisfied with the service (periodic survey—twice yearly)	90–100% 98–100%	90–100% 98–100%	90% 98%
TIMELINESS			
<ul style="list-style-type: none">Monday and Friday 8:30am–4:30pmSaturday 8:30am–12:00pmGeneral Practitioner Service – Monday and Thursday	98–100% 98–100% 98–100%	98–100% 98–100% 98–100%	100% 100% 100%
LOCATION			
<ul style="list-style-type: none">East End Health Centre	100%	100%	100%
COST	\$40,944	\$40,944	\$40,944
RELATED BROAD OUTCOME			
Access to Quality, Affordable Healthcare			

HSA 33	Services at North Side District Health Centre			
DESCRIPTION				
Provision of primary health care services: routine medical and nursing care, home health care of the elderly and home bound; postnatal care, child health services (growth and development and immunisation), pharmacy services, health education, and communicable disease surveillance.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of Doctor clinic sessions		150–250	150–250	173
<ul style="list-style-type: none">Number of Nurse Clinic sessions		500–850	500–850	546
<ul style="list-style-type: none">Number of Pharmacist clinic sessions		180–300	180–300	201
<ul style="list-style-type: none">Number of Child Health clinic sessions		25–50	25–50	8
<ul style="list-style-type: none">Number of Physicians Home visit sessions		25–50	25–50	46
<ul style="list-style-type: none">Number of Nurse home visits		300–600	300–600	419
<ul style="list-style-type: none">Number of community health education sessions conducted		2–6	2–6	2
QUALITY				
<ul style="list-style-type: none">Percentage of infants fully immunised against Diphtheria, Whooping Cough, Tetanus, Polio and Haemophilus Influenza B (annual data)		90–100%	90–100%	90%
<ul style="list-style-type: none">Percentage of clients satisfied with the service (periodic survey — twice yearly)		98–100%	98–100%	80%
TIMELINESS				
<ul style="list-style-type: none">Monday and Friday 8:30am–4:30pm		98–100%	98–100%	100%
<ul style="list-style-type: none">Saturday 8:30am–12:00pm		98–100%	98–100%	100%
<ul style="list-style-type: none">General Practitioner Service – Tuesdays and Fridays		98–100%	98–100%	100%
LOCATION				
<ul style="list-style-type: none">North Side Health Centre		100%	100%	100%
COST		\$139,453	\$139,453	\$139,453
RELATED BROAD OUTCOME				
Access to Quality, Affordable Healthcare				

HSA 34	Services at George Town District Health Centre			
DESCRIPTION				
Provision of primary health care services: routine medical and nursing care and pharmacy services, at George Town GP clinic, home health care of the elderly and home bound; postnatal care, child health services (growth and development and immunisation) at Public Health clinic , health education, nutrition counselling and communicable disease surveillance.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of Doctor clinic sessions		2,800–4,500	2,800–4,500	3,352
<ul style="list-style-type: none">Number of Nurse clinic sessions		3,800–6,200	3,800–6,200	4,031
<ul style="list-style-type: none">Number of Pharmacist clinic sessions		500–750	500–750	500
<ul style="list-style-type: none">Number of Child Health clinic sessions		500–750	500–750	630
<ul style="list-style-type: none">Number of Antenatal (Midwife) clinic sessions		180–260	180–260	210
<ul style="list-style-type: none">Number of Postnatal clinic sessions<ul style="list-style-type: none">Mothers		45–70	45–70	35
<ul style="list-style-type: none"><ul style="list-style-type: none">Babies–Paediatrician		25–30	25–30	16
<ul style="list-style-type: none"><ul style="list-style-type: none">Babies–Public Health Nurse		45–70	45–70	52
<ul style="list-style-type: none">Number of Nutrition counselling sessions		80–150	80–150	214
<ul style="list-style-type: none">Number of Physicians home visit sessions		150–225	150–225	269
<ul style="list-style-type: none">Number of Nurse home visit sessions		300–480	300–480	591
<ul style="list-style-type: none">Number of Nurse home visits		1,400–2,000	1,400–2,000	2,340
<ul style="list-style-type: none">Number of Postnatal home visits		400–650	400–650	624
<ul style="list-style-type: none">Number of community health education sessions conducted		140–200	140–200	197
QUALITY				
<ul style="list-style-type: none">Percentage of infants fully immunised against Diphtheria, Whooping Cough, Tetanus, Polio and Haemophilus Influenza B (annual data)		90–100%	90–100%	95%
<ul style="list-style-type: none">Percentage of postnatal mothers with at least two home visits		90–100%	90–100%	80%
<ul style="list-style-type: none">Percentage of clients satisfied with the service (periodic survey—twice yearly)		80–90%	80–90%	80%
TIMELINESS				
<ul style="list-style-type: none">Monday–Friday 8:30am–9:00pm		98–100%	98–100%	98%
<ul style="list-style-type: none">Saturday 8:30am–4:00pm		98–100%	98–100%	95%
LOCATION				
<ul style="list-style-type: none">George Town Health Centre		100%	100%	100%
COST		\$1,881,162	\$1,881,162	\$1,881,162
RELATED BROAD OUTCOME				
Access to Quality, Affordable Healthcare				

HSA 37	Geriatric Services		
DESCRIPTION			
To provide comprehensive health care to residents over the age of 59 years who are uninsured or under insured or have exhausted their coverage.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of admissions (excluding indigents)Number of inpatient daysNumber of outpatient visits (primary, specialist and dental)Number of prescriptions dispensed	10–150 200–1,000 400–1,200 500–1,000	10–150 200–1,000 400–1,200 500–1,000	27 155 276 1,108
QUALITY			
<ul style="list-style-type: none">Average Length of Stay (LOS)Readmissions within 1/52 with same diagnosisPatient safety eventsAverage number of prescriptions/patients	2–5 days <1% 0% 1–6	2–5 days <1% 0% 1–5	5 days 1.4% 0% 6
TIMELINESS			
<ul style="list-style-type: none">Average time from decision to admission within two hoursWaiting time to SPC appointment less than four weeksOutpatient visits scheduled on average within two weeks of requestElective inpatient admissions scheduled within two weeks of request	95–100% 80–90% 90–100% 100%	95–100% 80–90% 90–100% 100%	95% 80% 90% 100%
LOCATION			
<ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$615,364	\$615,364	\$615,364
RELATED BROAD OUTCOME			
Access to Quality. Affordable Healthcare			

HSA 38	Medical Care for Chronic Ailments		
DESCRIPTION			
To provide care to Cayman residents with chronic non–communicable diseases who are either uninsured or under insured.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">Patients seen with chronic non–communicable diseases	40–100	40–200	145
QUALITY			
<ul style="list-style-type: none">Percentage of chronic patients seen by a physician monthlyPercentage of patients seen by nutritionist monthlyPercentage of patients with blood studies completed monthly	100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS			
<ul style="list-style-type: none">Number of patients seen within 30 minutes of appointment	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">Health Services Authority, Cayman Islands	100%	100%	100%
COST	\$775,608	\$775,608	\$775,608
RELATED BROAD OUTCOME			
Access to Quality, Affordable Healthcare			

HSA 39	Public Health Programmes			
DESCRIPTION				
Provision of administrative services for the Public Health programmes such as communicable disease surveillance and control, HIV/AIDS, Immunisation, Tobacco Control, Health Promotion programmes and their implementation.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of hours of administrative servicesNumber of Communicable Disease reports compiled from thirteen sentinel sitesNumber of Press Release issuedNumber of antigens included in the vaccination programmeNumber of Community Health events organised, such as World Health Day and World AIDS Day		500–800 77–78	500–800 77–78	498 52
		20–50 14–16 15–20	20–50 14–16 15–20	18 14 30
QUALITY				
<ul style="list-style-type: none">Programme documents and programme meet the quality review of Caribbean Public Health Agency CARPHA/Pan American Health Organization (PAHO)Percentage of sites reporting weeklyPercentage of participants satisfied from health Promotion events (average per survey respondents)		95–100%	95–100%	95%
		95–100% 75–85%	95–100% 75–85%	95% 75%
TIMELINESS				
<ul style="list-style-type: none">Percentage Compliance with weekly surveillance reports to CARPHAPercentage of Health Promotion sessions and events conducted as scheduled		98–100% 98–100%	98–100% 95–100%	98% 95%
LOCATION				
<ul style="list-style-type: none">Services provided through Public Health Department at HSA and Health Centres George Town, West Bay, Bodden Town, East End, North Side and Cayman Brac		100%	100%	100%
COST		\$1,353,576	\$1,353,576	\$1,312,901
RELATED BROAD OUTCOME				
Access to Quality, Affordable Healthcare				

HSA 40	Medical Internship Programme		
DESCRIPTION			
Provision of medical internship at the Health Services Authority to strengthen the capacity building of the cadre of junior doctors and to support and sustain clinical development through interaction with consultant level staff at the Authority.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of Interns	3	3	5
QUALITY			
<ul style="list-style-type: none">Programme satisfies the requirements of the Caribbean Association of Medical Council (CAMC)	100%	100%	100%
TIMELINESS			
<ul style="list-style-type: none">In accordance with CAMC’s requirements	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$150,000	\$150,000	\$150,000
RELATED BROAD OUTCOME			
Access to Quality, Affordable Healthcare			

HSA 41	Public Health Investigations and Treatment of Communicable Diseases			
DESCRIPTION				
This includes provision of medical examinations or tests in the interest of the public health of these islands and medical care at H.S.A. to clients with AIDS, Tuberculosis (including Direct Observation Therapy (DOT) for TB patients), Malaria or other communicable disease as certified by the Medical Officer of Health, as per the Health Fees Law and regulations.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Total Number PLWHA (persons living with HIV and AIDS) living on Island		70–80	70–80	73
<ul style="list-style-type: none">Number of PLWHA under HSA care (with HSA–PH card)		25–52	25–52	40
<ul style="list-style-type: none">Number of TB patients treated		0–8	0–8	3
<ul style="list-style-type: none">Number of Latent TB patients treated		10–12	10–12	4
<ul style="list-style-type: none">Number of TB investigations done		30–35	30–35	10
<ul style="list-style-type: none">Number of Malaria patients treated		0–4	0–4	1
<ul style="list-style-type: none">Number of patients admitted for Communicable Disease treatment as per the Law		1–5	1–5	4
<ul style="list-style-type: none">Number of HIV screening tests done through the screening programme		125–250	125–250	202
QUALITY				
<ul style="list-style-type: none">Percentage of TB patients that completed the full treatment protocol		95–100%	100%	100%
<ul style="list-style-type: none">Percentage of contacts of TB patients that have been investigated		95–100%	100%	100%
TIMELINESS				
<ul style="list-style-type: none">Emergency services available 24 hours per day		100%	100%	100%
<ul style="list-style-type: none">All patients needing an admission are admitted immediately		100%	100%	100%
<ul style="list-style-type: none">Percentage of patients commencing treatment within one week of diagnosis		100%	100%	100%
LOCATION				
<ul style="list-style-type: none">Health Services Authority, Grand Cayman and Faith Hospital		100%	100%	100%
COST		\$155,333	\$155,333	\$705,333
RELATED BROAD OUTCOME				
Access to Quality, Affordable Healthcare				

HSA 42	Provision of Antiretroviral Medication		
DESCRIPTION			
Provision of antiretroviral medication for people living with HIV/AIDS (PLWHA) and prophylaxis for uninfected partners.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of PLWHA under HSA care (with HSA–PH card)Number of persons on prophylactic treatment	30 5	30 5	40 6
QUALITY			
<ul style="list-style-type: none">Percentage of patients complying with antiretroviral regime	100%	100%	88%
TIMELINESS			
<ul style="list-style-type: none">Percentage PLWHA having quarterly reviewsPercentage of patients commencing treatment within one week of diagnosis	100% 100%	100% 100%	88% 100%
LOCATION			
<ul style="list-style-type: none">Health Services Authority, Grand Cayman and Faith Hospital	100%	100%	100%
COST	\$492,000	\$492,000	\$942,000
RELATED BROAD OUTCOME			
Access to Quality, Affordable Healthcare			

HSA 43	Provision of Psychological Trauma Diagnosis and Treatment for Children			
DESCRIPTION				
Provision of psychological trauma services and psychological expertise in child sexual abuse treatment to the Cayman Islands Government Health Service. To provide high quality assessments, trauma related diagnoses, treatment planning and support for children who have been abused or who are at high risk for abuse. Works with other health care professionals and community partners to provide a comprehensive multi-disciplinary team approach to service user’s care and treatment planning. To provide factual and evidence-based information to the community towards the reduction of child abuse and their role in providing a safe and nurturing environment for the healthy development of the Children of the Cayman Islands.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Total number of new child abuse cases referred per year		30–60	30–60	66
<ul style="list-style-type: none">At least one activity report per quarter to the Medical Director which shall include statistical data as well as any relevant activities for that month		4	4	4
<ul style="list-style-type: none">Facilitation of at least four public education events/ seminars per year that provide evidence-based information on child abuse prevention and/or creation of safer communities for the children of the Cayman Islands		4	4	4
<ul style="list-style-type: none">Completion of full trauma assessment reports for all new cases referred through the Family Support Unit		10–12	10–12	19
<ul style="list-style-type: none">Participation in at least one training per year focusing on development of international standard child trauma service provision for child abuse victims and their families		1–2	1–2	5
QUALITY				
<ul style="list-style-type: none">Percentage of children referred in writing, seen within 4 weeks of initial referral		100%	100%	80%
<ul style="list-style-type: none">Percentage of persons attending community trainings that provide written feedback on provided feedback forms indicating average or above satisfaction with the content of the training		50%	50%	17%
TIMELINESS				
<ul style="list-style-type: none">Available eight hours per day, five days per week		100%	100%	100%
<ul style="list-style-type: none">Available for special events/activities on weekends		100%	100%	100%
LOCATION				
<ul style="list-style-type: none">Health Services Authority, Grand Cayman		100%	100%	100%
COST		\$100,000	\$100,000	\$100,000
RELATED BROAD OUTCOME				
Access to Quality, Affordable Healthcare				

HSA 44	Cancer Registry		
DESCRIPTION Collection, management, and analysis of cancer surveillance data for Cayman Islands. The purpose of the Cayman Islands Cancer Registry is to gain the most accurate understating of cancer trends in the Cayman Islands population in order to learn how to best prevent and manage this disease of high public health significance.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Total number of new cancer cases registered per yearAt least one activity report per month to the Cancer Registry Board This report shall include statistical data as well as any relevant activities for that monthAttendance at least four events per year through the Cayman Islands Cancer Society which provide the opportunity for cancer survivors to registerParticipation in at least one training per year focusing on cancer surveillance and cancer trends	24–36 12 4–6 1–2	24–36 12 4–6 1–2	72 12 4 1
QUALITY <ul style="list-style-type: none">Percentage of cancer surveillance data collected that meets the minimum requirements as set forth by the World Health OrganizationPercentage of data collected of a high quality, free of errors and/or duplicates	100% 100%	100% 100%	100% 100%
TIMELINESS <ul style="list-style-type: none">Available 8 hours per day, 5 days per week.Available for special events/activities on weekends	100% 50%	100% 50%	100% 50%
LOCATION <ul style="list-style-type: none">Health Services Authority, Grand Cayman	100%	100%	100%
COST	\$38,666	\$38,666	\$38,666
RELATED BROAD OUTCOME Access to Quality, Affordable Healthcare			

HSA 45	Adolescent Mental Health Hub		
DESCRIPTION			
Provision of Mental Health Services to Adolescents (age 13 thru 19) thru the Mental Health Hub.			
MEASURES	2020 Budget	2021 Budget	2019 Forecast
QUANTITY			
<ul style="list-style-type: none">Number of Outpatient visitsNumber of Inpatient visits	1,300–1,400 25–50	1,400–1,500 30–60	N/A N/A
QUALITY			
<ul style="list-style-type: none">Percentage of compliance with internal quality review programmePercentage of parents satisfied with the servicePercentage of patients satisfied with the service	95–100 % 95–100% 95–100%	95–100 % 95–100 % 95–100%	N/A N/A N/A
TIMELINESS			
<ul style="list-style-type: none">Emergency services available 24 hrs per day, 365 days per yearOutpatient visits scheduled on average within one week of requestElective inpatient admissions scheduled within one week of request	100 % 95–100 % 95–100 %	100% 100% 95–100 %	N/A N/A N/A
LOCATION			
<ul style="list-style-type: none">Cayman Islands Hospital	100 %	100 %	N/A
COST	\$840,000	\$840,000	N/A
RELATED BROAD OUTCOME			
Access to Quality, Affordable Healthcare			

*New output for 2020 and 2021 Budget

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Health Services Authority (HSA) for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Health, Environment, Culture and Housing by the HSA. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The Health Services Authority undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Health Services Authority will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Minister for Health, Environment, Culture and Housing
On behalf of Cabinet



Chairman of the Board
Health Services Authority

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

HEALTH SERVICES AUTHORITY

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

4. Purpose and Content
5. Outputs to be Delivered in 2020 and 2021
6. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Judicial Administration have agreed that the Health Services Authority (HSA) will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the HSA is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the HSA during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Health Services Authority during the 2020 and 2021 financial years are documented below.

HEA 8	Autopsies and Coroner Services		
DESCRIPTION Autopsies and Coroner Services.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of autopsies and coroner services	50-60	50-60	50-60
QUALITY <ul style="list-style-type: none">In accordance with standard industry professional practice	100%	100%	100%
TIMELINESS <ul style="list-style-type: none">Throughout the year	100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$247,200	\$247,200	\$247,200
RELATED BROAD OUTCOME Reducing Crime and the Fear of Crime			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Judicial Administration for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Judicial Administration by the HSA. The invoice will contain sufficient evidence of the outputs delivered for the Chief Justice to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Health Services Authority undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Judicial Administration will be delivered for the 2020 and 2021 financial years.



Honourable Justice Anthony Smellie, Q.C.

Chief Justice of the Cayman Islands

On behalf of Cabinet



Chairman of the Board

Health Services Authority

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**INTERNATIONAL COLLEGE OF THE CAYMAN
ISLANDS**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the International College of the Cayman Islands have agreed that the International College of the Cayman Islands will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the International College of the Cayman Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the International College of the Cayman Islands during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the International College of the Cayman Islands during the 2020 and 2021 financial years are documented below.

ICC 1	Teaching of Tertiary Education Courses		
DESCRIPTION Teaching of the following degree courses: <ul style="list-style-type: none">• Master of Science: Management (Human Resources and Education)• Master of Business Administration• Bachelor of Science Degrees: Business Administration (Accounting and Finance), Human and Social Services, Liberal Studies and Office Administration.• Associate of Science Degrees: Business (Accounting, Banking, Broadcasting, Finance, Hotel and Tourism Management and Information Systems), General Studies, and Office Administration The funds allocated are to be used exclusively for items related to teaching and learning including: student support services; educational supplies; faculty fees; tutors; learning labs.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">• Master's Level Degree Programmes Offered• Bachelor's Level Degree Programmes Offered• Associate's Level Degree Programmes Offered	2 4 3	2 4 3	2 4 3
QUALITY <ul style="list-style-type: none">• Faculty holds a minimum of a Bachelor's degree with appropriate professional experience, professional designation / certification or Master's degree• Programmes taught in accordance with international tertiary educational standards based on an American curriculum.• Institutionally accredited by the Accrediting Council for Independent Colleges and Schools (ACICS, Washington, DC, USA) and registered by the University Council of Jamaica (UCJ)	100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS <ul style="list-style-type: none">• Fall, Winter, Spring and Summer quarters	100%	100%	100%
LOCATION <ul style="list-style-type: none">• Grand Cayman	100%	100%	100%
COST	\$250,000	\$250,000	\$500,000
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the International College of the Cayman Islands (ICCI) for delivery of the outputs described in Section 2 of this Agreement.

Payment will be made on the basis of an invoice provided quarterly and a report provided at the end of each quarter (no more than 20 days after the end of any quarter period) to the Minister for Education, Youth, Sport, Agriculture and Lands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered to a satisfactory standard and that the funding was used for its intended purpose as set out in section 2 of this agreement. The report will be titled, "Institutional Effectiveness" and will include the following information:

Section I (reflective of data from the quarter under review)

Student demographics

1. Current number of Full time Students
2. Current number of Part-Time Students
3. Definition of Full and Part Time
4. Current number of Male Students
5. Current number of Female Students
6. Current number of Caymanian students
7. Current number of non-Caymanian students

Section II (reflective of programmes delivered in the quarter under review)

Programme Summary

1. Names of Associate Degree Programmes
2. Names of Bachelor's Degree Programmes
3. Names of post graduate degree programmes
4. Names of any other programmes

Programme Details

1. Brief description of each programme listed above including learning objectives and programme length.

Programme Trends

Total number of students enrolled in each ICCI programme

Section III (reflective of data from the quarter under review)

Retention Report

1. Total number of students that did not return in the respective semester.
2. Exit interview report which provides the following information for those students who did not return to ICCI. Of those who did not return how many:
 - a. Transferred to an overseas university.
 - b. Transferred to UCCI.
 - c. Transferred to Truman Bodden Law School.
 - d. Reported taking a quarter off for personal reasons, but expected to return in a future quarter.
 - e. Reported taking a quarter off for professional (work related) reasons, but expected to return in a future quarter.
 - f. Reported leaving higher education with no plans at this time to return secondary to academic challenges.
 - g. Reported leaving higher education with no plans at this time to return secondary to work related or personal reasons.

Section IV (reflective of data from the most recent commencement ceremony)

Graduation Report

1. Date of graduation
2. How many students graduated
3. Breakdown of students by programme
4. Of those who graduated:
 - a. How many were employed at graduation.
 - b. How many have been accepted at an overseas institution and will be continuing studies overseas.
 - c. How many have enrolled in a subsequent programme at UCCI and will be continuing their studies at ICCI.
 - d. How many have enrolled at Truman Bodden Law School and will be continuing their studies locally.
 - e. How many have enrolled at ICCI and will be continuing their studies locally.
 - f. How many received raises as a result of their ICCI education.
 - g. How many received promotions or employment advancement as a result of their ICCI education.

Section V (reflective of data from the semester under review)

Private Sector Partnership Report

Provide details of private sector involvement in developing and delivering programmes. This should include the following information:

1. How many companies were engaged across all programmes.
2. For each company/organisation engaged provide the company/organisation name, the programme they were involved with and the scope of their involvement in the delivery and development of the respective programme.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The International College of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the International College of the Cayman Islands will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Chairman of the Board

International College of the Cayman Islands

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

KEMAR HYMAN

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Kemar Hyman have agreed that Kemar Hyman will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Kemar Hyman is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Kemar Hyman during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Kemar Hyman during the 2020 and 2021 financial years are documented below.

KEH 1	Elite Athlete Programme		
DESCRIPTION			
Representation at International sporting and/or educational events, and the attendance at public sporting events in the Cayman Islands and overseas.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of elite athletesNumber of international track meetsNumber of local eventsNumber of visits to primary and secondary schools in the Cayman Islands to address students and staffNumber of quarterly reports submitted	1 5–7 2–3 2–3 4	1 5–7 2–3 2–3 4	1 5–7 2–3 2–3 4
QUALITY			
<ul style="list-style-type: none">Must achieve a standard of performance to meet the qualification mark for World Athletic championships or Olympic games during the currency of this agreementElite Athletes must promote a good image and be a positive role modelMust meet all of the requirements for a track and field athlete according to the UNESCO convention on doping sport and the World Anti-Doping Agency (WADA)Reports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman, International	100%	100%	100%
COST	\$39,500	\$39,500	\$39,500
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

This Purchase Agreement details the outputs that the Cabinet of the Government of the Cayman Islands (Cabinet) and Kemar Hyman have agreed that Kemar Hyman will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Kemar Hyman is clearly understood and agreed by both parties.

Section 2 of this Agreement documents the outputs to be purchased by the Minister for Education, Youth, Sports, Agriculture and Lands and delivered by Kemar Hyman during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

Section 4 contains the formal agreement and outlines the procedures to be applied to change the Agreement during the 2020 and 2021 financial years.

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IN SIGNING THIS AGREEMENT

Kemar Hyman undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Kemar Hyman will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Kemar Hyman

Athlete

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**MARITIME AUTHORITY OF THE CAYMAN
ISLANDS**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Maritime Authority of the Cayman Islands (MACI) have agreed that MACI will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Maritime Authority of the Cayman Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by MACI during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Maritime Authority of the Cayman Islands (MACI) during the 2020 and 2021 financial years are documented below.

SHP 1	Policy Advice to Cabinet		
DESCRIPTION Provision of advice to Cabinet on: <ul style="list-style-type: none">• Drafting of new and amending existing shipping legislation;• Preparation of draft Cabinet Papers and briefs on shipping matters;• Implementation of Cayman Islands statutory requirements;• Preparation and upkeep of Classification Society Agreements;• Effect of International Maritime Affairs on domestic policy;• Extension of International maritime conventions, treaties and similar agreements to the Cayman Islands;• Policy and economic issues in the maritime and related sectors affecting the Cayman Islands;• Attendance at, and Cayman Islands input to, international fora (e.g. IMO and ILO).			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">• Number of hours providing policy advice, ministerial services, and fulfilling information request	2,300	2,300	1,400
QUALITY <ul style="list-style-type: none">• Legislative proposals are produced in the form of draft bills and regulations after appropriate consultation with the private and public sectors• Cabinet papers, notes and briefings are prepared showing accurately all pertinent information required to support legislative proposals, recommendations or other issues being addressed; reviewed by Chief Executive Officer (CEO)• Shipping Notices prepared in response to needs within the industry and reviewed by relevant sections within MACI with final review by CEO• Agreements with outside bodies prepared in consultation with relevant sections of MACI and the outside body concerned, with final review by CEO• Extension and application of international conventions under constant review and where applicable to Cayman Islands are given effect through national shipping legislation• Return of information to the International Maritime Organization (IMO) as required under international agreement• Policy position determined after appropriate consultation (MACI, Industry, Cabinet etc.) and Cayman Islands position then presented to the relevant forum through Cayman delegation at meetings	100%	100%	100%
	100%	100%	100%
	100%	100%	100%
	100%	100%	100%
	100%	100%	100%
	100%	100%	100%
	100%	100%	100%

TIMELINESS			
<ul style="list-style-type: none"> Legislative proposals, Cabinet papers, notes, briefings and shipping notices delivered by target date where applicable, otherwise as the need arises 	100%	100%	100%
<ul style="list-style-type: none"> Agreements with outside bodies kept under constant review and updated or replaced as the need arises—at least once per year 	100%	100%	100%
<ul style="list-style-type: none"> Extension of Conventions under constant review and procedures for acceptance invoked as required, including development of appropriate national legislation 	100%	100%	100%
<ul style="list-style-type: none"> Information returned to IMO by target dates as appropriate 			
LOCATION			
<ul style="list-style-type: none"> Grand Cayman and UK 	100%	100%	100%
COST	\$237,054	\$241,795	\$232,406
RELATED BROAD OUTCOME			
A Strong Economy to Help Families and Businesses			

SHP 2	Provision of Technical Advice and Support to Government Agencies, Private Sector and the General Public			
DESCRIPTION				
Provide advice to all Government departments and agencies, the private sector and the public in general pertaining to maritime matters to include, but not limited to:				
<ul style="list-style-type: none">• Administrative services to National Maritime Security Council• Cayman Islands Ship Owners Advisory Committee• Cayman Islands Yacht Owners Advisory Committee• Maritime Sector Consultative Committee• Marine Patrol Strategy Work Group• Red Ensign Group• Voluntary International Maritime Organization Member State Audit Scheme (VIMSAS) Steering Committee				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY				
<ul style="list-style-type: none">• Advise and attend Ship Owners Advisory Committee meetings		1	1	1
<ul style="list-style-type: none">• Advise and attend Yacht Manager Advisory Committee meeting		1	1	1
<ul style="list-style-type: none">• Attend Maritime Sector Consultative Committee meeting		4	4	6
<ul style="list-style-type: none">• Attend Red Ensign Group meetings		1	1	1
<ul style="list-style-type: none">• Produce Committee Minutes and agendas		6	6	8
<ul style="list-style-type: none">• Voluntary International Maritime Organization Member State Audit Scheme meetings / III Code		0–2	0–2	0–4
<ul style="list-style-type: none">• Cayman Islands to host the 23rd Caribbean MOU Port State Control Annual Conference (June 2020)		1	N/A	N/A
QUALITY				
<ul style="list-style-type: none">• Boards are served on by Director or senior management		100%	100%	100%
<ul style="list-style-type: none">• Minutes of meetings drafted in correct format, vetted and amended as necessary by respective committees		100%	100%	100%
<ul style="list-style-type: none">• Minutes are subject to internal peer review		100%	100%	100%
TIMELINESS				
<ul style="list-style-type: none">• Attendance at meetings when meetings are called–within the time frame agreed upon		100%	100%	100%
<ul style="list-style-type: none">• Notification of meetings and distribution of agenda one week prior to date of meeting		100%	100%	100%
<ul style="list-style-type: none">• Minutes circulated within four weeks after date of meeting		100%	100%	100%
LOCATION				
<ul style="list-style-type: none">• George Town, Grand Cayman; Southampton, UK		100%	100%	100%
COST		\$95,721	\$97,635	\$93,844
RELATED BROAD OUTCOME				
A Strong Economy to Help Families and Businesses				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Maritime Authority of the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice quarterly provided to the Minister for International Trade, Investment, Aviation and Maritime Affairs by the Maritime Authority of the Cayman Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Maritime Authority of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Maritime Authority of the Cayman Islands will be delivered for the 2020 and 2021 financial years.



Honourable Alden McLaughlin, MBE, JP

Minister for International Trade, Investment, Aviation and Maritime Affairs

On behalf of Cabinet



Chairman of the Board

Maritime Authority of the Cayman Islands

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

MEALS ON WHEELS

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Meals on Wheels have agreed that Meals on Wheels will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Meals on Wheels is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Meals on Wheels during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Meals on Wheels during the 2020 and 2021 financial years are documented below.

MOW 1	Meals On Wheels Grand Cayman		
DESCRIPTION			
Preparing and delivering meals to the indigent and elderly throughout the Grand Cayman.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of meals delivered	20,000–25,000	20,000–25,000	20,000–25,000
QUALITY			
<ul style="list-style-type: none">Preparation and delivery of nutritious balanced hot meals	90–100%	90–100%	90–100%
TIMELINESS			
<ul style="list-style-type: none">Meals prepared and delivered (Monday to Friday 7:00am to 2:00pm excluding public holidays)	90–100%	90–100%	90–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$79,018	\$79,018	\$79,018
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Meals on Wheels for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Community Affairs by Meals on Wheels. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him or her that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Meals on Wheels undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability; and provided that the outputs as specified are delivered, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the period only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with Meals on Wheels will be delivered for the 2020 and 2021 financial years.



Honourable Alden McLaughlin, MBE, JP

On Behalf of the Minister for Community Affairs

On behalf of Cabinet



General Manager

Meals on Wheels

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

MISS CAYMAN ISLANDS COMMITTEE

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Miss Cayman Islands Committee have agreed that the Miss Cayman Islands Committee will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Miss Cayman Islands Committee is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Miss Cayman Islands Committee during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Miss Cayman Islands Committee during the 2020 and 2021 financial years are documented below.

MCI 1	Organisation of Miss Cayman Islands Pageant		
DESCRIPTION The administration, organisation, promotion and execution of the Miss Cayman Islands Pageant.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Local Miss Cayman Islands Pageant arrangedRepresentation at an international pageant	1 1	1 1	1 1
QUALITY <ul style="list-style-type: none">Pageants conducted in accordance with international industry Standards	90–100	90–100%	90–100%
TIMELINESS <ul style="list-style-type: none">January 2020 and 2021	100%	100%	100%
LOCATION <ul style="list-style-type: none">Cayman Islands and internationally	100%	100%	100%
COST	\$100,000	\$100,000	\$100,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Miss Cayman Islands Committee for delivery of the outputs described in Section 2 of this Agreement.

Payment will be made on the basis of an invoice provided to the Deputy Premier and Minister for District Administration, Tourism and Transport by the Miss Cayman Islands Committee. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered. Invoice will be paid within 20 days of receipt of the invoice for the prior quarter.

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IN SIGNING THIS AGREEMENT

The Miss Cayman Islands Committee undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Miss Cayman Islands Committee will be delivered for the 2020 and 2021 financial years.



Honourable Moses Kirkconnell, JP

Minister for District Administration, Tourism and Transport

On behalf of Cabinet



Director and Chairman of the Board

Miss Cayman Islands Committee

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**NATIONAL COUNCIL OF VOLUNTARY
ORGANISATIONS**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the National Council of Voluntary Organisations have agreed that the National Council of Voluntary Organisations will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the National Council of Voluntary Organisations is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Council of Voluntary Organisations during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the National Council of Voluntary Organisations during the 2020 and 2021 financial years are documented below.

NCV 2	Foster Care for Children		
DESCRIPTION Provision of foster care for children who are unable to be placed in private homes as determined by the Department of Children and Family Services.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY • Number of children fostered	4–9	4–9	4–9
QUALITY • Foster care meets standards outlined in the Department of Children and Family Services Foster Care Policy	100%	100%	100%
TIMELINESS • Foster Care is provided up to 24 hours per day, and up to seven days per week, throughout the year depending upon the placement	100%	100%	100%
LOCATION • Grand Cayman	100%	100%	100%
COST	\$343,000	\$343,000	\$225,000
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Council of Voluntary Organisations for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Community Affairs by the National Council of Voluntary Organisations. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The National Council of Voluntary Organisations undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Council of Voluntary Organisations will be delivered for the 2020 and 2021 financial years.



Honourable Alden McLaughlin, MBE, JP
On Behalf of the Minister for Community Affairs
On behalf of Cabinet



Chief Executive Officer
National Council of Voluntary Organisations

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

NATIONAL DRUG COUNCIL

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the National Drug Council have agreed that the National Drug Council will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the National Drug Council is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Drug Council during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the National Drug Council during the 2020 and 2021 financial years are documented below.

NDC 1	Policy, Surveillance, Prevention, Research, Information, Monitoring and Evaluation		
DESCRIPTION			
To detect the characteristics and patterns of alcohol and other drug abuse in the Cayman Islands; develop, advocate and implement effective policies and programme to reduce the negative impacts of such substances; disseminate relevant information in an effort to increase awareness and understanding; and evaluate programmes in an effort to improve services and determine effectiveness of such activities.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">Review and provide advice to legislation and policy development, as it relates to the impact of licit and illicit substances in the Cayman Islands	1	1	1
<ul style="list-style-type: none">Develop curriculum or framework for programme	2	2	2
<ul style="list-style-type: none">Implement curriculum and framework for prevention	2	2	2
<ul style="list-style-type: none">Facilitate prevention, education and awareness presentations related to licit and illicit substances.	500	500	500
<ul style="list-style-type: none">Create awareness campaigns	3	3	3
<ul style="list-style-type: none">Implement awareness campaigns	3	3	3
<ul style="list-style-type: none">Training of key stakeholders in community	2	2	2
<ul style="list-style-type: none">INCB data is collected and reviewed quarterly/annually	4	4	4
<ul style="list-style-type: none">INCB data reports are submitted on a quarterly/annually basis	4	4	4
<ul style="list-style-type: none">Survey Instruments are reviewed	1	1	1
<ul style="list-style-type: none">Surveys are administered	1	1	1
<ul style="list-style-type: none">Data from surveys and evaluations is entered	150	150	150
<ul style="list-style-type: none">Survey Reports Issued	2	2	2
<ul style="list-style-type: none">Survey Briefs Issued	3	3	3
<ul style="list-style-type: none">Meetings with stakeholders for programme	25	25	25
<ul style="list-style-type: none">Facilitate Programme Evaluations	1	1	1
QUALITY			
<ul style="list-style-type: none">Policy/Legislative documents include local and international data/information and recommendations for development.	90–100%	90–100%	90–100%
<ul style="list-style-type: none">Curricula for prevention is completed to ensure standardisation, and accurate delivery of programmes	95–100%	95–100%	95–100%
<ul style="list-style-type: none">Presentations, meetings/trainings are conducted by qualified personnel	90–100%	90–100%	90–100%
<ul style="list-style-type: none">Substance abuse prevention campaigns utilise local data	90–100%	90–100%	90–100%
<ul style="list-style-type: none">INCB reporting is conducted within agreed standards	80–100%	80–100%	80–100%
<ul style="list-style-type: none">Survey Instruments are reviewed by a committee (ethics)	80–100%	80–100%	80–100%
<ul style="list-style-type: none">Research administration, data collection, analysis and reporting conducted using established best practice methodology	90–100%	90–100%	90–100%
<ul style="list-style-type: none">Evaluation reports are conducted by qualified evaluator	90–100%	90–100%	90–100%

TIMELINESS			
<ul style="list-style-type: none"> Policy documents are submitted within timelines established by legislative drafting 	90–100%	90–100%	90–100%
<ul style="list-style-type: none"> Survey/research reports or information is distributed to stakeholders within 5 months and the public within 6 months of administration 	90–100%	90–100%	90–100%
<ul style="list-style-type: none"> School Presentations conducted as agreed with the establishment, whether weekly or otherwise 	90–100%	90–100%	90–100%
<ul style="list-style-type: none"> INCB reports conducted within timeframes established by the reporting body 	90–100%	90–100%	90–100%
<ul style="list-style-type: none"> All other measures completed within agreed timelines 	80–100%	80–100%	80–100%
LOCATION			
<ul style="list-style-type: none"> Grand Cayman and Cayman Brac 	100%	100%	100%
COST	\$689,355	\$689,355	\$668,605
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Drug Council for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Health, Environment, Culture and Housing and by the National Drug Council. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The National Drug Council undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Drug Council will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Minister for Health, Environment, Culture and Housing
On behalf of Cabinet



Chairman of the Board
National Drug Council

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**NATIONAL GALLERY OF THE CAYMAN
ISLANDS**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the National Gallery of the Cayman Islands have agreed that the National Gallery of the Cayman Islands will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the National Gallery of the Cayman Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Gallery of the Cayman Islands during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the National Gallery of the Cayman Islands during the 2020 and 2021 financial years are documented below.

GAL 1	National Art Exhibitions and Festivals		
DESCRIPTION			
Provision of cultural heritage and art exhibitions, art festivals, public art projects, and related educational programme for students, residents and visitors for promoting the understanding and sharing of Caymanian heritage, art and culture.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of exhibits in Central VenuePermanent Collection Gallery exhibition rotationTarget of visitors for each exhibition in the Central Venue (x4)Education resources for exhibitionsManagement and upkeep of NGCI Exhibitions FacilitiesBlue Dragon Trail/ Public Art ProjectCatboat Club Museum ExhibitionDistrict Exhibitions (Grand Cayman and Sister Islands)Emerging Artist AwardDA Gallery exhibitionsPublic Art Programme	4 1 4,000 6 1 1 1 6 1 6 2	4 1 4,000 6 1 1 1 6 1 1 6	4 1 4,000 6 1 1 1 6 1 6 2
QUALITY			
<ul style="list-style-type: none">Exhibitions mounted in accordance with international guidelinesQuality determined by visitor numbers and feedback	100% 100%	100% 100%	100% 100%
TIMELINESS			
<ul style="list-style-type: none">Exhibition one (Jan – March)Exhibition two (April – June)Exhibition three (July – September)Exhibition four (October – December)Permanent Collection Gallery Exhibition rotationBlue Dragon Public Art ProjectEducation resources for exhibitionsCatboat Club Museum ExhibitionDistrict ExhibitionsEmerging Artist AwardDA Gallery exhibitionsPublic Art Programme	100% 100% 100% 100% 100% 100% 100% 100% 100% 100% 100% 100%	100% 100% 100% 100% 100% 100% 100% 100% 100% 100% 100% 100%	100% 100% 100% 100% 100% 100% 100% 100% 100% 100% 100% 100%
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$209,940	\$209,940	\$169,940
RELATED BROAD OUTCOME			
The Best Education Opportunities for All Our Children			

GAL 2	National Art Collections			
DESCRIPTION				
Provision to acquire, conserve, and exhibit a National Art Collection and related research materials (database, conservation materials and art library)				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY				
<ul style="list-style-type: none">• Management and upkeep of Collections Gallery, Storage Facility and Art Library		1	1	1
<ul style="list-style-type: none">• Library collection (books, art journals, magazines, DVDs and videos for public loan)		3,100	3,150	3,100
<ul style="list-style-type: none">• Number of artworks in the Gallery’s National Collection		290	300	282
<ul style="list-style-type: none">• Collections management – electronic filing and conservation		1	1	1
<ul style="list-style-type: none">• Development of classroom and education materials relating to National Collection and the History of Caymanian Art		15	15	15
<ul style="list-style-type: none">• National Art Collection Guide (ongoing research/ development/ publishing)		1	1	1
<ul style="list-style-type: none">• Audit of collection conditions twice annually		1	1	1
<ul style="list-style-type: none">• Collection Storage		1	1	1
<ul style="list-style-type: none">• Collection Acquisitions		5	5	5
<ul style="list-style-type: none">• Conservation Management		1	1	1
QUALITY				
<ul style="list-style-type: none">• Managed in accordance with the Gallery’s Collections Management Policy and the Museum Association (UK) and International Council of Museum(ICOM) Code of Ethics and universal environmental standards for storing artwork.		100%	100%	100%
		100%	100%	100%
<ul style="list-style-type: none">• Increased public access to and enjoyment of National Collection increase through donations and purchases		100%	100%	100%
<ul style="list-style-type: none">• Increase Library holdings through donations and purchase		100%	100%	100%
<ul style="list-style-type: none">• Accession records of collection kept up to date in hard copy and computer files		100%	100%	100%
<ul style="list-style-type: none">• National Art Collection Guide (research/development/publishing)		100%	100%	100%
<ul style="list-style-type: none">• Successful condition audits		100%	100%	100%
<ul style="list-style-type: none">• Vibrant and culturally rich lessons using visual arts delivered by qualified and knowledgeable personnel				

TIMELINESS			
	• Data, collections and files updated continually	100%	100%
	• Education resources for school visits – throughout the year	100%	100%
	• Art on the Road (school visits) – throughout the year	100%	100%
LOCATION			
	• The National Gallery, ETH – The National Collection is displayed at the National Gallery facility	100%	100%
	• The National Gallery, ETH – The Art Library comprising of books, journals, magazines (local and international) DVDs and other research materials.	100%	100%
	• Mini Warehouse II, Industrial Park – Collections Storage	100%	100%
	• All Schools across the three islands – Art on the Road project	100%	100%
COST		\$120,620	\$120,620
RELATED BROAD OUTCOME			
The Best Education Opportunities for All Our Children			

GAL 3	Education Programmes and Outreach Programmes		
DESCRIPTION			
Provision of arts education programmes (children and youth), continuing education programmes (adult), internships, career advice and scholarships that promotes the practice and appreciation of the visual arts of the Cayman Islands and beyond. Provision of outreach programmes for therapeutic and rehabilitation purposes. Encourage the development and appreciation of Caymanian culture and heritage and encourage and provide opportunities for art residencies (locally and internationally).			
Short term goals:			
<ul style="list-style-type: none">Promote the appreciation and practice of visual art in the Cayman Islands by teaching art skills; roll out the new cross-curricular school programmes; instructors integrate information about risk and protective factors into their arts curriculum; increase training for the school teachers; support the CXC/GCSE/A-level art programmes; provide students with information and training about creative careers.			
Long term goals:			
<ul style="list-style-type: none">Foster lifelong interest in the arts; improve social behaviour; strengthen peer, mentor, and family relationships; improve academic performance and commitment to school and lifelong learning; provide opportunities to perform and exhibit art; provide an after school safe haven; raise self-esteem; divert at-risk youth from the juvenile justice system; develop stronger relationships with partner organisations			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Full rent for National Gallery Education Centre	1	1	1.5
<ul style="list-style-type: none">School tours (Permanent Collection)	30	30	30
<ul style="list-style-type: none">School Tours (Temporary Exhibitions)	30	30	45
<ul style="list-style-type: none">Family Fun Days	4	4	4
<ul style="list-style-type: none">Parent and Preschool mornings	30	30	30
<ul style="list-style-type: none">Administration support for Walkers After School Club (x5)	5	5	5
<ul style="list-style-type: none">Seniors Programmes (Grand Cayman and Cayman Brac)	15	15	15
<ul style="list-style-type: none">Visual Arts Award (Annual graduating student awards)	10	10	10
<ul style="list-style-type: none">NGCI Lecture Series	8	8	8
<ul style="list-style-type: none">NGCI Art Appreciation Series	8	8	8
<ul style="list-style-type: none">Educators Workshops	4	4	4
<ul style="list-style-type: none">Artists Away-Residency (provision for international residency for local artists)	2	2	2
<ul style="list-style-type: none">Business of Art Programmes	8	8	8
<ul style="list-style-type: none">NGCI Creative Careers Programmes	20	20	20
<ul style="list-style-type: none">Ed and Barbara Oliver Teen Scholarships	On demand	On demand	On demand
<ul style="list-style-type: none">NGCI Training Sessions	8	8	6
<ul style="list-style-type: none">Art Careers Day	1	1	1
<ul style="list-style-type: none">Careers Advice/School visits	10	10	10
<ul style="list-style-type: none">Paid Internships	4	4	3
<ul style="list-style-type: none">Therapeutic Art – Northward	12	12	12
<ul style="list-style-type: none">Therapeutic Art – Fairbanks	12	12	12
<ul style="list-style-type: none">Therapeutic Art – Caribbean Haven	12	12	12
<ul style="list-style-type: none">Art on the Road (school visits) – throughout the year	20	20	N/A

QUALITY <ul style="list-style-type: none"> Lectures/demos prepared and delivered accurately and professionally Workshops and training sessions delivered by qualified personnel Education programmes managed by Tanya Whiteside and instructed by staff, guest lecturers and instructors; and Simone Scott and Gordon Solomon (Cayman Brac) 	100%	100%	100%
TIMELINESS <ul style="list-style-type: none"> Full rent for National Gallery Education Centre School tours (Permanent Collection) School Tours (Temporary Exhibitions) Family Fun Days Parent and Preschool mornings Administration for Walkers Afterschool Club (x5 weekly) Seniors Programmes (Grand Cayman and Cayman Brac) Art Rehabilitation Visual Arts Award (Annual graduating student awards) NGCI Lecture Series NGCI Workshop Series Educators Workshops Open Studio Art Residency (funding, provision for international residency for local artists) Business of Art Programmes (Creative Industries) NGCI Creative Careers Programmes Ed and Barbara Oliver Teen Scholarships NGCI Training Sessions Art Careers Day Careers Advice Summer Internship Therapeutic Art – Northward Therapeutic Art – Fairbanks Therapeutic Art – Caribbean Haven Art on the Road (School visits) 	100%	100%	100%
LOCATION <ul style="list-style-type: none"> The National Gallery, ETH – Youth Family and Adult Programmes Heritage House and Various Schools in Cayman Brac – Youth Family and Adult Programmes Work Experience and Intern Programmes – National Gallery Seniors Programmes – National Gallery and Pines Seniors Programmes – Heritage House (Cayman Brac) Therapeutic Art – Northward, Fairbanks and Caribbean Haven Visual Arts Award – All High Schools (Including Cayman Brac) Careers Day – Chamber of Commerce Expo Staff Training – onsite, locally and internationally Art on the Road (all local schools) Artists Away Grant Programmes (international) 	100%	100%	100%
COST	\$163,760	\$163,760	\$163,760
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

GAL 4	Art information – Promotion, Scholarship, Publication		
DESCRIPTION			
Management of the National Gallery of the Cayman Islands (NGCI) facility (galleries, studio, library, lecture theatre, café, gift shop and gardens), provision for the development, promotion and publication of Cayman Islands Visual Art information, both locally and overseas; participation in international art competitions, fairs and other events that disseminate knowledge on Caymanian art both locally and internationally.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
• Providing a well maintained, accessible and inviting facility	1	1	1
• Management and upkeep of national database of Caymanian artists and artwork	1	1	1
• Development, publication and public presentation of matters relating to Caymanian art, art history and Caymanian cultural heritage (via local and international media, conferences and lectures)	30	30	30
• Management of NGCI website and social media platforms	6	6	6
• Management of the NGCI Membership Database and Volunteer Database	2	2	2
• Management of NGCI Gift Shop, Art Café and Facility Rentals	3	3	3
• Preparation and publishing of NGCI e-bulletin	12	12	26
• Consultation and support to the Ministry, Cabinet and other Government Departments in matters relating to arts and culture and related policy	10	10	10
• Development and adherence to NGCI Marketing Strategy and implementation, monitoring and evaluation of the NGCI Strategic Plan 2020 –2025	2	2	2
• Consultations with local businesses and artists regarding marketing, selection, installation, education etc. for visual arts	10	10	10
• Provision of NGCI Annual Report and audited Financial Statements	1	1	1
• Participation in international art competitions, fairs and other events that disseminate knowledge on Caymanian art both locally and internationally	4	4	4

QUALITY	<ul style="list-style-type: none"> Information and reporting prepared accurately, professionally and in a timely manner 	100%	100%	100%
	<ul style="list-style-type: none"> Quality determined by visitor and participants comments and feedback, and by attendees improved skill level and increased knowledge base 	100%	100%	100%
	<ul style="list-style-type: none"> Increased international appreciation and understanding of the unique arts and culture of the Cayman Islands 	100%	100%	100%
	<ul style="list-style-type: none"> Marked increase in new membership base and updated 	100%	100%	100%
	<ul style="list-style-type: none"> Continued recruitment and training of volunteers and updated 	100%	100%	100%
TIMELINESS	<ul style="list-style-type: none"> Providing a well maintained, accessible and inviting facility 	100%	100%	100%
	<ul style="list-style-type: none"> Management and upkeep of national database of Caymanian artists and artwork 	100%	100%	100%
	<ul style="list-style-type: none"> Development, publication and public presentation of matters relating to Caymanian art, art history and Caymanian cultural heritage (via local and international media, conferences, and lectures) 	100%	100%	100%
	<ul style="list-style-type: none"> Management of NGCI website and social media platforms 	100%	100%	100%
	<ul style="list-style-type: none"> Management of the NGCI Membership Database and Volunteer Database 	100%	100%	100%
	<ul style="list-style-type: none"> Management of NGCI Gift Shop, Art Café and Facility Rentals 	100%	100%	100%
	<ul style="list-style-type: none"> Preparation and publishing of NGCI e-bulletin 	100%	100%	100%
	<ul style="list-style-type: none"> Consultation and support to the Ministry and Cabinet and other Government Department in matters relating to arts and culture and related policy 	100%	100%	100%
	<ul style="list-style-type: none"> Development and adherence to NGCI Marketing Strategy and implementation, monitoring and evaluation of the NGCI Strategic Plan 2014–2021 	100%	100%	100%
	<ul style="list-style-type: none"> Consultations with local businesses and artists regarding marketing, selection, installation, education etc. for visual arts 	100%	100%	100%
	<ul style="list-style-type: none"> Provision of NGCI Annual Report and audited Financial Statements 	100%	100%	100%
	<ul style="list-style-type: none"> Participation in international art competitions, fairs and other events that disseminate knowledge on Caymanian art both locally and internationally 	100%	100%	100%
LOCATION				
	<ul style="list-style-type: none"> National Gallery, Grand Cayman 	100%	100%	100%
COST		\$241,680	\$241,980	\$233,432
RELATED BROAD OUTCOME				
The Best Education Opportunities for All Our Children				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Gallery of the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Health, Environment, Culture and Housing by the National Gallery of the Cayman Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The National Gallery of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Gallery of the Cayman Islands will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Minister for Health, Environment, Culture and Housing
On behalf of Cabinet



Chairman of the Board
National Gallery of the Cayman Islands

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

NATIONAL HOUSING DEVELOPMENT TRUST

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the National Housing Development Trust have agreed that the National Housing Development Trust will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the National Housing Development Trust is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Housing Development Trust during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the National Housing Development Trust during the 2020 and 2021 financial years are documented below.

NHT 4	Administration of the Affordable Housing Initiative		
DESCRIPTION Administer the Affordable Housing Initiative (AHI) Programme and provide support services to low income Caymanian families.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of site visitsNumber of leases under special debt servicing arrangementsNumber of job orders processed and client assessedNumber of community service projects	80–100 20–24 740–900 4	80–100 20–24 740–900 4	120–150 30–39 740–900 6
QUALITY <ul style="list-style-type: none">Site visit conducted by qualified personnelAll special debt service arrangements in accordance with guidelines set by the trustJob orders process in order of priority by Maintenance ManagerRental applications assessed with the guidance set by the TrustCustomers expressing satisfaction with the effects of the community service to the community	100% 95–100% 95–100% 95–100% 95–100%	100% 95–100% 95–100% 95–100% 95–100%	100% 95–100% 95–100% 95–100% 95–100%
TIMELINESS <ul style="list-style-type: none">Site reports to be completed within five days at the end of each monthMaximum time for submitting arrears report – 15 days after end of quarterMinimum of one report per month	95–100% 95–100% 95–100%	95–100% 95–100% 95–100%	95–100% 95–100% 95–100%
LOCATION <ul style="list-style-type: none">Windsor Park Affordable Home Site, Windsor Park, George TownWest Bay Affordable Home Site, Apple Blossoms Site, West BayWest Bay Affordable Home Site, Light House Gardens Site, West BayEastern Avenue Affordable Home Site, Eastern Avenue, George TownEast End Affordable Home Site, Off John McLean Drive, East EndBodden Town Affordable Home Site, Off Sitwell Road, Bodden Town	100% 100% 100% 100% 100% 100%	100% 100% 100% 100% 100% 100%	100% 100% 100% 100% 100% 100%
COST	\$239,934	\$239,934	\$218,288
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

NHT 5	Administration of the Government Guaranteed Home Assisted Mortgage		
DESCRIPTION Administer the Government Guarantee Home Assisted Mortgage Programme (GGHAM) and provide support services to low income Caymanian families.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of applications processedNumber of special debt servicing arrangementsNumber of financial counsellingNumber of client meetings/interviewsNumber of GGHAM meetingsNumber of guarantees processed	250–300 250–300 100–150 300–400 20–30 50–75	250–300 250–300 100–150 300–400 20–30 50–75	375–450 375–450 150–225 425–550 30–50 75–150
QUALITY <ul style="list-style-type: none">Applications processed according to approved guidelinesAll special debt service arrangements in accordance with guidelines set by the trustFinancial counselling done by qualified personnelSite visits conducted by qualified personnel	95–100% 95–100% 95–100% 95–100%	95–100% 95–100% 95–100% 95–100%	95–100% 95–100% 95–100% 95–100%
TIMELINESS <ul style="list-style-type: none">Maximum of three days for processing of applicationsMaximum of five days for approval/decline responseCounselling done within five days of requestSite reports to be completed with five days at the end of each Month	95–100% 95–100% 80–90% 95–100%	95–100% 95–100% 80–90% 95–100%	95–100% 95–100% 80–90% 95–100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$231,031	\$231,031	\$346,553
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

NHT 6	Administration of the New Affordable Housing Initiative			
DESCRIPTION				
Administer the New Affordable Housing Initiative Programme and provide support services to low income Caymanian families.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
• Number of applications processed		150–200	150–200	225–300
• Number of site visits		150–200	150–200	225–300
• Number of client meetings/interview		150–200	150–200	225–300
• Number of project development meetings		150–200	150–200	225–300
• Number of “Home Buyer Educational Counselling” classes		2	2	4
QUALITY				
• Applications processed according to approved guidelines		95–100%	95–100%	95–100%
• Site visits conducted by qualified personnel		95–100%	95–100%	95–100%
• Development approval recorded in minutes and distributed to qualified persons		95–100%	95–100%	95–100%
• HBEC classes conducted by qualified personnel		95–100%	95–100%	95–100%
TIMELINESS				
• Maximum of three days for processing of applications		95–100%	95–100%	95–100%
• Maximum of two site visit reports completed quarterly		95–100%	95–100%	95–100%
• Maximum of five days for distribution of minutes		100%	100%	100%
• Maximum of two days for reports on class conducted		95–100%	95–100%	95–100%
LOCATION				
• Grand Cayman		100%	100%	100%
COST		\$187,368	\$187,368	\$281,053
RELATED BROAD OUTCOME				
A Strong Economy to Help Families and Businesses				

NHT 7	Administration of the Build on Your Own Property Initiative		
DESCRIPTION			
Administer the Build on Your Own Programme and provide support services to low income Caymanian families.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of applications processedNumber of site visitsNumber of client meetings	9–12 45–60 50–60	9–12 45–60 50–60	14–22 65–90 70–90
QUALITY			
<ul style="list-style-type: none">Applications processed according to approved guidelinesSite visits conducted by qualified personnelClient meetings recorded in file notes and secured on client Files	95–100% 95–100% 95–100%	95–100% 95–100% 95–100%	95–100% 95–100% 95–100%
TIMELINESS			
<ul style="list-style-type: none">Maximum of three days for processing of applicationsMaximum of two site visit reports completed quarterlyMaximum of one day for completing file note	95–100% 95–100% 100%	95–100% 95–100% 100%	95–100% 95–100% 100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	N/A
COST	\$16,667	\$16,667	\$25,000
RELATED BROAD OUTCOME			
A Strong Economy to Help Families and Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Housing Development Trust for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Health, Environment, Culture and Housing and by the National Housing Development Trust. The invoices will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

IN SIGNING THIS AGREEMENT

The National Housing Development Trust undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Housing Development Trust will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP
Minister for Health, Environment, Culture and Housing
On behalf of Cabinet



Chairman of the Board
National Housing Development Trust

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

NATIONAL TRUST OF THE CAYMAN ISLANDS

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the National Trust of the Cayman Islands have agreed that the National Trust of the Cayman Islands will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the National Trust of the Cayman Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the National Trust of the Cayman Islands during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the National Trust of the Cayman Islands during the 2020 and 2021 financial years are documented below.

NAT 1	Preservation of Natural Environments and Places of Historic Significance		
DESCRIPTION <ul style="list-style-type: none">Administration of programmes to protect and conserve environmentally and historically sensitive sites and species.Strategic management and administration to successfully recruit, solicit and apply resources from the private and non–government sectors to further environmental conservation and historic preservation.Programmes and projects whilst working with other respective Government ministries, departments and agencies in order to maximise the available resources and the benefit to the people of the Cayman Islands.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Acres of environmental property protected, managed and supportedNumber of historic sites protected, managed and supportedNumber of public information centres openNumber of public recreational facilities maintainedNumber of flagship species conservation programmesNumber of public education eventsNumber of reports to government and membership	3,400 11 3 5 2 30 5	3,400 11 3 5 2 30 5	3,400 11 3 5 2 30 5
QUALITY <ul style="list-style-type: none">Preservation complies with established guidelinesVisitors centres open as sources of information to the public at convenient locations and timesAnnual reports prepared in accordance with the National Trust Law 1987 (2010 revision)	100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS <ul style="list-style-type: none">OngoingPublished annual report and audited financial statements to be prepared no later than December 31	100% 100%	100% 100%	100% 100%
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$570,000	\$570,000	\$570,000
RELATED BROAD OUTCOME Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the National Trust of the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to Minister for Health, Environment, Culture and Housing by the National Trust of the Cayman Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The National Trust of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the National Trust of the Cayman Islands will be delivered for the 2020 and 2021 financial years.



Honourable Dwayne Seymour, JP

Minister for Health, Environment, Culture and Housing

On behalf of Cabinet



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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

PINES RETIREMENT HOME

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Pines Retirement Home have agreed that the Pines Retirement Home will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Pines Retirement Home is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Pines Retirement Home during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Pines Retirement Home during the 2020 and 2021 financial years are documented below.

PRH 1	Residential and Nursing Care of Indigent, and/or Disabled Elderly Persons		
DESCRIPTION			
Provision of residential nursing care to indigent, and/or disabled elderly persons.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of residents requiring residential nursing care	13	13	13
QUALITY			
<ul style="list-style-type: none">Responsive to the needs of each resident	100%	100%	100%
<ul style="list-style-type: none">Nursing care and supervision provided by experienced Registered Nurses licensed by Cayman Islands Health Practice Commission	100%	100%	100%
<ul style="list-style-type: none">Residents encouraged to maintain a level of independence appropriate to their physical and mental ability	100%	100%	100%
<ul style="list-style-type: none">Residents to actively participate in decisions related to his/her daily life	95–100%	95–100%	95–100%
<ul style="list-style-type: none">Medical treatment is delivered in accordance with their doctor’s orders	100%	100%	100%
<ul style="list-style-type: none">All resident care is responsive to individual needs of each resident and overseen by a General Practitioner, in collaboration with Health Care Team including Registered Nurses, Physiotherapist, Dietician, and Pines Board of Directors acting through the Manager of the Pines	80–100%	80–100%	80–100%
<ul style="list-style-type: none">Activities coordinated to suit the individual needs and abilities of each resident	80–100%	80–100%	80–100%
<ul style="list-style-type: none">Standards of care are delivered in accordance with the internal Policy and Procedures Manual	95–100%	95–100%	95–100%
TIMELINESS			
<ul style="list-style-type: none">General Practitioner visits the Pines at least once per week	80–100%	80–100%	80–100%
<ul style="list-style-type: none">Continuous, 24 hours per day, 365 days per year	95–100%	95–100%	95–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$469,645	\$469,645	\$469,645
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable			

PRH 3	Accommodation and Care of the Elderly Patients with Extended Care Requirements		
DESCRIPTION Accommodation and care for residents requiring extended care facilities, (patients that would otherwise require hospitalisation). These patients require a higher intensity of care, than those residents in PRH 1 and the extent of their chronic conditions and co– morbidities render more dependents.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of persons cared for	14	14	14
QUALITY <ul style="list-style-type: none">Responsive to the clinical needs of each residentCare plan prepared by Registered Nurses to meet the specific needs of these patientsProvision of all nursing care is delivered and/or supervised by qualified, experienced licensed practical nurses or Registered Nurses licensed through the Cayman Islands Health Practice CommissionPatients assisted with all aspects of daily living in a professional and compassionate manner, with emphasis placed on the importance of preserving the dignity of these vulnerable individualsTreatment is provided in accordance with their General Practitioner’s orders and instructionsFamily members are educated and supported emotionally in regard to the long term needs of these residents and their related chronic conditionsGeneral Practitioners meet the standards of the Cayman Islands Health Practice CommissionSupervision and coordination of services and accommodation is provided by the Pines Board of Directors acting through the Manager of the PinesStandards of care are delivered in accordance with the internal Policy and Procedures Manual. (Policies and Procedures for Nursing Facilities in compliance with U.S. Federal Regulations 2nd Edition)	80–100% 95–100% 100% 95–100% 95–100% 80–100% 100% 100% 100%	80–100% 95–100% 100% 95–100% 95–100% 80–100% 100% 100% 100%	80–100% 95–100% 100% 95–100% 95–100% 80–100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">General Practitioner visits the Pines at least once per weekContinuous, 24 hours per day, 365 days per year	100% 100%	100% 100%	100% 100%
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$1,482,000	\$1,482,000	\$1,482,000
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Pines Retirement Home for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister for Community Affairs by the Pines Retirement Home. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Pines Retirement Home undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Pines Retirement Home will be delivered for the 2020 and 2021 financial years.



Honourable Alden McLaughlin, MBE, JP
On Behalf of the Minister for Community Affairs
On behalf of Cabinet



Chairman of the Board
Pines Retirement Home

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

PRISON WELFARE FUND CRICKET CLUB

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Prison Welfare Fund Cricket Club have agreed that the Prison Welfare Fund Cricket Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Prison Welfare Fund Cricket Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Prison Welfare Fund Cricket Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Prison Welfare Fund Cricket Club during the 2020 and 2021 financial years are documented below.

PWF 1	Sports Programmes		
DESCRIPTION			
Provision of sports programmes.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of regional cricket toursNumber of reports	1 1	1 1	1 1
QUALITY			
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the international governing bodyReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100% 100%	100% 100%	100% 100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%
LOCATION			
<ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$3,464	\$3,464	\$3,464
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Prison Welfare Fund Cricket Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Prison Welfare Fund Cricket Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Prison Welfare Fund Cricket Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

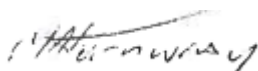
We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Prison Welfare Fund Cricket Club will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



President

Prison Welfare Fund Cricket Club

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

REHOBOTH MINISTRIES

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Rehoboth Ministries have agreed that Rehoboth Ministries will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Rehoboth Ministries is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Rehoboth Ministries during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Rehoboth Ministries during the 2020 and 2021 financial years are documented below.

RBM 1	Community After School Programme		
DESCRIPTION Provide weekly after–school care and full–day care during school holidays based on Rehoboth’s Action Plan.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of programmes offered to the community for the after-school programmeNumber of days providing full day care	1 10–12	1 10–15	1 10–15
QUALITY <ul style="list-style-type: none">Preparation and delivery of nutritious balanced hot meals	75–100%	75–100%	75–100%
TIMELINESS <ul style="list-style-type: none">Programmes are available weeklyFull day care offered during school holidays	100% 75–100%	100% 75–100%	90–100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$71,982	\$71,982	\$71,982
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Rehoboth Ministries for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided quarterly to the Minister for Community Affairs by Rehoboth Ministries. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be able to satisfy him or her that the outputs have in fact been delivered.

Invoice will be paid within 20 days at the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Rehoboth Ministries undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Rehoboth Ministries will be delivered for the 2020 and 2021 financial years.



Honourable Alden McLaughlin, MBE, JP
On Behalf of the Minister for Community Affairs
On behalf of Cabinet



President / Director
Rehoboth Ministries

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**SAVANNAH SEVENTH-DAY ADVENTIST
GIDEON PATHFINDERS/ADVENTURES**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND
FINANCE LAW (2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Savannah Seventh-day Adventist Gideon Pathfinders/Adventures have agreed that Savannah Seventh-day Adventist Gideon Pathfinders/Adventures will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Savannah Seventh-day Adventist Gideon Pathfinders/Adventures is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Savannah Seventh-day Adventist Gideon Pathfinders/Adventures during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Savannah Seventh-day Adventist Gideon Pathfinders/Adventures during the 2020 and 2021 financial years are documented below.

SDP 1	Youth Development Programmes		
DESCRIPTION The Adventurer/Pathfinder club is a church centred spiritual recreational activity programmeme designed for children and youths ages 4–16. It is filled with action, adventure, challenge, team building and provides opportunities for the development of new attitudes and skills which promotes personal growth, community spirit and a sense of loyalty and respect to God and His creation. Pathfinder leaders are encouraged to model spiritual and social values which will allow the child/youth to aspire to develop high moral principles, caring attitude and a determination to excel in all their various pursuits. The Adventurer/Pathfinder club strives to improve their understanding of the components of strong families, which in turn will produce united communities. The Adventurer/Pathfinder is open to children and youths of other domination who is willing to uphold the Adventurer/Pathfinder Pledges and Laws.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of programmesNumber of reports	3 1	3 1	3 2
QUALITY <ul style="list-style-type: none">Programmes evaluated and approved by Youth Services UnitReports to be done in accordance with the criteria and procedures of the Ministry and Youth Services UnitProgrammes must be in line with the International Adventurers/ Pathfinders programmeSafety measures for children, youth, and counsellors must be implemented.Programmes provided by leaders with appropriate training	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%	100% N/A 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	90–100%	90–100%	90–100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$5,425	\$5,425	\$5,425
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Savannah Seventh-day Adventist Gideon Pathfinders/Adventures for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by Savannah Seventh-day Adventist Gideon Pathfinders/Adventures. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Savannah Seventh-day Adventist Gideon Pathfinders/Adventures undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

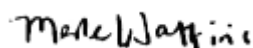
We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Savannah Seventh-day Adventist Gideon Pathfinders / Adventures will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Director

Savannah Seventh-day Adventist Gideon Pathfinders/Adventures

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**SISTER ISLANDS AFFORDABLE HOUSING
CORPORATION**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Sister Islands Affordable Housing Corporation have agreed that the Sister Islands Affordable Housing Corporation will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Sister Islands Affordable Housing Corporation is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Sister Islands Affordable Housing Corporation during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Sister Islands Affordable Housing Corporation during the 2020 and 2021 financial years are documented below.

SIH 1	Sister Islands Affordable Housing Development Corporation		
DESCRIPTION To identify the housing needs of Caymanians in the Sister Islands and to continue developing affordable homes to meet these needs and contribute to the economic development of the Sister Islands.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of hours of general management and administrationNumber of homes constructed	900–950 2–4	900–950 2–4	900–650 3
QUALITY <ul style="list-style-type: none">Site visits conducted by qualified personnelAll financial transactions processed in accordance with the Public Management and Finance Law (2018 Revision)	95–100% 100%	95–100% 100%	100% 100%
TIMELINESS <ul style="list-style-type: none">Site reports to be completed within five days at the end of each month	90–100%	90–100%	100%
LOCATION <ul style="list-style-type: none">Cayman Brac	100%	100%	100%
COST	\$75,000	\$75,000	\$75,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Sister Islands Affordable Housing Corporation for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Deputy Premier and Minister for District Administration, Tourism and Transport by the Sister Islands Affordable Housing Corporation. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Sister Islands Affordable Housing Corporation undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Sister Islands Affordable Housing Corporation will be delivered for the 2020 and 2021 financial years.



Honourable Moses Kirkconnell, JP

Minister for District Administration, Tourism and Transport

On behalf of Cabinet



Chairman of the Board

Sister Islands Affordable Housing Corporation

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

SPECIAL OLYMPICS CAYMAN ISLANDS

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and Special Olympics Cayman Islands have agreed that Special Olympics Cayman Islands will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of Special Olympics Cayman Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by Special Olympics Cayman Islands during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by Special Olympics Cayman Islands during the 2020 and 2021 financial years are documented below.

CSO 1	Sports Programmes		
DESCRIPTION Provision of sports training and competition for persons with intellectual disabilities in the Cayman Islands; inclusive of health awareness and screening; family support, and personal development training for coaches and athletes. This output also involves the provision of opportunities for those with intellectual disabilities to train and compete in main–stream and unified sport, locally and overseas.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of sports programmes in the following five sports disciplines: athletics, aquatics, bocce, football and basketballNumber of reportsAnnual financial statements for the most recent financial year	1 1 1	1 1 1	1 1 1
QUALITY <ul style="list-style-type: none">All training and competition is, at minimum, according to Special Olympics International Guidelines and Standard.Reports to be done in accordance with the criteria and procedures of the Ministry and the Department of SportsAnnual financial statements for the most recent financial year reviewed and signed by an independent licensed accountant	100% 100% 100%	90–100% 100% 100%	90–100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year, National Games Competition–once per year	100%	90–100%	100%
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$40,000	\$40,000	\$10,000
RELATED BROAD OUTCOME Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay Special Olympics Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by Special Olympics Cayman Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

Special Olympics Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Special Olympics Cayman Islands will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Director

Special Olympics Cayman Islands

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**SPORTS ASSOCIATION OF THE SISTER
ISLANDS**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Sports Association of the Sister Islands have agreed that the Sports Association of the Sister Islands will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Sports Association of the Sister Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Sports Association of the Sister Islands during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Sports Association of the Sister Islands during the 2020 and 2021 financial years are documented below.

SSA 1	Sports Programmes		
DESCRIPTION			
Provision of various sports programmes and events for athletes located in the Sister Islands.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Number of reportsSports Programme in the following disciplines:<ul style="list-style-type: none">Football – College and Professional Trials<ul style="list-style-type: none">Football – National Team TrainingFootball – Brac TournamentsBasketball – Youth Programmes (U–16 and or Pee–wee)Basketball–Brac TournamentTrack and Field–Local and International MeetsSwimming – Local MeetsVolleyball–Recreational League	1	1	1
QUALITY			
<ul style="list-style-type: none">Rules and standards of play in keeping with those of the international Governing bodiesReports to be done in accordance with the criteria and procedures of the Ministry and the Department of Sports	100%	100%	100%
TIMELINESS			
<ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION			
<ul style="list-style-type: none">Cayman Brac and Little Cayman	100%	100%	100%
COST	\$12,000	\$12,000	\$12,000
RELATED BROAD OUTCOME			
Stronger Communities and Support for the Most Vulnerable Ensuring Caymanians Benefit from a Healthy Environment			

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Sports Association of the Sister Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by the Sports Association of the Sister Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

The Sports Association of the Sister Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Sports Association of the Sister Islands will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor-Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Chairman of the Board

Sports Association of the Sister Islands

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**THE UTILITY REGULATION AND
COMPETITION OFFICE**

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and The Utility Regulation and Competition Office have agreed that The Utility Regulation and Competition Office will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of The Utility Regulation and Competition Office is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by The Utility Regulation and Competition Office during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by The Utility Regulation and Competition Office (OfReg) the 2020 and 2021 financial years are documented below.

URC 1	Drafting of Legislation and Policy Advice		
DESCRIPTION Provision of advice to Cabinet on: <ul style="list-style-type: none">• Drafting of additional regulations, and amending existing regulations, under the Utility Regulation and Competition Law, 2019• Preparation of draft Cabinet Papers and briefs on issues affecting the regulated sectors• Continuously monitor international technical standards and legislation in competitive jurisdictions and recommend amendments to our legislation where appropriate in order to maintain our competitive position• Provision of policy advice and support to the Minister, Chief Officer and other Government entities on OfReg matters, including compliance with the Government’s international obligations, market liberalisation and competitive pricing• Provide specialist advice on legislation impacting the regulated sectors• Policy and economic issues in the related sectors affecting the Cayman Islands• Provide support for the National Energy Policy 2017–2037			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">• Hours spent on drafting legislation, providing policy advice, public consultations, research on legislative issues, attendance at meetings and preparation of speeches and written briefs	320	320	267
QUALITY <ul style="list-style-type: none">• Define issues clearly and succinctly, with the nature and scope of the issues being clear• Have involved appropriate research, consultation with interested parties, and employed appropriate analytical techniques• Have recommendations that are unambiguous• Examine implementation issues and provide guidance where appropriate• Be prepared with due professional care	100%	100%	100%
<ul style="list-style-type: none">• TIMELINESS• All papers delivered by dates required	100%	100%	100%
LOCATION <ul style="list-style-type: none">• Grand Cayman	100%	100%	100%
COST	\$74,289	\$74,289	\$61,471
RELATED BROAD OUTCOME Stable, Effective and Accountable Government			

URC 1 is a combination of Policy Advice and (formerly URC 4) and Drafting Instructions for the Development of Legislation (formerly URC 1)

URC 2	Management of KY Internet Domain		
DESCRIPTION Development of policy for, and management of, the Cayman Islands Internet Domain (KY DOM). <ul style="list-style-type: none">• Purchase of technical services for the .ky Internet domains• Consultation with all stakeholders• Establishing the necessary technical databases• Maintaining the required domain name servers• Receiving, approving and recording applications for registration• Receiving and recording registration payments• Responding to requests for information• Monitoring compliance with domain policy• Receiving and progressing complaints• Liaising with international internet organisations e.g. ICANN and Internet Society• Developing and maintaining the .ky domain registration web site (www.nic.ky)			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">• Number of hours• Number of registrants	80 6,500–7,200	80 6,500–7,200	80 6,500–7,200
QUALITY All Services will: <ul style="list-style-type: none">• Be conducted with due professional care• Have involved appropriate research, consultation with interested parties, and employed appropriate analytical techniques• Have recommendations that are unambiguous• Website will have provision for online feedback	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">• All services delivered by dates required	100%	100%	100%
LOCATION <ul style="list-style-type: none">• Grand Cayman and technical sites in the USA	100%	100%	100%
COST	\$25,000	\$25,000	\$25,000
RELATED BROAD OUTCOME Stable, Effective and Accountable Government			

URC 3	Collection and Verification of Licence Fees		
DESCRIPTION Collection and verification of licence fees from major ICT network and ICT services, including: <ul style="list-style-type: none">• Issuing invoices as required• Receiving payments and financial statements• Verifying payments against financial statements and licensing provisions• Resolving disputes over amounts paid• Acting to recover outstanding payments• Remitting receipts to Government• Receiving and verifying annual adjustments based upon annual audited financial statements			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">• Number of license fees processed per year	50–70	50–70	50–70
QUALITY <ul style="list-style-type: none">• Collection of fees due from licensees and amounts verified by OfReg staff• Supporting information provided by licensees verified to quarterly management accounts of licensee• Supporting information provided by licensees verified to annual certificates provided by external auditors	100%	100%	100%
TIMELINESS <ul style="list-style-type: none">• All payments verified within one month of receipt	100%	100%	100%
LOCATION <ul style="list-style-type: none">• Grand Cayman	100%	100%	100%
COST	\$100,383	\$100,383	\$100,383
RELATED BROAD OUTCOME Stable, Effective and Accountable Government			

URC 5	Education of Local Businesses and the General Public on Sectoral Issues			
DESCRIPTION Education of the general public and private sector on sectoral issues including: <ul style="list-style-type: none">• The effects of competition and the choices available• Individual rights when dealing with telecommunications companies• Complaint procedures• What information is available from the Office• What is price regulation, and what does it mean for the individual• Which networks and services require licences, or which do not				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY Number of Hours: <ul style="list-style-type: none">• Website design and development• Design and production of printed co-lateral• Newspaper ads and/or press releases		15 3 3	15 3 3	15 3 3
QUALITY All Services will: <ul style="list-style-type: none">• Be conducted with due professional care• Have involved appropriate research, consultation parties and employ appropriate analytical techniques• Have recommendations that re unambiguous• Resolution of on-line feed-back and complaints		100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">• All papers delivered by dates required		100%	100%	100%
LOCATION <ul style="list-style-type: none">• Grand Cayman		100%	100%	100%
COST		\$8,215	\$8,215	\$8,215
RELATED BROAD OUTCOME Stable, Effective and Accountable Government				

URC 6	Regional and International Representation		
DESCRIPTION Act as the Cayman Islands point of contact and representative on, and pay membership fees to, regional and international organisations and associations such as: <ul style="list-style-type: none">American Registry for Internet Numbers (ARIN)Caribbean Association of National Telecommunication OrganisationsCaribbean Telecommunications UnionCountry Code Names Supporting Organisation (ccNSO)Commonwealth Telecommunications OrganisationFederal Communications CommissionInternet Corporation for Assigned Names and Numbers (ICANN)International Civil Aviation Organisation (ICAO)International Maritime Organisation (IMO)International Telecommunications UnionNorth American Numbering Plan AssociationRegional ICT RegulatorsSociété Internationale de Télécommunications AéronautiquesOffice of Communications (UK OFCOM)			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Representation at International and regional meetings and conferencesResponses to requests for written input and other correspondenceDetailed reports to Ministry	4 14 3	4 14 3	4 14 3
QUALITY <ul style="list-style-type: none">Define issues clearly and succinctly, with the nature and scope of the issues being clearHave involved appropriate research, consultation with interested parties, and employed appropriate analytical techniquesHave recommendations that are unambiguousExamine implementation issues and provide guidance where appropriateBe prepared with due professional care	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">All services delivered by dates required	100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Overseas	100%	100%	100%
COST	\$50,000	\$50,000	\$42,602
RELATED BROAD OUTCOME Stable, Effective and Accountable Government			

URC 7	National Cyber Security Initiatives			
DESCRIPTION Development of national cyber security strategy, related ICT policies, ICT license obligations, and related regulations. Coordination of cyber security activities with other Authorities, government entities and law enforcement. Creation and management of a cyber security unit to drive and manage strategic objectives. Coordination with regional and international cyber security entities.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Representation at International and regional meetings and conferencesImplementation of the national Cyber Security StrategyLead the effort to create a National Cyber Crime Strategic PlanManagement of the national Cybersecurity Incident Response Team (CIRT)		4 1 1 1	4 1 1 1	4 1 1 1
QUALITY <ul style="list-style-type: none">Define issues clearly and succinctly, with the nature and scope of the issues being clearHave involved appropriate research, consultation with interested parties, and employed appropriate analytical techniquesHave recommendations that are unambiguousExamine implementation issues and provide guidance where appropriateBe prepared with due professional care		100% 100% 100% 100% 100%	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">All services delivered by dates required		100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman and Overseas		100%	100%	100%
COST		\$100,000	\$100,000	\$71,875
RELATED BROAD OUTCOME Stable, Effective and Accountable Government				

URC 10	Monitoring and Controlling the Storage, Handling, Quality and Mensuration of Fuel Products			
DESCRIPTION				
Administration of the Dangerous Substance Law for import, storage, quality control, handling and transport of fuel products across the three Islands. Advising on national initiatives relating to the safe handling and storage of hazardous substances to inform policy. Carrying out routine inspections at regulated premises and on permitted vehicles to ensure compliance with safety, health and environmental codes and standards for hazardous materials and locations. Promote and encourage self and co-regulation for compliance and safety across the sector.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">General Inspections (all permitted premises and vehicle)Statutory Consultation (Planning and Permitting)Fuel and Energy Initiatives EngagementFOI, Media and Complaints handled/addressedQuality control and fuel testingIssuance of Operating and Import PermitsPump Calibrations witnessed/supervised (Premises/Vehicles)General Policy Advice and ConsultationEmergency spill response ManagementTechnician certification (certificates issued)		270–300 60–120 5–10 40–60 4–10 210–245 40–50 35–50 8–10 30–40	270–300 60–120 5–10 40–60 4–10 210–245 40–50 35–50 8–10 30–40	N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A
QUALITY				
<ul style="list-style-type: none">Comply with Dangerous Substance Handling and Storage Law, 2017, its Regulations, and relevant industry codes determined by CPI in consultation with relevant stakeholdersInspections to be carried out by qualified, competent and experienced InspectorsActivities to be carried out to the highest ethical and professional standards, using relevant and up-to-date industry information and practice, and engaging certified organisations where necessary		100% 100% 100%	100% 100% 90%	N/A N/A N/A
TIMELINESS				
<ul style="list-style-type: none">Inspections completed within five working daysCalibrations to be completed within 48 hoursTurnaround time of three days for fully compliant planning applicationsAll other tasks to be completed within set/established timeline		95% 95% 95% 100%	95% 95% 95% 100%	N/A N/A N/A N/A
LOCATION				
<ul style="list-style-type: none">Grand Cayman		100%	100%	N/A
COST		\$812,000	\$812,000	\$0
RELATED BROAD OUTCOME				
Stable, Effective and Accountable Government A Strong Economy to help Families and Bussiness				

URC 8 is separated into two outputs (URC 10 and URC 11) for fiscal years 2020 and 2021

URC 11	Economic Regulations, Monitoring and Directing the Fuel Sector and Relevant Market		
DESCRIPTION Administration of the Fuels Market Regulation Law to ensure the Cayman Islands have a proper, adequate and continuous supply of fuel which is obtained and distributed/sold under the most economic and competitive terms, in accordance with global supply and pricing parameters. The efforts of the Office are geared at preventing collusive practices in the market(s), facilitate new entrants and the introduction of viable/feasible alternative fuels into the fuel mix, and the facilitation of investment which provides a fair and reasonable return for sustainable economic and competitive activity in the sector.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY			
<ul style="list-style-type: none">Collate and Analyse “Section 10” Data from Importers (Data sets)	200-264	200-264	N/A
<ul style="list-style-type: none">Execute License Agreement with Major Fuel Licensees	10-12	10-12	N/A
<ul style="list-style-type: none">Monitoring and post Fuel Prices and analysis on fortnightly basis	30-52	30-52	N/A
<ul style="list-style-type: none">Bi-annual market review and report submission on adequacy of regulation and state of competition in relevant markets	2-6	2-6	N/A
<ul style="list-style-type: none">Establish guidelines and criteria for new entrants to relevant Fuels Market	1-2	1-2	N/A
<ul style="list-style-type: none">Evaluate and report on adequacy of fuel mix bi-annually	1-2	1-2	N/A
<ul style="list-style-type: none">Function as Focal Point for CEIS/SRC providing monthly/quarterly data as required under membership agreement	10-13	10-13	N/A
<ul style="list-style-type: none">Represent government on International Fuel Regulatory Affairs	2-3	2-3	N/A
<ul style="list-style-type: none">Annual engagement with Licensees	12-20	12-20	N/A
<ul style="list-style-type: none">Enforce Regulatory Breaches	20–40	20–40	N/A
<ul style="list-style-type: none">Regulatory Investigations	2-5	2-5	N/A
<ul style="list-style-type: none">Consumer and Public Awareness and Engagement on Fuel Sector	4-6	4-6	N/A
QUALITY			
<ul style="list-style-type: none">Comply with Fuels Market Regulation and Utility Regulation and Competition laws, and relevant regulation and competition regulations, guidelines and determination required by the Office and Cabinet. Economic Regulations to be administered by qualified, competent and experienced Analysts, Economists and Management team members.	100%	100%	N/A
<ul style="list-style-type: none">Activities to be carried out to the highest ethical and professional standards, using relevant and up-to-date industry information and practice, and engaging certified organisations where necessary to augment the work of the Office	100%	100%	N/A
TIMELINESS			
<ul style="list-style-type: none">Relevant analysis, research, assessment to be carried out within adequate timeframe to allow the Office to minimise and mitigate against negative competition effects in a timely manner.	95%	95%	N/A
<ul style="list-style-type: none">Local price monitoring data to be posted within 48 hours of the most recent surveyed prices	95%	95%	N/A
<ul style="list-style-type: none">All other tasks to be completed within set/established timeline	100%	100%	N/A
LOCATION Grand Cayman			
	100%	100%	N/A
COST			
	\$588,000	\$588,000	\$0
RELATED BROAD OUTCOME Stable, Effective and Accountable Government			

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IN SIGNING THIS AGREEMENT

The Utility Regulation and Competition Office undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with The Utility Regulation and Competition Office will be delivered for the 2020 and 2021 financial years.



Honourable, Alden McLaughlin, MBE, JP

Premier

On behalf of Cabinet



Chairman of the Board

The Utility Regulation and Competition Office

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

TOURISM ATTRACTION BOARD

**FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020
AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021**

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the Tourism Attraction Board have agreed that the Tourism Attraction Board will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the Tourism Attraction Board is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the Tourism Attraction Board during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the Tourism Attraction Board during the 2020 and 2021 financial years are documented below.

TBD 1	Management of Pedro St. James National Historic Site		
DESCRIPTION To preserve, facilitate and market Pedro St. James for the enjoyment of both residents and tourists including the provision of preservation, protection and restoration of historical buildings; educational resources and information; maintenance and administration of visitors' centre and gift shop; collections and exhibitions; recreational and leisure facility for social events; and special events and catering services.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of historical material and artifacts preservedNumber of historical buildings and memorials maintainedNumber of social events organisedCollections and exhibitions arranged/maintainedHours of administration of Visitor Centre and Gift ShopHours of inspection and maintenance of landscaping	190–200 4 25–40 3 3,000–3,100 1,750–2,000	190–200 4 25–40 3 3,000–3,100 1,750–2,000	198 4 35 3 3,085 1,820
QUALITY <ul style="list-style-type: none">Preservation complies in accordance with established guidelinesMaintenance meets the standard guidelinesEvents organised by qualified personnelInspection and maintenance of landscaping meets design criteria	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Open to the public daily from 9:00 a.m. to 5:30 p.m.Special events available as agreed by appointment	100% 100%	100% 100%	100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$880,000	\$880,000	\$850,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

TBD 2	Management of Queen Elizabeth II Botanic Park		
DESCRIPTION To preserve, facilitate and market the Queen Elizabeth II Botanic Park for the enjoyment of both residents and tourists including the provision of preservation and protection of native fauna and flora; species management; maintenance of specialist gardens; maintenance of Visitor Centre and Gift Shop; recreational and leisure facility; educational resources/information; social venue; and walking trails and maintenance of nursery.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Hours of administration of Visitor Centre and Gift ShopNumber of acreages preserved and protected in partnership with the National TrustNumber of specialist gardensNumber of special eventsNumber of visitor centre displaysNumber of workshops organised	3,000–3,100 65 6–8 4–6 2 2	3,000–3,100 65 6–8 4–6 2 2	3,084 65 7 5 2 2
QUALITY <ul style="list-style-type: none">Preservation, maintenance of plants, trails and gardens in accordance with established guidelinesWell documented and labelled plant collectionSpecial events organised by qualified personnelSafety standards in accordance with Agriculture or Department of Environment regulations	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Open to the public daily 9:00 a.m. to 5:30 p.m.Rentals by appointmentSpecial events and workshops available as agreed by appointment	100% 100% 100%	100% 100% 100%	100% 100% 100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$700,000	\$700,000	\$675,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

TBD 4	Management of Cayman Islands Craft Market		
DESCRIPTION Organise, promote, administer and execute the Cayman Craft Market as a venue for local artisans and musicians to exhibit and sell their products and crafts to visitors. The Cayman Craft Market will promote on–island offerings and provide an outlet for native arts and crafts.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of applications processed or amendedNumber of vendors and artists coordinatedNumber of inspections of supply and quality of productsNumber of craft market buildings, tents, and landscaping maintainedNumber of special events organised when not operated as a market	10–15 25–35 230–250 7–9 1–3	10–15 25–35 230–250 7–9 1–3	14 27 245 7 1
QUALITY <ul style="list-style-type: none">Ensure vendors compliance with code of conductScrutinise applications for proper products criteriaEnsure quality presentationAdherence to good public safety practicesMeet required standard of hygiene for the facilitiesEvents organised by qualified personnel	95–100% 95–100% 95–100% 100% 100% 100%	95–100% 95–100% 95–100% 100% 100% 100%	100% 100% 100% 100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Events and activities are arranged by October of each yearMarket is open to the public daily 9:00 a.m. to 5:30 p.m.	95–100% 95–100%	95–100% 95–100%	95–100% 95–100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$140,000	\$140,000	\$130,000
RELATED BROAD OUTCOME A Strong Economy to Help Families and Businesses			

TBD 5	Management of the Hell Geological Site			
DESCRIPTION				
To preserve and protect the natural resources of the attraction for the enjoyment of both residents and tourists, manage the rental agreements for the operation of the on-site gift shops and to oversee the general upkeep of the buildings, property and monitoring of visitors.				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY				
<ul style="list-style-type: none">Number of rental agreements managedNumber of buildings and landscaping maintainedNumber of acres of natural resources preserved and protected		3 2 1.44	3 2 1.44	3 2 1.44
QUALITY				
<ul style="list-style-type: none">Rental agreements signed by authorised personnel and meets contractual agreementsAdherence to good public safety practicesPreservation and maintenance of property in accordance with established guidelines		100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS				
<ul style="list-style-type: none">Open to the public daily		100%	100%	100%
LOCATION				
<ul style="list-style-type: none">Grand Cayman		100%	100%	100%
COST		\$40,000	\$40,000	\$35,000
RELATED BROAD OUTCOME				
A Strong Economy to Help Families and Businesses				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the Tourism Attraction Board for delivery of the outputs described in section 2 of this Agreement.

Payment will be made on the basis of an invoice provided quarterly to the Deputy Premier and Minister for District Administration, Tourism and Transport by the Tourism Attraction Board. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of the month following the invoice date.

IN SIGNING THIS AGREEMENT

The Tourism Attraction Board undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the Tourism Attraction Board will be delivered for the 2020 and 2021 financial years.



Honourable Moses Kirkconnell, JP

Minister for District Administration, Tourism and Transport

On behalf of Cabinet



Chairman of the Board

Tourism Attraction Board

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**UNIVERSITY COLLEGE OF THE CAYMAN
ISLANDS**

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 49 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and the University College of the Cayman Islands have agreed that the University College of the Cayman Islands will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of the University College of the Cayman Islands is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by the University College of the Cayman Islands during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by the University College of the Cayman Islands during the 2020 and 2021 financial years are documented below.

COL 1	Teaching of Tertiary Level Associate and College Preparation Degree Programmes		
DESCRIPTION Teaching of the following Associate Degree specializations may include: <ul style="list-style-type: none">AA – Business AdministrationAA – Primary EducationAA Social WorkAAS Hospitality ManagementAA – Literary StudiesAAS – AccountingAAS – Computer ScienceDual EnrolmentAA – Social SciencesAS – Computer ScienceAS – Engineering TechnologyAS – MathematicsAS – SciencesAAS – Business AdministrationCayman Banking CertificatePre-College Programmes (open to all persons sixteen years of age and above)			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of Associate Level student enrolment over three semesters	1,600-1,800	1,600-1,800	1,600-1,800
QUALITY <ul style="list-style-type: none">Courses are taught by professionally qualified instructors and adjunct instructors from private sector in relevant fields.Courses satisfy standards of relevant external accreditation body, such as International Accreditation Council for Business Education (IACBE).Programmes/Courses meet the social and economic needs of the country and its workforce, and engage the support of the private sector	100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Courses offered over appropriate time frame for the curriculum covered	100%	100%	100%
LOCATION <ul style="list-style-type: none">Cayman Islands	100%	100%	100%
COST	\$3,490,485	\$3,968,029	\$3,370,322
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

COL 2	Teaching of Tertiary Level Vocational and Certificate Programmes and Continuing Education Courses			
DESCRIPTION				
<div><div><ul style="list-style-type: none">• General Business Certificate• Construction Technology Certificate• Electrical Technology Certificate• Computer Technician Certificate• Automotive Repair and Maintenance Certificate Institute for the Motor Industry (IMI)• Social Work Certificate• Electrical Installation Certificate• Hospitality and Culinary Certificates• Plumbing Certificate• Air Conditioning• Cake Baking and Decorating• Ice Carving</div><div><ul style="list-style-type: none">• Fruit and Vegetable Carving• QuickBooks• Real estate• Basic Computer for Adults• Basic Microsoft Applications (Excel/Word)• Plumbing Licensing Exam Preparation• Electrical Licensing Exam Preparation• Academic Courses• Remediation Courses• Fashion Design• Conversational Spanish and French• ESOL and Basic English</div></div>				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY				
<ul style="list-style-type: none">• Number of Vocational and Certificate programmes student enrolment (based on full year programme duration)		550-630	550-630	650-730
QUALITY				
<ul style="list-style-type: none">• Courses are taught by professionally qualified instructors and adjunct instructors from private sector in relevant fields.		100%	100%	100%
<ul style="list-style-type: none">• Courses satisfy external standards set by the relevant Professional body.		100%	100%	100%
<ul style="list-style-type: none">• Programmes/Courses meet the social and economic needs of the country and its workforce, and engage the support of the private sector		100%	100%	100%
TIMELINESS				
<ul style="list-style-type: none">• Courses offered within the Fall, Spring and/or Summer Semesters		100%	100%	100%
LOCATION				
<ul style="list-style-type: none">• Cayman Islands		100%	100%	100%
COST		\$943,252	\$1,055,078	\$918,640
RELATED BROAD OUTCOME				
The Best Education Opportunities for All Our Children				

COL 3	Teaching of Baccalaureate Degree / Postgraduate Programmes			
DESCRIPTION				
Teaching/development of Baccalaureate Degree/Postgraduate Programmes may include:				
<ul style="list-style-type: none">• Masters in Human Resource Management• Commonwealth Executive MBA• Commonwealth Executive Master in Public Administration• BSc – Accounting• BSc – Management• BSc – Computer Science• BSc – Social Sciences• BSc-Primary Education• BSc Nursing• BSc Social Work• PGCE – Programme (Postgraduate Certificate in Education)				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY				
<ul style="list-style-type: none">• Number of student enrolment over three semesters		480-520	480-520	480-520
QUALITY				
<ul style="list-style-type: none">• Courses are taught by professionally qualified instructors and adjunct instructors from private sector in relevant fields		100%	100%	100%
<ul style="list-style-type: none">• Courses satisfy standards of relevant external accreditation body, such as International Accreditation Council for Business Education (IACBE)		100%	100%	100%
<ul style="list-style-type: none">• Programmes/Courses meet the social and economic needs of the country and its workforce, and engage the support of the private sector		100%	100%	100%
TIMELINESS				
<ul style="list-style-type: none">• Courses completed within the Fall, Spring and Summer Semesters		100%	100%	100%
LOCATION				
<ul style="list-style-type: none">• Cayman Islands and International Partner Locations		100%	100%	100%
COST		\$827,369	\$991,195	\$822,752
RELATED BROAD OUTCOME				
The Best Education Opportunities for All Our Children				

COL 4	UCCI Cayman Brac Campus			
DESCRIPTION <ul style="list-style-type: none">Teaching of Tertiary Level Professional ProgrammesTeaching of Tertiary Level Associate Degree ProgrammesTeaching of Adult and Continuing Education CoursesTeaching of Tertiary Level Vocational and Certificate ProgrammesDual Enrolment				
MEASURES		2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12-Month Forecast
QUANTITY <ul style="list-style-type: none">Number of Student enrolment in Academic Programmes over three semestersNumber of Adult/Continuing Education student enrolment in Cayman Brac over three semesters)		80-100 25-75	80-100 25-75	80-100 25-75
QUALITY <ul style="list-style-type: none">Courses are taught by professionally qualified instructors and adjunct instructors from private sector in relevant fieldsCourses satisfy external standards agreed with the MinistryProgrammes/Courses meet the social and economic needs of the country and its workforce, and engage the support of the private sector		100% 100% 100%	100% 100% 100%	100% 100% 100%
TIMELINESS <ul style="list-style-type: none">Courses offered over appropriate time frame for curriculum covered and apprenticeships delivered		100%	100%	100%
LOCATION Cayman Islands and International Partner Locations		100%	100%	100%
COST		\$426,044	\$472,849	\$426,135
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children				

3. PAYMENT ARRANGEMENTS

Cabinet will pay the University College of the Cayman Islands for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided monthly to the Minister of Education, Youth, Sports, Agriculture and Lands by the University College of the Cayman Islands. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered. UCCI will provide the Ministry with the current monthly Purchase Agreement Status Report (number of students reported within each category) together with the monthly invoice.

UCCI will report three times a year on trends observed from one semester to another and year over year. This analysis will focus on student demographics, attendance patterns, academic achievement, persistence, and career outcomes consistent with UCCI agreements. The report will be titled, "Institutional Effectiveness" and will include the following information:

Section I (reflective of data from the semester under review)

Student demographics

1. Current number of Full time Students
2. Current number of Part-Time Students
3. Definition of Full and Part Time
4. Current number of Male Students
5. Current number of Female Students
6. Current number of Caymanian students
7. Current number of non-Caymanian students

Section II (reflective of programmes delivered in the semester under review)

Programme Summary

1. Names of Associate Degree Programmes
2. Names of Bachelor's Degree Programmes
3. Names of post graduate degree programmes
4. Names of any other programmes (including certificate programmes, Dual Entry and Pre-College Studies programme)

Programme Details

1. Brief description of each programme listed above including learning objectives and programme length.

Programme Trends

1. Total number of students enrolled in each UCCI programme.

Section III (reflective of data from the semester under review)

Retention Report

1. Total number of students that did not return in the respective semester.
2. Exit interview report which provides the following information for those students who did not return to UCCI. Of those who did not return how many:
 - a. Transferred to an overseas university.
 - b. Transferred to ICCI.
 - c. Transferred to Truman Bodden Law School.
 - d. Reported taking a semester off for personal reasons, but expected to return in a future semester.
 - e. Reported taking a semester off for professional (work related) reasons, but expected to return in a future semester.
 - f. Reported leaving higher education with no plans at this time to return secondary to academic challenges.
 - g. Reported leaving higher education with no plans at this time to return secondary to work related or personal reasons.

Section IV (reflective of data from the most recent commencement ceremony)

Graduation Report

1. Date of graduation
2. How many students graduated
3. Breakdown of students by programme
4. Of those who graduated:
 - How many were employed at graduation.
 - How many have been accepted at an overseas institution and will be continuing studies overseas.
 - How many have enrolled in a subsequent programme at UCCI and will be continuing their studies at UCCI.
 - How many have enrolled at Truman Bodden Law School and will be continuing their studies locally.
 - How many have enrolled at ICCI and will be continuing their studies locally.
 - How many received raises as a result of their UCCI education.
 - How many received promotions or employment advancement as a result of their UCCI education.

Section V (reflective of data from the semester under review)

Private Sector Partnership Report

Provide details of private sector involvement in developing and delivering programmes. This should include the following information:

1. How many companies were engaged across all programmes.
2. For each company/organisation engaged provide the company/organisation name, the programme they were involved with and the scope of their involvement in the delivery and development of the respective programme.

UCCI will issue an annual report aligned with the University's student-centered vision and which will include aspects of the Institutional Effectiveness Reports. It will be provided to the Ministry of Education and other key internal and external stakeholders. The Annual Report will include a multitude of student, alumni, and academic outcomes aligned with the UCCI Board Approved 2019-2024 Strategic Plan and within the capabilities of the new student data tracking system as it is implemented across various functional areas.

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IN SIGNING THIS AGREEMENT

The University College of the Cayman Islands undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the University College of the Cayman Islands will be delivered for the 2020 and 2021 financial years.

Honourable Juliana O'Connor-Connolly, JP
Minister for Education, Youth, Sports, Agriculture and Lands
On behalf of Cabinet

Chairman of the Board
University College of the Cayman Islands

31 December 2019

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PURCHASE AGREEMENT

**BETWEEN THE
CAYMAN ISLANDS GOVERNMENT**

AND

**WEST BAY SEVENTH-DAY ADVENTIST CHURCH
LIGHTBEARERS CLUB**

FOR THE 2020 FINANCIAL YEAR ENDING 31 DECEMBER 2020

AND THE 2021 FINANCIAL YEAR ENDING 31 DECEMBER 2021

PREPARED IN ACCORDANCE WITH SECTION 30 OF THE PUBLIC MANAGEMENT AND FINANCE LAW
(2018 REVISION)

CONTENT

1. Purpose and Content
2. Outputs to be Delivered in 2020 and 2021
3. Payment Arrangements

1. PURPOSE AND CONTENT

This Purchase Agreement details the outputs that the Cabinet of the Cayman Islands Government and West Bay Seventh-day Adventist Church LightBearers Club have agreed that West Bay Seventh-day Adventist Church LightBearers Club will deliver, and the Cabinet will purchase, during the 2020 and 2021 financial years.

The purpose of this document is to ensure that the performance expected of West Bay Seventh-day Adventist Church LightBearers Club is clearly understood and agreed by both parties.

Section 2 of the Agreement documents the outputs to be purchased by the Cabinet and delivered by West Bay Seventh-day Adventist Church LightBearers Club during the 2020 and 2021 financial years. Its purpose is to ensure that the outputs are clearly specified and delivered consistent with the performance measures (quality, quantity, timeliness, location and cost) established for each output.

Section 3 establishes the payment arrangements for the outputs specified in Section 2.

The formal Agreement outlines the procedures to be applied; if either party makes any changes during the 2020 and 2021 financial years.

2. OUTPUTS TO BE DELIVERED IN 2020 AND 2021

The outputs to be purchased by Cabinet and delivered by West Bay Seventh-day Adventist Church LightBearers Club during the 2020 and 2021 financial years are documented below.

WDL 1	Youth Development Programmes		
DESCRIPTION Programmes offered to develop the character, creative, spiritual, physical and social values of a young person.			
MEASURES	2020 1 Jan to 31 Dec 2020	2021 1 Jan to 31 Dec 2021	2019 12–Month Forecast
QUANTITY <ul style="list-style-type: none">Number of programmesNumber of reports	3 1	3 1	3 1
QUALITY <ul style="list-style-type: none">Programmes evaluated and approved by Youth Services UnitProgrammes must be in line with the International Pathfinders programmeReports to be done in accordance with the criteria and procedures of the Ministry and Youth Services UnitSafety measures for children and youth must be implemented in programmesProgrammes provided by leaders with appropriate training	100% 100% 100% 100% 90–100%	100% 100% 100% 100% 90–100%	100% 100% 100% 100% 90–100%
TIMELINESS <ul style="list-style-type: none">Ongoing throughout the year	100%	100%	100%
LOCATION <ul style="list-style-type: none">Grand Cayman	100%	100%	100%
COST	\$5,425	\$5,425	\$5,425
RELATED BROAD OUTCOME The Best Education Opportunities for All Our Children			

3. PAYMENT ARRANGEMENTS

Cabinet will pay West Bay Seventh-day Adventist Church LightBearers Club for delivery of the outputs described in Section 2 of this Agreement.

Payments will be made on the basis of an invoice provided to the Minister for Education, Youth, Sports, Agriculture and Lands by West Bay Seventh-day Adventist Church LightBearers Club. The invoice will contain sufficient evidence of the outputs delivered for the Minister to be satisfied that the outputs have in fact been delivered.

Invoices will be paid within 20 days of the end of each month following the invoice date.

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IN SIGNING THIS AGREEMENT

West Bay Seventh-day Adventist Church LightBearers Club undertakes to deliver the agreed outputs as set out in Section 2 to the best of its ability and, provided that the outputs are delivered as specified, the Cabinet agrees to pay for those outputs in accordance with the payment schedule set out in Section 3.

PROCEDURES FOR CHANGING THIS AGREEMENT

Changes to this Agreement may be made during the 2020 and 2021 financial years only with the express and explicit agreement of both parties to the Agreement.

CHANGES WILL BE MADE AS FOLLOWS:

If either party wishes to change this Agreement, they must notify the other in writing describing the changes that they wish to make.

The party will take no more than 15 working days to consider the proposed amendments, or such other time as the two parties may agree.

The parties will then sign the amended Agreement (where agreement has been reached).

The amended Agreement will be attached to, and form part of this Agreement.

AGREEMENT

We jointly agree that this Purchase Agreement accurately documents the outputs that the Cabinet has agreed with the West Bay Seventh-day Adventist Church LightBearers Club will be delivered for the 2020 and 2021 financial years.



Honourable Juliana O'Connor Connolly, JP

Minister for Education, Youth, Sports, Agriculture and Lands

On behalf of Cabinet



Director

West Bay Seventh-day Adventist Church LightBearers Club

31 December 2019

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**CAYMAN ISLANDS
GOVERNMENT**

CAYMAN ISLANDS GOVERNMENT

PURCHASE AGREEMENTS

END